

Five-Year Capital Investment Plan

June 30, 2025

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Fiscal Years

2026 – 2030

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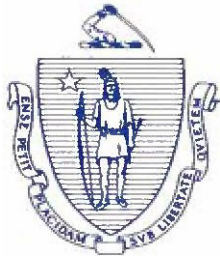
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Five-Year Capital Investment Plan

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MAURA T. HEALEY
GOVERNOR

KIMBERLEY DRISCOLL
LEIUTENANT GOVERNOR

June 30, 2025

To the People of Massachusetts:

We are proud to present the Healey-Driscoll Administration's newest five-year capital investment plan that calls for investing \$16.6 billion between Fiscal Year 2026 and Fiscal Year 2030.

This plan builds on the progress we have made over the past two and a half years. When I took office, I said my administration would deliver on the issues that matter most in people's lives, starting with our economy and lowering the cost of living. We have done that by refusing to kick the can down the road on our toughest challenges. It's why we passed the first tax cuts in 20 years. We have gotten the MBTA back on track after decades of broken promises. We are tackling our housing crisis that was years in the making. We have invested in our schools and expanded access to pre-k, vocational and career training, and early college for students. We have made community college cost-free and lowered the cost of public colleges and universities. We have cut regulations on businesses and invested in innovative industries to create jobs.

We are seeing the results. Massachusetts schools were just ranked #1 on the Nation's Report Card. We are ranked as the most innovative state, the safest state, the best state to raise a family, the best state to have a baby, and the best state for working parents.

We also know we have much more to do. We have already seen significant cuts from the federal administration and expect to see more from Congress. That is why it is essential that we move the Massachusetts economy forward by focusing on the things that matter and doing the things we know work. This Capital Investment Plan (CIP) does that by making smart, fiscally responsible investments to make Massachusetts more affordable, more competitive, and create more jobs. The priorities of this plan include:

1. Building more homes to lower the cost of housing;
2. Creating more jobs in innovative industries like life sciences, climate tech, and AI; and
3. Fixing our roads, bridges and public transit while advancing transformative regional infrastructure projects to grow the economy.

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The administration’s updated CIP for Fiscal Year 2026 spends \$3.2 billion. This represents an increase of \$110 million over Fiscal Year 2025 and makes significant progress toward addressing some of the biggest challenges facing us as a state. This plan also builds in an additional \$110 million in growth for Fiscal Year 2027, a change from recent years when only one year of growth has been factored into the total.

This capital plan begins the work of implementing two critical pieces of legislation that our administration filed and worked hard with the Legislature last year to finalize – the *Affordable Homes Act* and the *Mass Leads Act*.

It’s no secret that the cost of housing in Massachusetts is too high. This impacts not just families looking to put down roots, but our businesses fighting to attract talent and grow here in Massachusetts. Since taking office, the Healey-Driscoll Administration has increased capital funding for housing by 71 percent and created new programs, including HousingWorks, the largest and most flexible capital source for public infrastructure projects that support and accelerate housing production, spur private development, and create jobs. The CIP further advances the administration’s housing efforts with a \$2.34 billion investment over five years, growing the overall portion of the CIP dedicated to housing from 9 percent when the Healey-Driscoll Administration took office to 14 percent today.

The *Mass Leads Act* authorized investments that will ensure Massachusetts continues to be a global leader in climate tech and applied artificial intelligence (AI), while also building on the success of the state’s renowned life sciences sector. The capital plan we are publishing invests \$1.5 billion in funding for the Executive Office of Economic Development (EOED) over five years, including \$251 million to support implementation of the *Mass Leads Act* and expand initiatives that reinforce Massachusetts’s leadership in innovation. Included in these funds is \$57.5 million for the Massachusetts Clean Energy Center (MassCEC) — promoting job creation and workforce development through deployment of climate technologies— \$68.6 million for the Massachusetts AI Hub and \$28 million for the Mass Impact program, which invests in large-scale infrastructure improvements that revitalize underserved communities. All of these investments will create jobs, support business growth, expand workforce development programs and support rural and regional economic development initiatives.

The FY26-FY30 CIP also unlocks new development in communities across the state through \$657 million in support to municipalities.

While these investments showcase exciting potential for Massachusetts, it is critical not to forget about the assets we already have. That is why our plan provides resources to maintain, modernize, and decarbonize Massachusetts’s capital assets, including over 1,700 buildings, over 4,000 bridges and tunnels, and 450,000 acres of public space. The \$1.03 billion to address deferred maintenance in the FY26 CIP will extend asset life, minimize future costs, and maximize building efficiency so that government can better meet the needs of Massachusetts’ residents.

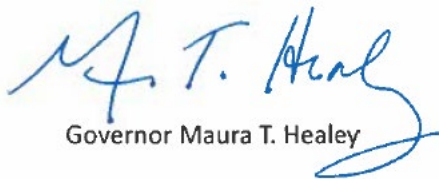
The plan also advances key projects, including the replacement of the Sagamore Bridge, West-East Rail, new Veterans Homes in Chelsea and Holyoke, major court projects in Springfield,

Framingham, Quincy and Lynn, and the rehabilitation of MCI-Framingham. And it invests in the roads, bridges and transit systems that our residents rely on every day, including continued support for Chapter 90, \$61.2 million in reliability and modernization-oriented spending for the state-owned rail system, \$59 million in for pavement improvements on the National Highway System, and \$52.9 million for regional transit authorities.

There is much to celebrate in this plan. However, one key priority that we were unable to address through the Capital Investment Plan is our public college campuses. That is why I filed the BRIGHT Act, a higher education bond bill. Once passed, it will enable our administration to capitalize on new resources from the Fair Share surtax to address the deferred maintenance and modernization needs at UMass and on our state university and community college campuses – all while creating 20,000 construction jobs across our state. We are working to get that legislation across the finish line.

I would like to thank the people of Massachusetts, whose input and advocacy helped us build this plan. We look forward to our work together as we implement this plan to move the Massachusetts economy forward, create jobs, and lower costs for all.

Respectfully Submitted,



Governor Maura T. Healey

INVESTING IN THE FUTURE OF MASSACHUSETTS

Massachusetts consistently leads the country in technological innovation, healthcare and education excellence, and economic opportunity. Our business sector drives growth and attracts top talent while capitalizing on emerging sectors. Our research institutions and stakeholders across the state set the bar nationally for climate preparedness and environmental stewardship. Experts and advocates in our schools, government, labor, healthcare, and community organizations provide high-quality, equitable services to meet residents' needs. And every individual and family in Massachusetts contributes to our vibrant local communities.

But we face challenges as a state—from housing affordability to protecting vital infrastructure from climate change—that the Healey-Driscoll Administration is addressing head-on, and we need to continue investing in our future success. This Capital Investment Plan (CIP) is the Administration's blueprint for \$16.6 billion in funding over the next five years to confront those challenges and ensure that Massachusetts continues to be the best place in the country to live, work, and raise a family.

Investing in Housing Production and Preservation: From increasing capital funding for housing by 71 percent since taking office, to signing her landmark legislation the Affordable Homes Act (AHA) in 2024, Governor Healey is committed to making housing more available and affordable in Massachusetts. With a historic \$2.34 billion of investments in housing programs over Fiscal Year 2026–Fiscal Year 2030 (FY26–FY30), this capital plan accelerates implementation of the AHA and advances the Administration's ambitious housing goals.

Investing in Sustainable Infrastructure, Protecting Land, and Ensuring Clean Water: Meeting Massachusetts's climate goals requires integrating resilience at every level of state government. This capital plan supports bold investments in sustainability, climate technology, land preservation, resilient infrastructure, and decarbonization of state assets across Massachusetts. From \$614.2 million to invest in climate-friendly biking and walking infrastructure, to \$671.5 million to update and enhance water infrastructure through the Clean Water Trust, the CIP drives the Administration's equitable climate strategy forward.

Advancing Economic Development Across the State: Through this capital plan, the Administration continues to invest in strengthening Massachusetts's economic competitiveness and sustaining our innovative, mission-driven, and high-growth economy. This year, the CIP also focuses on implementing Governor Healey's landmark 2024 Economic Development Bond Bill, An Act Relative to Strengthening Massachusetts's Economic Leadership, or Mass Leads. The CIP invests in advancing the state's cutting-edge work in emerging sectors of the economy, including life sciences, climatetech, and artificial intelligence (AI), while also supporting local projects that unlock new opportunities in towns and cities across the state. Between FY26 and FY30, the Executive Office of Economic Development (EOED) will invest over \$1.5 billion in capital funding to foster opportunity across all regions of Massachusetts, and the CIP includes \$657 million to support community development and infrastructure improvements in municipalities.

Improving Services and Efficiency: The capital plan focuses on strengthening service delivery across the Commonwealth through strategic investments in technology and infrastructure. From IT modernization to major facility upgrades, these investments aim to enhance the quality, accessibility, and efficiency of public services statewide. Over five years, the CIP commits \$1.95 billion to support 109 technology infrastructure, security, and accessibility projects that will reach more than 150 state agencies and 45,000 end-users. These projects will increase efficiency and enhance service delivery by expanding access to services, improving transparency, modernizing technological infrastructure, strengthening cybersecurity, and advancing the responsible use of AI.

Protecting and Preserving Our Assets: The Healey-Driscoll Administration recognizes that strong infrastructure plays a critical role in meeting the needs of residents, businesses, and visitors alike. Ensuring state assets and infrastructure are in good repair supports smooth service delivery, provides safe and secure working conditions, and saves taxpayer dollars by avoiding costly and avoidable emergency repairs. To support state infrastructure, the FY26–FY30 CIP commits \$1.03 billion to address deferred maintenance needs, and increases funding dedicated to decarbonization initiatives with an investment of \$450.3 million. In this capital plan the Administration also continues making long-overdue investments in Massachusetts's transportation infrastructure, ensuring that residents in every region of the state have access to safe and efficient transit. Transportation funding in the CIP includes \$1 billion in Chapter 90 funds over five years for municipalities to improve local roads and bridges as well as investments in the Massachusetts Bay Transportation Authority (MBTA), regional transit authorities (RTAs), and West-East Rail. The capital plan also continues to support the seamless delivery of critical major projects, including replacement of the Cape Cod bridges, renovations of Trial Courts, rehabilitation of the Massachusetts Veterans Homes at Chelsea and Holyoke, and the relocation of the Lemuel Shattuck Hospital.

DEBT AFFORDABILITY

The Healey-Driscoll Administration's FY26–FY30 Capital Investment Plan (CIP) provides a roadmap for making smart capital investments in an affordable and highly strategic manner. The plan balances the need to invest in infrastructure that sets Massachusetts up for success with the responsibility to maintain strong financial footing that supports seamless delivery of core services and the ability to weather economic uncertainty.

The plan's primary source of funding is General Obligation (G.O.) bonds that are issued to investors who are repaid over time via the state's operating budget. The amount of bonds Massachusetts can issue in a year is subject to statutory and policy limits. The total amount of G.O. bond proceeds budgeted in any given year is commonly referred to as the "bond cap." For FY26, the Administration has budgeted \$3.2 billion in bond cap spending, which represents a 3.5 percent increase over the FY25 bond cap budget. The annual CIP budget is informed by numerous factors including analysis by the Debt Affordability Committee (DAC).

The DAC considers many factors when developing its recommendation, including the amount of bonds that are and will be outstanding, Massachusetts bond ratings, pertinent debt ratios, interest rate

outlooks, market conditions, revenue projections, and anticipated CIP growth, among others. The FY26 bond cap amount aligns with the DAC's FY26 recommendation. This financially disciplined amount will enable the state to make significant capital investments, while maintaining flexibility within the operating budget for core public services such as education, local aid, healthcare, and public safety. The FY26 bond cap amount factors in projected long-term revenue growth and adheres to the following established debt parameters:

- The projected amount of outstanding debt falls below the state's statutory debt limit; and
- The projected annual debt service as a percent of budgeted revenues is less than 8 percent over the next 10 years.

To support agencies' ability to better plan for the future, the FY27 bond cap budget is currently programmed at \$3.3 billion, which represents a 3 percent increase over the FY26 bond cap budget. This projection is in line with DAC modeling and analysis that projects this modest increase is affordable and would adhere to all established debt parameters.

In addition to general obligation bonded indebtedness, the capital plan leverages other funding sources. This approach allows the state to make strategic funding decisions that maximize all available revenues.

FUNDING SOURCES

Funding for the Commonwealth's overall capital investment plan is sourced from a combination of funds totaling \$6.918 billion in FY26. An overview of FY26 funding sources is provided below.

General Obligation Bonds (\$3.227 billion): General Obligation (G.O.) Bonds backed by the full faith and credit of the Commonwealth represent the largest and most flexible funding source for the capital plan.

Federal Funds (\$1.947 billion): Various federal programs support aspects of the capital plan, including collaborations with the Army Corps of Engineers, U.S. Department of Veterans Affairs, reimbursement for spending on qualified highways, support for the Clean Water Trust, and reimbursement for IT projects that support MassHealth and other human services agencies.

Special Obligation Bonds (\$597 million): Special Obligation Bonds backed by dedicated transportation revenues – primarily gas excise tax and Registry fees – fund the Accelerated Bridge Program (ABP) and the Rail Enhancement Program (REP).

Other Sources (\$572 million): Includes funding from partners such as municipalities, private sector contributors, higher education campuses, and other public authorities.

Pay-as-you-go or PAYGO (\$447 million): Current year revenues may be used to fund capital projects, avoiding the need to issue debt. This is largely related to transportation investments funded with toll and other MassDOT revenues

Project Revenue/Self-Funded (\$128 million): Certain projects generate savings or revenue to cover the debt service on project capital costs, including the Clean Energy Investment Program, which uses energy savings to repay the Commonwealth for debt service associated with efficiency investments, and revenue-generating assets, such as the Lottery technology system.

Source	FY26 (\$ millions)	FY27 (\$ millions)	FY26–FY30 (\$ millions)
General Obligation (G.O.) Bonds	3,227	3,337	16,576
Federal Funds	1,947	1,582	9,608
Special Obligation Bonds	597	694	2,951
Other Contributions	572	424	1,346
Pay-as-you-go (PAYGO)	447	384	1,432
Project / Self-Funded	128	98	371
Capital Investment Plan Total (ALL SOURCES)	6,918	6,519	32,285

CAPITAL PLAN SUMMARY

Bond Cap Spending by Agency or Secretariat

Agency	FY26 (\$ millions)	FY27 (\$ millions)	FY26–FY30 (\$ millions)
Massachusetts Department of Transportation (MassDOT)	1,077	1,185	5,853
Division of Capital Management and Maintenance (DCAMM)	737	718	3,559
Executive Office of Housing and Livable Communities (EOHLC)	446	497	2,344
Executive Office of Energy and Environmental Affairs (EOEEA)	312	304	1,562
Executive Office of Economic Development (EOED)	283	300	1,482
Executive Office of Technology Services and Security (EOTSS)	197	172	935
Executive Office of Administration and Finance (A&F)	118	108	556
Executive Office of Public Safety and Security (EOPSS)*	31	28	153
Executive Office of Education (EOE)**	26	26	132
Total	3,227	3,337	16,576

* Includes vehicles and equipment; does not include public safety facilities, which are funded by the Commonwealth through DCAMM.

** Does not include higher education facilities projects, which are funded by the Commonwealth through DCAMM.

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TRANSPORTATION

The Massachusetts Department of Transportation (MassDOT) Capital Investment Plan (CIP) is a comprehensive roadmap for investing in the state’s transportation infrastructure. The CIP isn’t just a technical document—it’s a promise to the residents of Massachusetts. It outlines how public dollars will be spent over a five-year period to improve roads, bridges, transit systems, airports, sidewalks, bike paths and more. MassDOT’s capital plan aligns directly with the vision set out in *Beyond Mobility*, MassDOT’s long-term transportation plan, ensuring every investment supports a future that is equitable, safe, resilient and accessible. Note that both MassDOT and the Massachusetts Bay Transportation Authority (MBTA) have additional CIP development processes that result in standalone capital plans. Those plans are reflected in part by the administration’s CIP.

The FY26–FY30 MassDOT CIP is funded from a variety of state and non-state sources, and totals approximately \$18.6 billion in spending from all sources. The MassDOT CIP, including final project lists, is reviewed and approved by the MassDOT Board of Directors. The MBTA CIP is submitted for review and approval by the independent MBTA Board of Directors. The MassDOT CIP incorporates only the funding provided by the Commonwealth to the MBTA. The MassDOT and MBTA capital plans are developed in alignment each year with the development of the five-year, State Transportation Improvement Program (STIP). The STIP will cover Federal Fiscal Years (FFY) 2026–2030 and incorporate the federal formula funding levels and programs included in the surface transportation reauthorization legislation (the Bipartisan Infrastructure Law or BIL, which provides federal funding for transportation for FFY22–26).

Investing in the Future: Beyond Mobility in Action

MassDOT’s CIP responds to initiatives, influences, and priorities at the federal and state levels, as well as those internal to MassDOT. In particular, MassDOT’s CIP is guided by *Beyond Mobility*, MassDOT’s strategic plan to build a transportation system that works for everyone, not just for today but for generations to come. It calls for a system that is more inclusive, climate-conscious, and community centered. *Beyond Mobility* was finalized in July 2024 and was developed using an extensive, multifaceted public engagement process that yielded more than 5,000 pieces of unique feedback focused on defining key problems, priorities, and visions for the future of transportation. *Beyond Mobility* includes six priority areas—Safety, Reliability, Destination Connectivity, Resiliency, Supporting Clean Transportation, and Travel Experience—and details action items for each.

MassDOT’s Capital Investment Plan is how the *Beyond Mobility* vision becomes reality. Every project funded by the CIP—whether it’s repaving a city street, upgrading a rural culvert, or modernizing a bus fleet—advances *Beyond Mobility*’s priorities. The CIP helps MassDOT transition from maintaining infrastructure to transforming it: building a system that not only moves people and goods but enhances lives and communities across the state.

In addition to specific investments, one of the most important aspects of the CIP process is that it involves extensive public engagement. This ensures the plan reflects real community needs and helps build public trust in how state funds are used. By working with regional planning agencies, municipal governments, and stakeholders across the state, MassDOT ensures that every dollar spent is aligned with local priorities and statewide goals.

Key Investment Highlights

Support for Safety, Reliability, and High-Quality Travel Experience

The CIP invests in state of good repair and modernization projects that not only fix problems, but support safe, smooth, consistent travel for residents, emergency services, and commercial vehicles.

Bridge Improvements: Massachusetts is home to thousands of bridges, many of which are aging and in need of repair or replacement. Through the CIP, MassDOT will spend \$1.18 billion from all sources in FY26, and \$6.85 billion from all sources over FY26–FY30, for bridge improvements throughout the Commonwealth. This investment is supported in part by a 2024 dedication of additional funding to the Commonwealth Transportation Fund (CTF) using Fair Share surtax revenues. Additionally, in FY26 the Commonwealth will invest \$104.6 million (\$527.6 million in FY26–FY30) to match federal dollars for the replacement of the Cape Cod Bridges, an investment of both state and national significance.

Safety Investments: Safety is the foundation of MassDOT’s transportation investment strategy, and it is integrated throughout MassDOT’s CIP to save lives and reduce the number of crashes on our roads. Initiatives range from improving pedestrian crossings and adding bike lanes to redesigning dangerous intersections and deploying advanced technology that alerts drivers to hazards. The capital plan includes several safety-specific programs, including its Safety Improvements (\$16.1 million in FY26) and Intersection Improvements (\$15.2 million) programs, to bolster improvements being made in other areas of the CIP. MassDOT has also introduced a Vulnerable Road User Improvements Program (\$1.6 million) to specifically address the safety needs of people walking, cycling, or using other non-motorized options. These types of projects can make the difference between a daily commute and a daily risk.

Rail, Transit, and Aeronautics Improvements: Beyond roads and bridges, MassDOT invests in other elements of Massachusetts’ transportation network to ensure that people and goods can move safely and reliably. In addition to bridge and roadway improvements, in FY26 the CIP includes \$61.2 million in reliability and modernization-oriented spending for the state-owned rail system, and \$15.9 million for pavement and capital needs at public use airports. It also includes \$52.8 million for regional transit authorities (RTAs) and local transportation provider vehicle and facility investments.

Roadway and Pavement Condition: In FY26, the CIP includes \$59 million for pavement improvements for the multimodal and economically significant National Highway System. MassDOT will also repair roadways through its Roadway Improvements program (\$37.2 million) and modernize and upgrade major corridors and interchanges across Massachusetts through its Roadway Reconstruction program (\$87.8 million).

Enhancing Connections to Key Destinations

MassDOT believes that the primary purpose of the transportation system is to connect people to the places that they need and want to go, and the CIP invests in expanding and enhancing options to reach jobs, services, and other key destinations. The CIP includes \$49.6 million in planned spending for FY26 to improve on-road bicycle and pedestrian facilities, shared use paths, and related improvements to improve connectivity as well as safety and traveler comfort for people using these modes. To create better connections across the Commonwealth, MassDOT will invest \$11.7 million in FY26 and \$31.5 million over FY26–FY30 in West-East Rail, including funds to match federal dollars supporting this project. MassDOT’s CIP also includes \$3 million in FY26 for a program supporting transportation management associations to expand options for commuting, as well as \$29.0 million over FY26–FY30 to develop and implement a water transportation pilot program for communities along the Massachusetts coast.

Investments in Climate Stewardship

MassDOT’s CIP reflects an expanded commitment to climate stewardship, with investments focused on reducing emissions, increasing electrification, and building climate-resilient infrastructure. To help achieve the Commonwealth’s decarbonization goals, MassDOT’s FY26–FY30 CIP supports improvements to rail, transit, bicycling, and walking options to provide alternatives to car or truck travel. To support electrification, MassDOT’s CIP invests \$3.6 million in FY26 to increase availability of charging stations near major Commonwealth roadways. MassDOT’s Rail and Transit Division continues to work closely with the RTAs on upgrading their fleets and facilities to incorporate electric vehicles and other efficiency improvements, including funding studies and consulting services to support this transition.

Meanwhile, MassDOT is addressing resiliency needs through a variety of processes and activities. The CIP includes \$2.4 million in FY26 for the Highway Resiliency Improvement Program to address culvert, stormwater, drainage, and other improvements in communities across Massachusetts. Resiliency is prioritized in a variety of additional MassDOT programs, including those that invest in highway, rail, bridges, and culverts. MassDOT also continues to advance planning and research initiatives to support resiliency activities, such as a statewide Flood Risk Assessment that helps MassDOT Divisions analyze climate risks to infrastructure.

Investments in the MBTA

To move “Full T Ahead” and fulfill the expectations of our riders, the Massachusetts Bay Transportation Authority (MBTA) continues to make a significant level of investment through the FY26–FY30 CIP. “Full T Ahead” is the MBTA’s strategic commitment to delivering safe, improved service, addressing critical asset needs and modernizing infrastructure, and creating a more reliable experience for riders across the communities served by the MBTA. This five-year, \$9.8 billion plan focuses on essential maintenance, core infrastructure, and targeted improvements informed by the MBTA’s mission, values, and goals, and the condition of our assets, derived from the [2023 Capital Needs Assessment and Inventory \(CNAI\)](#).

Key Investment Priorities:

- **Timely Maintenance:** Ensuring that the MBTA continues to build upon recent progress in delivering for our riders, both now and in the future. Our capital projects are focused on providing improvements to service reliability for our riders.
- **Building for the Future:** Ensuring that investments today set a strong foundation for future infrastructure. Even with our funding constraints, programmed investments in the FY26–FY30 CIP are advancing our commitment to a fully accessible, safe, modernized, and multimodal system. Where we can't yet fully fund a project, we are advancing work with the resources we have today to ensure we are ready for the future.
- **Improving Service for Riders:** Ensuring improved service, in the near- and long-term, by improving frequency, reliability, decarbonization, and rider enhancements. In alignment with Full T Ahead, our capital projects are focused on the near- and long-term actions that will get our riders where they need to go reliably and efficiently.

Commonwealth-Funded Investments in FY26–FY30:

Approximately \$1.14 billion in state-supported funding is included in the FY26–FY30 CIP, advancing key priorities such as:

- **Power and System Reliability & Station Accessibility Projects (\$177.7 million):** A 2024 dedication of additional funding to the Commonwealth Transportation Fund (CTF) allows the MBTA CIP to further support the reliability of our power assets by addressing critical needs, and to improve accessibility at rapid transit stations and other passenger facilities. Major projects include station accessibility upgrades at surface stations on the Green Line, midlife overhauls of traction power substations on the rapid transit system, and numerous power state of good repair investments across the system.
- **Red and Orange Line Vehicles and Infrastructure Improvements (\$484.7 million):** The MBTA CIP continues to support the delivery of new Red and Orange Line vehicles and important infrastructure upgrades on the Red and Orange Lines. This FY26–FY30 total represents funding from the Commonwealth; in total approximately \$800 million in funding from all sources is programmed to support these investments.
- **Commuter Rail Bi-Level Coaches (\$218.2 million):** This investment supports the procurement of new bi-level commuter rail coaches and replacement of all single-level Commuter Rail coaches to be deployed throughout the system. A total of \$312 million is programmed from all sources over FY26–FY30 to support these investments.

These investments are values-driven and designed to ensure dependable, inclusive service through meaningful infrastructure improvements that help position the MBTA as a best-in-class system and the most trusted transportation provider for riders.

Partnerships with Municipalities

Municipalities are important partners in making *Beyond Mobility*'s vision for transportation a reality. MassDOT has built extensive partnerships with the 351 cities and towns in the Commonwealth and supports these partnerships by providing technical assistance and funding for local investments each year through a variety of grant or reimbursement programs. CIP funding helps towns repair critical infrastructure that protects homes from flooding and maintains access to schools, jobs, and healthcare. These investments reflect MassDOT's commitment to equity: making sure geography does not determine opportunity. Most funding for municipal grants is made available through the Chapter 90 program, which provides an annual apportionment to each municipality based on a formula that accounts for population, employment, and roadway mileage. The CIP provides \$200 million in FY26 for Chapter 90 and another \$5 million for the Rural Roadway Funding Program, which is guided by a similar but separate apportionment formula emphasizing investment in rural areas.

MassDOT administers other grant programs for municipalities to meet local transportation needs, including the Municipal Pavement Program (\$25.0 million in FY26), the Municipal Small Bridge Program (\$15.0 million), the Local Bottleneck Reduction Program (\$6.0 million), the Complete Streets program (\$15.0 million), the Safe Routes to School Program (\$2.0 million), and the Shared Streets and Spaces program (\$6.5 million). The latter two programs fund improvements to accommodate alternative transportation users such as bicyclists and pedestrians, and transit to encourage alternative travel, outdoor recreation, and community gathering points. Municipalities are also eligible to apply to the Community Transit Grant Program, which improves mobility options for the elderly and individuals with disabilities of all ages through grants for vehicle and equipment purchases. The CIP provides \$12.7 million for this program in FY26. MassDOT's Grant Central website provides a one-stop shop for municipalities to learn more about these and other aid programs and to connect with MassDOT staff about funding opportunities. MassDOT's CIP also funds expanded support for municipalities through technical assistance provided through the Office of Transportation Planning.

A Transportation System for All

The MassDOT Capital Investment Plan is more than a budget—it's a blueprint for the future of Massachusetts. It's how we build safer roads, stronger bridges, cleaner transit, and more connected communities. By turning the vision of *Beyond Mobility* into actionable investments, the CIP is helping MassDOT deliver a transportation system that meets the needs of today while preparing for the demands of tomorrow.

For residents, this means safer commutes, more reliable transit, less congestion, and better infrastructure in their neighborhoods. For the Commonwealth, it means a more resilient economy, a more equitable society, and a more sustainable future.

Whether you're biking to work in Boston, driving to school in the Berkshires, or catching a bus on the Cape, the CIP is working behind the scenes to make your journey smoother, safer, and more sustainable. That's the power of smart, strategic investment—and that's what the MassDOT Capital Investment Plan delivers.

DIVISION OF CAPITAL ASSET MANAGEMENT AND MAINTENANCE

The portion of the Capital Investment Plan (CIP) managed by the Division of Capital Asset Management and Maintenance (DCAMM) provides a comprehensive blueprint for the strategic allocation of resources over the next five years. The FY26–FY30 CIP addresses facility needs for the state agencies DCAMM supports across all branches of government, totaling over 60 million square feet of buildings. Funding for the state’s buildings – new construction, major renovations, deferred maintenance, and critical repairs – is provided through the DCAMM bond cap. These investments help to ensure the long-term viability, sustainability, and functionality of the state’s public infrastructure and facilities.

DCAMM’s portion of the FY26–FY30 Capital Investment Plan reflects four interconnected major objectives:

1. Consistent with the state’s climate plans and policies and following statutory mandates, transition state facilities away from the use of fossil fuels and improve resilience to the unavoidable impacts of climate change.
2. Utilize surplus and underutilized state real property assets to facilitate housing production.
3. Address substantial deferred maintenance backlogs in state assets.
4. Modernize state buildings to support the efficient and effective delivery of services to Massachusetts residents.

These goals are deeply interconnected and the capital investments in this plan generally result in progress towards multiple goals. For instance, projects that improve the delivery of contemporary services also incorporate the elimination of fossil fuels from building systems. Projects that improve space efficiency enable reductions in square footage, resulting in lower decarbonization and deferred maintenance burdens. Reducing the overall footprint of state facilities also creates opportunities for redevelopment to meet housing and other goals.

Decarbonization and Climate Resilience

Since 2013 DCAMM has completed nearly 500 energy projects that have improved efficiency and reduced fossil fuel consumption in 39 million square feet of buildings, saving the equivalent of taking over 17,000 vehicles off the road annually.

This plan reflects the administration’s ongoing, all-agency approach to decarbonization and climate resilience. It includes investments in retrofitting existing buildings to eliminate fossil fuel use. Following the models exemplified by projects ranging from the long-term care facility at the Massachusetts Veterans Home in Chelsea to new higher education buildings in Framingham, Charlestown, and Westfield, to a passive-house certified facilities operations building in Northborough, all major capital construction and renovation projects identified will avoid carbon sources for their infrastructure. Real estate initiatives leverage private investment to support energy efficient and resilient design strategies

for redevelopment. Smaller projects that address deferred maintenance challenges also often result in reducing dependency on fossil fuels, increased energy efficiency, and eliminating risks associated with the unavoidable impacts of a changing climate.

Enabling Housing Production

The administration's commitment to leveraging surplus and underutilized state property to create housing opportunities for Massachusetts residents is evident in DCAMM's portion of the CIP. The capital plan reflects this with both seed investments to facilitate real estate dispositions and public-private partnerships that will incorporate housing production in communities throughout the commonwealth. Other capital investments in new facilities enable existing state assets to be made available for adaptive reuse for a variety of purposes including new housing units. Specific projects can be found in communities as diverse as Boston, Bedford, Concord, Brockton, Salem, Lowell, Monson, Medfield, and Lancaster, among others.

Addressing Deferred Maintenance

Like many states, the Commonwealth supported a substantial boom in public construction from the 1950s through the 1980s, in many sectors including higher education, trial courts, public health, and public safety. As these buildings have aged, most of their envelopes and core building systems are also reaching or exceeding the ends of their useful lives, requiring significant reinvestment and, in many cases, replacement. Working in close collaboration with the state agencies who manage these aging assets, DCAMM has helped document this extensive deferred maintenance and the costs to address it. Building on increasing investments in recent years, this capital plan supports continued commitment to helping the agencies and institutions combat this challenge with a combination of formula funding and competitive resources. This combination allows for strategic planning and prioritization as well as responsiveness in the face of unanticipated emergencies.

Modernizing and Improving Service Delivery

The plan also includes several major capital projects that will modernize the delivery of services to constituents across the various sectors DCAMM supports. In many cases new, purpose-built projects increase space efficiencies and lead to reductions in DCAMM's overall portfolio, resulting in reduced deferred maintenance and decarbonization liabilities. These include trial court projects in Quincy, Lynn, Framingham, and Springfield; higher education initiatives in Amherst, Bourne, Brockton, Bridgewater, Dartmouth, Haverhill, Lowell, Pittsfield, Salem, Springfield, and Worcester; Public Safety buildings in Boston, Bridgewater, Dorchester, Fall River, Framingham, Lawrence, Melrose, Plymouth, and Sandwich; support for county correctional facilities across the state; Health and Human Services investments in Boston, Jamaica Plain, and Taunton; as well as Veterans Services projects in Agawam, Chelsea, Holyoke, and Winchendon.

Capital Plan Summary

In addition to addressing the program-wide goals outlined above and mitigating the challenges noted, this capital plan reflects specific strategies for each sector that DCAMM supports.

To better respond to construction cost uncertainty stemming from ongoing cost escalation, market disruptions, and unforeseeable field conditions, this capital plan is organized around thematic categories of funding for each of the entities DCAMM supports: Higher Education, Public Safety, Health and Human Services, Trial Courts, Sheriffs, Veterans, and General Facilities. Consistent with Commonwealth priorities, four thematic categories are established for each sector:

- **Energy and Decarbonization** – All projects included in this capital program are expected to advance DCAMM's efforts to meet the mandates of Governor Healey's commitment to net-zero carbon emissions by 2050 and Executive Order 594, but the projects in this category are primarily, if not exclusively, scoped to address climate impacts and increase energy efficiency of state buildings.
- **Infrastructure, Critical Repairs, and Deferred Maintenance** – Facility Condition Assessments (FCAs) conducted for most of the buildings in DCAMM's portfolio have documented extensive deferred maintenance backlogs in all sectors. As referenced above, this is due primarily to infrastructure, finishes, and envelopes reaching the ends of their useful lives, particularly for higher education facilities constructed in the 1960s and 1970s and public safety facilities constructed in the 1980s and 1990s, which together constitute more than half of the buildings owned by DCAMM. While decarbonization and major capital investments will almost always address deferred maintenance, the work in this category is specifically focused on reducing this backlog and responding to emergency repair or replacement needs. Most of this funding is allocated to the state agencies and institutions with care and control of the facilities, for them to prioritize their use.
- **Major Capital Projects** – This category includes larger projects that modernize and construct buildings to improve the delivery of public services to Massachusetts residents.
- **Planning and Utilization** – As mandated by Massachusetts General Law Chapter 7C, in its role as steward of the Commonwealth's built assets, DCAMM is responsible for thoughtful and professional capital planning across the government sectors it supports. Investments to document facility conditions, strategically prioritize capital projects to meet existing and emergent needs, and maximize the efficient and effective utilization of space are included in this category.

Higher Education

The Higher Education Sector represents approximately 47 percent of DCAMM's portfolio, nearly 30 million square feet.

Given the age and diverse nature of the 29 campuses (15 community colleges, nine state universities, and five University of Massachusetts—UMass—campuses), DCAMM employs a comprehensive data-driven approach to guide future capital investments. Active initiatives include the completion of an FCA for the state universities and community colleges (updating information from 2017 and complementing similar studies conducted by the UMass system), a Classroom and Lab Utilization Study, and decarbonization roadmaps. This planning has documented approximately \$7 billion in deferred maintenance and critical repairs that should be addressed over the next decade, driven in large part by core building infrastructure and envelopes reaching the end of their useful lives. In addition, aging higher education facilities need to be modernized and updated to meet contemporary instructional and research needs.

In January, Governor Healey filed a higher education bond bill, the *BRIGHT Act: An Act to Build Resilient Infrastructure to Generate Higher-Ed Transformation*. If passed, the *BRIGHT Act* will support strategic master planning, addressing deferred maintenance, modernizing and decarbonizing facilities, and constructing major capital projects at campuses across the state. It will provide a new resource to fund significant and urgent capital needs at all 29 public higher education campuses over the next decade. This will enable them to continue to meet the learning, workforce development, and research needed to support the Commonwealth’s innovation economy while combatting the twin challenges of demographic headwinds and reductions in federal support.

Apart from the potential resources from the *BRIGHT Act*, this capital program invests more than \$650 million over the next five years in Higher Education facilities. This includes sustaining and expanding the formula distribution of deferred maintenance funding to all 29 institutions under the highly successful Critical Repairs program. The Infrastructure, Critical Repairs, and Deferred Maintenance category also includes funding for ongoing building infrastructure investments managed by DCAMM as well as specific projects to address deferred maintenance at Roxbury Community College’s Dudley House and MassArt’s Tower Building, as well as a \$22 million investment in the Reggie Lewis Center.

The FY26 CIP includes funding to support the innovative public private partnership to leverage surplus real estate assets to redevelop and modernize the campus at Bunker Hill Community College, as well as continuation of master planning at Bridgewater State University, North Shore Community College, Framingham State University, and Westfield State University.

Major Higher Education Capital Projects funded in the CIP include projects at UMass Dartmouth, Bridgewater State University’s Burnell Hall, Mass Maritime Academy’s STEM Building, North Shore Community College’s Life Science Pathways Center, the Quinsigamond Community College Center, Massasoit Community College’s Nursing and Allied Health Buildings, Salem State University’s BOLD project at Meier Hall and the Horace Mann Building, Springfield Technical Community College’s School of Health and Patient Simulation, UMass Lowell’s Olney Hall, and Holyoke Community College’s Marieb Hall. All of these projects create or improve learning spaces for students in STEM fields, preparing them for careers in important sectors of the Commonwealth’s economy. The projects also include infrastructure improvements that address deferred maintenance and advance decarbonization efforts as well as code compliance enhancements.

Complementary campus decarbonization projects at Salem State University, Mass Maritime Academy, and North Shore Community College are included in the Higher Education Decarbonization category. The FY26–FY30 CIP also funds a major energy efficiency project at Cape Cod Community College and a comprehensive energy and decarbonization effort at Greenfield Community College.

Public Safety

The Executive Office of Public Safety and Security’s capital program portfolio includes the Department of Correction (DOC), State Police, Military Division, Department of Fire Services, Chief Medical Examiner, and the Massachusetts Emergency Management Agency. This public safety sector represents approximately 12 percent of DCAMM’s portfolio (seven million square feet). Investment in these buildings responds to aging infrastructure, changing criminal justice policies, reduced numbers of incarcerated individuals, and decarbonization requirements.

In addition to providing funding for the Department of Corrections, National Guard, and State Police to use for their priority critical repairs and emergency maintenance projects, this capital plan funds specific projects addressing deferred maintenance and critical repairs at DOC’s Milford Headquarters (roof replacement), MCI Gardner (ventilation system improvements), MCI Norfolk (electrical and fire detection system upgrades), the Massachusetts State Police Headquarters (training tank upgrades), as well as notification systems for the deaf and hard of hearing at various correctional facilities, and deferred maintenance projects at National Guard armories.

Public Safety Major Capital Projects include significant improvements to the Southeast Fire Academy, support for a new Public Safety Facility in Lawrence, a new National Guard Readiness Center at Camp Edwards, phased renovations at MCI-Framingham to improve program resources, medical and mental health care facilities, housing conditions, and reduce the overall bed count, Booking Facility Renovations at NCCI-Gardner, and Fire Restoration at MCI-Norfolk.

Public Safety Decarbonization projects are being funded and implemented at the Office of the Chief Medical Examiner, DOC’s Bridgewater campus, and various State Police buildings. The CIP also supports environmental remediation projects at the Fire Services training facility in Stow and DOC-Shirley.

Health and Human Services

Health and Human Services is the largest secretariat, with 22,000 employees in twelve agencies. The four largest agencies own and operate 482 buildings, with a total of 7.5 million square feet with a substantial backlog of urgent deferred maintenance projects. The administration has been conducting secretariat-wide strategic planning regarding the facility investments needed to support the Executive Office of Health and Human Services (EOHHS)’s identified priorities. The EOHHS capital strategy is designed to align with the secretariat’s strategy to modernize facilities to align with best practices in the delivery of care and facilitate flexibility to respond to emerging and evolving public health priorities. EOHHS Capital Projects include funding for ongoing major initiatives to replace the Lemuel Shattuck

Hospital at East Newton Pavilion, renovate and modernize the State Public Health Lab in Jamaica Plain, construct a new Southeast Regional Youth Services Center for the Department of Youth Services (DYS) in Taunton, as well as to repair, modernize, decarbonize several Department of Developmental Services (DDS) group homes in Southeastern Massachusetts, and modernize public health hospital facilities.

EOHHS Deferred Maintenance and Critical Repairs include annual allocation of funding for priority and emergency projects identified and managed by EOHHS facility personnel, water utility infrastructure and fire alarm replacement at Tewksbury State Hospital, and necessary capital repairs to elevators at the current Lemuel Shattuck Hospital.

Trial Courts

The Commonwealth's Judiciary operates nearly 100 active court facilities across the state, many of which are iconic buildings in their communities, but have facility-related issues commensurate with their age, both infrastructure that has reached or exceeded its useful life and functional programs that do not align with contemporary best practices. The need to address these issues provides the opportunity to consolidate services, modernize operations, eliminate deferred maintenance, and reduce carbon emissions.

At the core of the Trial Court capital program are several new or substantially renovated regional court buildings. The CIP provides funding to advance Trial Court Capital Projects to renovate and expand the Lynn District Court, construct a new Trial Court facility in Quincy, and build a new Framingham Regional Justice Center. This category also includes funding for the state-executed components of the development of a new Regional Justice Center (RJC) in Springfield. Although the RJC will be designed and constructed by a private developer and leased by the Commonwealth, DCAMM is directly contracting for development of the architectural plan, relocation of the court occupants to the new facility, and demolition or disposition of the current Roderick Ireland Courthouse buildings using capital plan resources.

Trial Court Deferred Maintenance and Critical Repairs includes annual funding allocated for smaller projects prioritized and managed by the Trial Court facilities staff, improvements to the Roxbury Municipal Court property, and necessary repairs at the existing Framingham District Court building. Trial Court Planning includes funding for strategic master planning, and to support the separation of the East Boston Courthouse from the attached former East Boston police station, owned by the City of Boston.

Sheriffs

The thirteen county sheriffs oversee facilities that represent approximately 7 percent of the Commonwealth's portfolio (4.5 million square feet). Recent and ongoing work in this sector has focused heavily on addressing deferred maintenance and critical repair challenges, some of which have become significant capital projects.

This CIP includes a new funding model that mirrors the successful program implemented for higher education over the past several years. The Sheriffs Deferred Maintenance and Critical Repairs category funds multi-year allocations, distributed by formula, to all sheriffs. This program category also includes funding for an HVAC upgrade project in Hampden County, roof replacements in Bristol County and Plymouth County, and security system upgrades in Berkshire County and Essex County. Because some capital needs are larger than the formula distribution can reasonably support, it is paired with a new cyclical competitive process, funded with \$150.3 million over the course of the FY26–FY30 CIP, for soliciting larger capital funding requests aimed at deferred maintenance, decarbonization, space optimization, as well as programmatic improvements. Major Capital Projects for the Sheriffs also include new medical and mental health facilities in Essex and Worcester Counties and substantial renovations of Building 8 at the Worcester House of Corrections and at the Dukes County Sheriff's detention facility.

Veterans Services

Two of the largest single investments the Commonwealth has made in current and recent capital plans are for replacements of the two aging Massachusetts Veterans Homes managed by the Executive Office of Veterans Services (EOVS).

The new 134-bed Massachusetts Veterans Home at Chelsea opened in Winter 2023. This capital plan includes funding for the final stages of site work for the Chelsea project and demolition of the former long-term care facility building. A new 234-bed, \$400 million, Massachusetts Veterans Home at Holyoke is also under construction. Both of the Massachusetts Veterans Homes are also supported by federal government reimbursements. The capital plan also includes the expansion of the Veteran's Cemeteries in Agawam and Winchendon.

General Government Buildings

Investments in general government buildings, including restoration of the Massachusetts State House cupola and dome as well as infrastructure and envelope improvements at both the State House and McCormack government office building, also appear in DCAMM's portion of the CIP.

EXECUTIVE OFFICE OF HOUSING AND LIVABLE COMMUNITIES

The Executive Office of Housing and Livable Communities (HLC) is committed to jumpstarting housing production across the state in order to lower costs for Massachusetts residents. With bold new capital initiatives and increased investments in historical programs, the FY26–FY30 CIP strategically advances the implementation and vision of the Healey-Driscoll Administration's landmark *Affordable Homes Act* and accelerates our housing production goals. These investments will create and preserve more homes, expand homeownership opportunities, modernize public housing and support communities' efforts to build the housing they need to thrive.

The FY26–FY30 CIP funds HLC at \$2.3 billion, a 17 percent increase over the published FY25–FY29 CIP, with final spend anticipated to be even higher from capital to be applied from other sources. Consistent with last year's CIP, HLC will receive the largest percent expansion in capital investments, underscoring the Administration's continued prioritization of housing. Since taking office, the Healey-Driscoll Administration has increased annual capital funding for housing by 71 percent, and by the end of FY27, this increase will rise to 91 percent.

The following is a breakdown of FY26–FY30 investments for key HLC programs that support new homeownership opportunities, expanded housing production, and support for state-aided public housing.

Investing in New Programs

- **ADU Incentive (\$5 million in FY26–FY30):** This new program provides grants, loans or other financing mechanisms to individual homeowners to support pre-development and development of accessory dwelling units.
- **Seasonal Communities (\$2 million in FY26–FY30):** This new program will provide grants to help Seasonal Communities address their unique housing needs through locally identified initiatives, such as planning and zoning efforts, site preparation and development, housing development and infrastructure.
- **Middle Income Housing Fund (\$35 million in FY26–FY30):** Formerly known as the Workforce Housing Fund and funded through American Rescue Plan Act (ARPA), this program supports the production of rental or for-sale housing through new construction, rehabilitation and adaptive re-use. It will fund an estimated 640 rental or for-sale middle income housing units targeted to households earning between 60-120 percent average median income (AMI) with 20 percent of units affordable for households earning at or below 80 percent AMI.

Creating Homeownership Opportunities

- **ONE+ Mortgage (\$5 million in FY26–FY30):** This capital program, previously funded through ARPA, will support 160 first-time home purchases through an interest rate buydown and assistance with down payment and closing costs. This program is specifically geared toward residents in 29 socially disadvantaged communities, including Boston and the Gateway Cities.
- **MassDREAMS (\$5 million in FY26–FY30):** Another program that was previously funded through ARPA, this investment in MassDREAMS will help between 200-250 households access homeownership through down payment assistance and support with closing costs.
- **CommonWealth Builder (\$45 million in FY26–FY30):** Also formerly funded through ARPA, CommonWealth Builder supports the production of for-sale, below market housing to expand homeownership opportunities for first-time homebuyers and socially disadvantaged

individuals. Funding is estimated to support 500 new units of housing and is targeted to households in Gateway Cities and other communities earning between 70-120 percent AMI.

Increasing Housing Production

- **Momentum Fund (\$19 million in FY26–FY30):** This fund, administered through MassHousing, is a first-in-the-nation state-operated revolving fund to invest in reasonably priced housing production. FY26 and FY27 funding will support at least 1,500 units.
- **Affordable Housing Trust Fund (\$333.5 million in FY26–FY30):** This fund is one of the Commonwealth’s most powerful and flexible tools to accelerate the production of affordable housing. Funding in FY26 and FY27 will result in the production of 2,050 affordable housing units.
- **Housing Stabilization Fund (\$307.9 million in FY26–FY30):** This is one of the most in-demand programs to produce new affordable rental housing. Funding in FY26 and FY27 will produce or preserve 1,995 affordable housing units and targets first-time homeowner opportunities as well as housing for older adults, families and veterans formerly experiencing homelessness.
- **HousingWorks Infrastructure Program (\$116.5 million in FY26–FY30):** The flagship grant program of the Division of Livable Communities, this competitive grant program is available to communities and related municipal entities for infrastructure projects to promote housing production. HWIP is expected to support at least 3,000 housing units in FY26 and FY27.
- **MBTA Communities Catalyst Fund (\$16 million in FY26–FY30):** This competitive grant program supports a variety of infrastructure, housing development and acquisition projects that promote housing growth in compliant MBTA Communities and will support the creation of 2,058 housing units in FY26 and FY27.

Modernizing Public Housing

- **Public Housing General (\$656.9 million in FY26–FY30):** This primary capital fund that supports the state’s 229 local housing authorities will address critical repairs across the public housing system through a combination of formula funding, targeted awards and ad hoc emergency repairs to mitigate health and safety issues. Targeted awards will focus on HVAC electrification, flood mitigation, site accessibility and the addition of second elevators. HLC will also dedicate funds to the new Comprehensive Modernization program to fund substantial modernization projects valued at \$10 million to \$20 million at one to three local housing authorities per year. HLC will also launch a vacant unit turnover initiative in FY26 to accelerate getting offline units back online.
- **Mixed Income Demonstration (\$136.4 million in FY26–FY30):** This fund provides a pipeline of redevelopment projects for 300 public housing units.

- **Public Housing Sustainability and Resiliency (\$115 million in FY26–FY30):** This fund supports capital projects to reduce greenhouse gas emissions, increase climate change resiliency and improve indoor air quality at 2,000 public housing units.
- **Public Housing Accessibility (\$15 million in FY26–FY30):** This fund expands the accessible unit pipeline to create or retrofit 12 public housing units into accessible units per year.

EXECUTIVE OFFICE OF ENERGY AND ENVIRONMENTAL AFFAIRS

The Healey-Driscoll Administration is committed to bold climate action, investing in projects that protect our environment and make Massachusetts more affordable. The Executive Office of Energy and Environmental Affairs' FY26–FY30 Capital Investment Plan (CIP) focuses on smart investments that will build stronger roads and bridges, support our farmers, ensure access to local, healthy food, and provide clean air and water.

As extreme weather events become more common, these investments are more important than ever. By investing in climatetech and clean infrastructure, we can expand innovation to reduce fossil fuel emissions, lower energy costs to help families save on their bills, and ensure businesses remain competitive. The CIP demonstrates the administration's commitment to creating opportunities in the face of climate challenges.

Investing in Climate Solutions

Investing in climatetech is essential for driving our economy forward. The FY26 CIP leverages inter-agency collaboration to strengthen climate resilience and innovation. In partnership with the Executive Office of Economic Development, \$57.5 million is devoted to the Massachusetts Clean Energy Center (MassCEC) to drive the state's clean energy leadership, through research, development, manufacturing, and deployment of cutting-edge climate technologies.

Building Community Strength

It is important for our communities to prepare for extreme weather events, such as coastal and inland flooding, heatwaves, and droughts. The Healey-Driscoll Administration is committed to increasing communities' resilience and updating critical infrastructure in our cities and towns.

The CIP allocates nearly \$130 million for the Municipal Vulnerability Preparedness (MVP) program, to help communities plan for and improve local infrastructure. Additionally, nearly \$120 million is allocated to implement the ResilientMass Plan, which includes over 125 actions from various state agencies to reduce the impacts that changing weather and climate have on our communities and infrastructure.

Massachusetts is home to a diverse group of public lands, including forests, parks, trails, rinks and pools, playgrounds and parkways. The Department of Conservation and Recreation (DCR) manages 450,000 acres of these lands, providing residents with recreational opportunities and access to the

outdoors. The CIP funds \$215 million for maintenance, with \$60 million for rinks and pools, \$57 million for MassTrails grants and agency projects, \$166 million to repair and modernize DCR’s parkways, and \$8 million for boat ramps at the Department of Fish and Game (DFG).

Protecting our Communities from Flooding and Rising Seas

The Healey-Driscoll Administration recognizes the serious impact of inland and coastal flooding on our communities. This CIP focuses on improving safety and reducing future flood risks by investing in the ResilientCoasts Plan to protect our coastlines over the next 50 years. To get started, the Office of Coastal Zone Management (CZM) will allocate nearly \$4.8 million to prepare for this plan and \$25 million for grants that support Massachusetts’s coastal infrastructure. This funding will help protect homes, businesses, and the places we treasure. The CIP also prioritizes dam safety because these structures are crucial for keeping our communities safe. The CIP includes \$68 million to inspect and maintain state dams, ensuring they remain strong and reliable, as well as grants to help local communities to do the same. Additionally, we are investing \$41 million in flood control structures such as the Charles River and Amelia Earhart Dams, which help prevent flooding in our streets and neighborhoods. The CIP also provides \$4 million to assist municipalities in upgrading locally-owned culverts and bridges.

Supporting Farmers and Protecting our Food

Supporting our farmers is crucial not just for a healthy agricultural economy, but also for ensuring that Massachusetts residents have access to fresh, locally-produced food.

Rising costs for producing, processing, and transporting food have made it harder for people to get the food they need. To tackle this issue, the CIP includes \$25 million in FY26 for the Food Security Infrastructure Grant program. This program funds infrastructure projects that boost local food production and distribution, improve access to food, and prepare us better for emergencies. In addition, the CIP funds \$32 million for several programs and grants at the Massachusetts Department of Agricultural Resources (MDAR) to support our farmers. The CIP focuses on long-term investments that can help solve on-going challenges, including protecting farmland, making it easier for farmers to acquire land, and ensuring farmland remains productive. This effort is part of the Massachusetts Farmland Action Plan, which will receive \$3 million in funding.

Keeping our Air, Water, and Lands Clean and Safe

Caring for our land is vital for creating spaces where people can enjoy nature and stay healthy. These efforts protect our water and air, cool our neighborhoods, and promote quality of life, helping our communities to better adapt to the impacts of climate change.

To deliver on these priorities, the FY26–FY30 CIP funds \$225 million for on-going land conservation and tree planting efforts. This funding will provide grants to protect drinking water and parks in our cities and towns, support habitat restoration, and tree planting, specifically in statewide urban areas.

Additionally, the CIP funds \$3 million for local biodiversity grants and \$2 million for restoring marine habitats to ensure clean water and air.

The FY26–FY30 CIP also emphasizes clean water and air, alongside pollution and waste management at the Department of Environmental Protection (DEP). Protecting our water resources, including rivers, streams, and reservoirs, will ensure that residents have clean and safe water for drinking and recreation. The CIP dedicates \$8 million to testing water quality, improving local water systems, and supplying resources to regional stormwater associations. The CIP funds nearly \$45 million for programs that include brownfields remediation, emergency response to hazardous material release, solid waste and recycling program, and state match for federal Superfund program.

Finally, the Healey-Driscoll Administration is committed to mitigating the harmful effects of per-and-polyfluoroalkyl substances (PFAS). The CIP commits nearly \$10 million over FY26–FY30 to provide a path forward for addressing the impacts of PFAS in wastewater, and PFAS in coastal habitats that affect fish and other species.

EXECUTIVE OFFICE OF ECONOMIC DEVELOPMENT

The Executive Office of Economic Development (EOED) drives competitiveness and economic opportunity for the businesses, communities, and people of Massachusetts. EOED includes the Massachusetts Office of Business Development, the Mass Office of Travel and Tourism, the Office of Consumer Affairs and Business Regulation, and several quasi- public agencies. EOED’s mission is to support economic foundations across Massachusetts while leveraging economic strategies to advance the state’s competitiveness in key sectors.

As in previous fiscal years, EOED is currently implementing the strategy and vision outlined in the Healey-Driscoll Administration’s economic development plan, *Team Massachusetts: Leading Future Generations*.

In FY26, the administration is executing on the authorizations signed into statute in the Administration’s economic development bond bill, the *Mass Leads Act* (Chapter 238 of the Acts of 2024). Governor Healey signed the *Mass Leads Act* in November 2024 to strengthen Massachusetts’s Global Leadership in Climatedtech, Life Sciences and AI, while creating jobs, expanding workforce development programs, and supporting rural and regional economic development initiatives. The provisions in the *Mass Leads Act* are core to the execution of *Team Massachusetts*.

The investments outlined in the FY26– FY30 CIP represent a multi-faceted approach for promoting economic development and supporting economic opportunity in communities across Massachusetts built upon three core objectives:

- 1. **Strengthening communities with substantial investments in capital programs that help municipalities advance local economic development priorities.** The Administration is continuing to invest significant resources into Community One Stop for Growth, which is a single application portal for a dozen grant programs. This accessible and streamlined process enables

communities to work with the state on economic development initiatives related to community capacity building, planning and zoning, site preparation, building construction and infrastructure.

2. **Leveraging the capital budget to support key sectors and emerging opportunities.** This objective aims to support areas of the economy where Massachusetts is a global leader, while also making strategic investments in emerging clusters where we should be competing. Support for small businesses through established and effective programs is another component of this objective.
3. **Allocating capital resources for necessary maintenance and outstanding commitments.** This capital plan also commits funds for necessary capital upgrades, maintenance projects, and outstanding liabilities.

Programs that are key to these objectives include:

Strengthening communities with substantial investments in capital programs that help municipalities advance local economic development priorities.

- **MassWorks Infrastructure Program (\$97 million in FY26, \$497 million in FY26–FY30):** MassWorks provides the largest and most flexible source of capital funds to municipalities and other eligible public entities primarily for infrastructure projects that leverage private development, create jobs, and generate positive economic development outcomes. MassWorks is a component of the Community One Stop for Growth.
- **Revitalizing Underutilized Properties Program (\$15 million in FY26, \$79 million in FY26–FY30):** Administered by MassDevelopment, these competitive funds support projects that improve, rehabilitate, or redevelop blighted, abandoned, vacant, or underutilized properties. These projects increase housing production, support economic development, and help make more commercial buildings accessible to persons with disabilities. This program is a component of the Community One Stop for Growth.
- **Seaport Council Grants (\$10 million in FY26, \$59 million in FY26–FY30):** Seaport Economic Council grants help coastal communities develop and improve local assets to better support local marine economies. Grants help to create jobs and build resilience to the impacts of climate change.
- **Rural and Small Town Development Fund (\$10 million in FY26, \$50 million in FY26–FY30):** The Rural and Small Town Development Fund provides grants for capital and community planning projects in rural and small towns (towns with populations less than 7,000 or with a population density of less than 500 persons per square mile). This competitive grant program awards funds based on the project's nexus with housing, transportation, infrastructure, economic development, community development, and strategies important to rural and small towns. This is a component of the Community One Stop for Growth.
- **Climatetech (\$10 million in FY26, \$57.5 million in FY26–FY30):** Administered by the Massachusetts Clean Energy Center (MassCEC), the Climatetech program provides capital grants to support research and development, manufacturing, commercialization, and deployment of climatetech technologies.

- **Mass Impact Fund (\$7 million in FY26, \$28 million in FY26–FY30):** The Mass Impact Fund program provides capital grants to support large, transformational economic development projects. In FY26, this fund will support development of the Lowell Innovation Network Corridor (LINC) at the University of Massachusetts - Lowell.
- **Business Builds (\$4.3 million in FY26, \$31.8 million in FY26–FY30):** The Business Builds program provides capital grants to businesses that construct or expand commercial, industrial, or manufacturing facilities. This new program will be made available as part of the recently launched Business Front Door, the Administration’s new platform for businesses to explore resources Massachusetts has to offer.
- **Site Readiness (\$3 million in FY26, \$15 million in FY26–FY30):** Administered by MassDevelopment, this program makes targeted investments to promote site readiness and increase the Commonwealth’s inventory of well-located, project-ready sites. It supports the conversion of abandoned sites and obsolete facilities into clean, actively used, tax-generating properties; provides necessary infrastructure to expand successful industrial parks; and helps attract new businesses, private sector investment, and jobs to the Commonwealth. This is a component of the Community One Stop for Growth.
- **CDFI (Community Development Financial Institutions) Capital Matching Grant Program (\$3 million in FY26, \$15 million in FY26–FY30):** Administered by MassDevelopment, this grant program seeks to increase the flow of capital into Massachusetts’s small businesses and to foster recovery, sustainability, resilience, and growth. Successful grantees are nonprofit lenders that leverage state funds, along with significant non-state sources including federal funds, to provide small businesses with access to capital.
- **Transformative Development Initiative (\$2 million in FY26, \$10 million in FY26–FY30):** Administered by MassDevelopment, the Transformative Development Initiative provides capital investment support to projects and initiatives that enhance the private real estate market and enhance community vitality in Gateway Cities.
- **Brownfields Redevelopment (\$1.3 million in FY26, \$6.3 million in FY26 - FY30):** This funding helps municipalities assess, remediate, and redevelop polluted properties, often in Gateway Cities and underdeveloped markets. This is a component of the Community One Stop for Growth.
- **Micro-Business Grants, “Biz-M-Power” (\$1 million in FY26, \$5 million in FY26–FY30):** Administered by MassDevelopment, Biz-M-Power provides matching capital grants to microbusinesses and entrepreneurs across Massachusetts.
- **Social Enterprise Grants (\$1 million in FY26, \$5 million in FY26–FY30):** The Social Enterprise Grants program makes capital grants to support social enterprise facilities, which are nonprofits working to unlock economic opportunity in low-income communities.

Leveraging the capital budget to support key sectors and emerging opportunities.

- **Life Sciences Capital Program (\$40 million in FY26, \$230 million in FY26–FY30)** The Massachusetts Life Sciences Center provides research grants to encourage job growth and innovation in the life sciences industry. Funding also supports the STEM equipment and supplies program, which enables high schools and middle schools to purchase equipment, materials, supplies, and technology that support life sciences education and training.

- **Research and Development Matching Grant Program (\$16 million in FY26, \$78 million in FY26–FY30):** Over the past decade, the Commonwealth has made strategic investments in Research & Development infrastructure across the state. Massachusetts Technology Collaborative’s Innovation Institute manages this targeted grant program to support these core assets to create an environment that further enables collaboration between higher education, the private industry, and the public sector.
- **Massachusetts AI (Artificial Intelligence) Hub (\$10 million in FY26, \$68.6 million in FY26–FY30):** Administered by the Massachusetts Technology Collaborative, the Massachusetts AI Hub program provides capital grants for the development and application of artificial intelligence in key Massachusetts sectors including life sciences, health care, and climatetech. The Massachusetts AI Hub is charged with executing the vision outlined in 2024 by Governor Healey’s AI Strategic Task Force.
- **Massachusetts Manufacturing Innovation Initiative (M2-I2), (\$8 million in FY26, \$39 million in FY26–FY30):** This grant program, which provides state matches to recipients of federal awards, is administered through the Massachusetts Technology Collaborative. The Initiative supports cutting-edge research centered around emerging manufacturing technology, including integrated photonics, flexible hybrid electronics, and advanced functional textiles fields.
- **Massachusetts Manufacturing Accelerate Program (\$8 million in FY26, \$39 million in FY26–FY30):** The Massachusetts Manufacturing Accelerate Program aims to co-invest in infrastructure for small- to medium-sized manufacturers to better prepare their businesses to stay competitive. This flexible grant program complements M2-I2 by expanding the state’s ability to support advanced manufacturing companies around Massachusetts.
- **Tourism Asset Grants (\$7 million in FY26, \$39 million in FY26–FY30):** This competitive program awards funds to strengthen the tourism economy of Massachusetts through development projects that support tourism assets and increase non-resident visitation. These funds enable local, regional, and statewide organizations to enhance tourism recovery.
- **MassTech Hub (\$6.5 million in FY26, \$33.5 million in FY26–FY30):** Administered by the Massachusetts Technology Collaborative, the Tech Hub is a new program that provides capital grants for consortia in key technology areas, with a focus on regions outside of Greater Boston.
- **MassVentures START Grants (\$5 million in FY26, \$25 million in FY26–FY30):** The START program from MassVentures offers companies \$100,000 to \$500,000 in non-dilutive funds as well as business guidance to help them commercialize their technologies. This program complements federal programming with the goal of helping early-stage companies scale here in Massachusetts.
- **Zoo New England (\$3 million in FY26, \$15 million in FY26–FY30):** This program provides capital support for the Massachusetts Zoological Corporation, which includes the Franklin Park Zoo and Stone Zoo. This funding helps to drive private contributions and is critical to ensuring safe and accessible exhibits and facilities.
- **Broadband Middle Mile (\$2.1 million in FY26, \$10.5 million in FY26–FY30):** This funding supports the modernization and maintenance needs of the Middle Mile network, owned and operated in collaboration with the Mass Tech Collaborative. The network consists of

approximately 1,200 miles of fiber that passes through 123 towns and cities in western and central Massachusetts.

Allocating capital resources for necessary maintenance and outstanding commitments.

- **Division of Occupational Licensure (DOL) Information Technology Modernization (\$7.4 million in FY26 only):** The Division of Occupational Licensure IT Modernization project supports the development of modernized occupational licensure and regulation IT infrastructure at DOL.
- **EOED IT Modernization (\$600K in FY26, \$4 million in FY26–FY30):** The EOED IT Modernization program supports capital investments within Economic Development state agencies to modernize information technology infrastructure that serves constituents.

EXECUTIVE OFFICE OF TECHNOLOGY SERVICES AND SECURITY

The Executive Office of Technology Services and Security (EOTSS) oversees the Information Technology Capital Investment Plan (CIP) and related portfolio management through its Office of Capital Planning. EOTSS' investment strategy promotes standardization and consistency across the executive branch. The strategy aims to deliver secure citizen-centric digital services, improve the performance of government technology, modernize the state's technical infrastructure, and protect its data.

The EOTSS FY26 bond cap amount is \$196.7 million and FY27 is \$171.6 million. Both of those figures include 50/50 program funding. There are six Secretariats and Agencies that plan to take advantage of the 50/50 funding with \$8.2 million and \$6.4 million in FY26 and FY27 respectively. (Please note that all funding references are related to bond cap only and exclude other funding sources.)

The FY26 and FY27 CIP falls broadly into four categories: Resident Digital Experience, Improving Government Efficiency, Technology Services and Cybersecurity, and AI and Data Analytics.

Resident Digital Experience

FY26 and FY27 invest \$85.2 million in 14 projects across Secretariats that address service equity and resident access to government services through a Digital Roadmap initiative that began in 2022. The roadmap is a \$110 million enterprise investment led by EOTSS (\$16 million in each of FY26 and FY27) to standardize the user experience across state agencies with a single identity that proactively points users to relevant information and services. Since its launch, the MyMassGov universal profile has amassed over 2 million users around the state. Building out this platform to add more applications, with a major focus on digital accessibility, and launching new lines of constituent communication through live chat, SMS text functionality, and chatbot services will promote increased adoption and interoperability of the platform.

The Executive Office of Education will invest \$4.1 million in FY26 on the K-12 Public Information Modernization. This project revitalizes the Department of Elementary and Secondary Education (DESE)'s 25-year-old public-facing websites, reports, and applications to streamline business processes, enhance efficiency, foster citizen engagement, reduce technical debt, and improve transparency and usability for Massachusetts residents.

This CIP funds the Child Care Financial Assistance Modernization (CCFA) project, which will update the business processes within CCFA to align with an updated user experience and update or replace the core technology systems managing the waitlist, application and eligibility determination, and payments. Updating the overall user experience will reduce barriers to families seeking assistance from the state, ease administrative burdens on childcare providers, and create greater operational efficiencies for the Department. \$5.3 million has been allocated to this project in FY26.

The Housing Authority Application Modernization project will replace the Executive Office of Housing and Livable Communities' antiquated budget approval, payment tracking, and expense reconciliation system, which is over 30 years old and cannot meet current security, accuracy, and operational standards. This is a multi-year effort that will be completed in FY27. The Affordable Housing Common Application project creates a “common application” or “single point of entry” for affordable housing.

Improving Government Efficiency

This CIP includes \$211.3 million in FY26 and FY27 across secretariats and agencies to support projects that will make government operations more efficient. This includes the implementation of an electronic medical records system (EMR) at the Executive Office of Veterans Services. The Massachusetts Veterans Homes in Chelsea and Holyoke offer critical services to veterans in Massachusetts. The EMR will support data sharing and the efficient exchange of information, allowing patient data to move with the patient to improve access and continuity of care, enabling the Veterans

Homes to coordinate care across partner organizations, and comply with regulations requiring interoperability with accountable care organizations and electronic prescribing.

\$7.9 million has been allocated in FY26 to the Firearms Technology Alignment project. To meet the state's strategic IT goals and the legislative mandates in Chapter 135 of the Acts of 2024, *An Act Modernizing Firearm Laws*, a modern, secure, accessible and unified public firearm portal application will be developed. This capital allocation supports its implementation.

This year, in collaboration with the Executive Office of Labor and Workforce Development, the Administration successfully launched Phase 2 of the Employment Modernization Transformation (EMT) program. Phase 1 of the EMT project, which launched in September 2023, provided employers and third-party administrators with improved functionality for managing unemployment services activities online. The new claimant-facing portal launched in May 2025 is mobile-friendly, accessible, and multilingual. The program has successfully redesigned business processes to create efficiencies and improve the claimant and payroll administration experience for all stakeholders.

Although funded from both Capital and alternative sources in FY26, EOTSS Capital Planning supports and oversees the Executive Office of Health and Human Services (EOHHS) Comprehensive Assessment System (eCAS) implementation. Multiple EOHHS agencies, including MassHealth, the Department of Children & Families (DCF), the Department of Youth Services (DYS), and the Department of Mental Health (DMH), collaborate closely to ensure that the state's children, youth, and their families receive the essential services tailored to their individual needs. The design of the eCAS System is intended to promote configurability and facilitate changes without requiring extensive customization. It achieves this by offering a digital version of assessment tools that can be configured to meet the specific needs of each agency.

Technology Services and Cybersecurity

The FY26 and FY27 CIP allocated \$71.8 million over both years to continue to improve the state's information technology infrastructure and cybersecurity assets.

This program continues an ongoing initiative to re-design the state's core networks, including the One Network project, and includes a state of good repair program for switches, routers, and firewalls. The network supports both on-premise (including the Springfield Data Center) and hybrid-cloud environments, along with our mobile workforce, while being both secure and resilient. Also included is funding to continue the establishment of the state's Cybersecurity Vulnerability Identification and Remediation Program which includes automated web application scanning, professional grade penetration testing, and a threat analysis and data sharing capability.

Through the leadership of Mass Digital, Mass.gov continues to evolve to meet new constituent (end-user) and customer (agency content editor) needs. This includes multilingual and search feature enhancements to help state agencies present their content in ways that will best serve communities, agencies, and employees. Mass Digital also makes content type enhancements to support new life journey-focused content, pilot a multi-channel feedback solution, and continue decommissioning custom solutions in favor of available SaaS solutions.

Artificial Intelligence (AI) and Data Analytics

Massachusetts has a chance to harness the knowledge and skills of our robust higher education and innovation-driven economy to widen the state's lead in the responsible development and use of AI technology in government. This CIP looks to the future, funding innovative technologies such as Chatbots and creating secure regulated environments for Artificial Intelligence development, in consultation with EOTSS.

AI capital investments also support the buildout of a data commons, in partnership with the Massachusetts Technology Collaborative. A critical element of the Governor's Strategic AI Task Force recommendations, the data commons will support researchers' access to both public and private deidentified data to advance our understanding of critical areas such as climate needs, economic development opportunities and healthcare delivery through thoughtful analysis.

\$6.25 million has been allocated in FY26 to design and build out the Enterprise Data Analytics capabilities. This project will streamline and improve data sharing capabilities between secretariats and with the public, create and socialize enterprise data management standards and practices, enable centralized data linkage and reporting for systems-level data programs, and improve data analytics learning and capabilities within and across secretariats.

EXECUTIVE OFFICE OF PUBLIC SAFETY AND SECURITY

The Executive Office of Public Safety and Security (EOPSS) capital program is focused on maintaining and modernizing the Commonwealth's public safety equipment and infrastructure and assisting Massachusetts cities and towns in providing critical gear and equipment for local law enforcement and first responders. The FY26 plan supports maintenance funding for public safety vehicles, equipment, and communications infrastructure and continues to invest in grant programs that support safety and transparency for municipal first responders.

The budget includes \$15 million per year for **State Police Vehicle Renewal** to maintain a reliable, safe cruiser fleet. Additionally, **Automatic Vehicle Locator technology** (GPS technology installed within police cruisers) has increased officer safety, improved coordination of deployed units, and heightened accountability since full deployment in FY20. The FY26 capital plan provides \$3.5 million in maintenance funding for this technology and other critical State Police vehicle equipment.

The Administration's capital plan also invests in the **Protective Fire Equipment Grant Program (\$5 million)**, which provides direct assistance to municipalities for firefighter equipment, including turnout gear, to ensure access to safe and reliable fire safety equipment across the Commonwealth.

The plan additionally provides \$2.9 million over two years for the Department of Fire Services (DFS) to replace special operations emergency response vehicles and special operations equipment, \$630,000 over two years for replacement of old and deteriorating vehicles in the Parole fleet, and \$620,000 over two years to help modernize and replace outdated equipment across the secretariat.

The plan further provides \$2 million to complete repair needs for communications towers that maintain the statewide emergency communications network at the Massachusetts Emergency Management Agency (MEMA).

EXECUTIVE OFFICE OF EDUCATION

The Capital Investment Plan (CIP) funds two competitive grant programs under the Executive Office of Education to create sustainable, safe, and high-quality learning environments for students: the Early Education and Out of School Time grants, and Workforce Skills Capital grants.

Early Education and Out of School Time Grants (EEOST) (\$11.4 million in FY26):

The Department of Early Education and Care (EEC) administers the EEOST grants, which fund renovations of early education and out-of-school time non-profit, center-based facilities that serve primarily low-income families. EEOST supports projects that expand capacity and improve the indoor and outdoor quality and accessibility of learning environments for children, ensuring they have safe, healthy, inclusive, and developmentally appropriate spaces to learn, play, and grow.

EEOST provides large grant awards to support the development of new facilities, and small grant funds that focus on facility renovation and maintenance projects. Eligible uses include improvements to outdoor play spaces, heating, air conditioning, reconfiguration of indoor spaces, emergency repairs and system upgrades, physical environment modification, and security enhancements. This Administration continues to prioritize projects that focus on clean energy and decarbonization, as well as security enhancements to prevent and respond to potential threats.

Since 2014, the state has provided \$55.6 million for EEOST, while leveraging \$226 million in additional public and private investment. This has supported 165 projects, 13,242 seats for students and added 1,306 new slots across programs.

Workforce Skills Capital Grants (\$15 million in FY26):

As part of the administration's Reimagining High School initiative, the Workforce Skills Capital grants support high schools and post-secondary training institutions to upgrade technology and instructional lab spaces, expand career technical education programs for young people and adults, and increase

capacity in workforce training programs across Massachusetts. These competitive grants improve students' skills and knowledge while meeting the needs of employers, especially in high-demand fields such as advanced manufacturing, health care, information technology, construction/skilled trades, and life sciences.

The Skills Capital Grants are awarded by the state's Workforce Skills Cabinet, which brings together the Secretariats of Education, Labor and Workforce Development, Economic Development, and Health and Human Services toward a comprehensive economic growth agenda. This Cabinet works to align education, economic development, and workforce policies to ensure that individuals can develop and continuously improve their skills and knowledge to meet the varying needs of employers.

Since 2016, more than 620 Skills Capital Grants totaling more than \$236 million have been awarded to educational institutions across the state. The state's investments have also helped institutions access over \$25 million in local matching funds. Over 50,000 students have directly benefitted from these grants

EXECUTIVE OFFICE FOR ADMINISTRATION AND FINANCE

The Executive Office for Administration and Finance (A&F) oversees capital programs that invest in and

Executive Office for Administration and Finance

<https://budget.digital.mass.gov/capital/fy26>

support the Commonwealth's cities, towns, and school districts, that support economic development in key sectors across the Commonwealth, and that promote the efficient functioning of government.

Board of Libraries Commissioners Construction Grants (\$27 million in FY26, \$28 million in FY27): Funding will support grants to communities to modernize local public libraries through the renovation and expansion of existing buildings or the construction of new facilities.

Operational Services Division (OSD) Vehicle Replacement (\$25.1 million in FY26, \$32.3 million in FY27): Funding across three plan items and multiple sources to replace and update the Commonwealth's fleet of vehicles, with a focus on electrification. Updated replacement schedule will reduce the backlog currently causing excessive maintenance costs and will push towards electric vehicle goals.

Cultural Facilities Fund Grants (\$10 million in FY26, \$10 million in FY27): Grants from the Cultural Facilities Fund are awarded to municipalities and nonprofits to aid in the acquisition, design, repair, renovation, and expansion of cultural facilities. These grants support projects that create jobs in construction and cultural tourism; expand access and education in the arts, humanities, and sciences; and improve the quality of life in cities and towns across the Commonwealth.

Municipal Fiber (\$7 million in FY26, \$8 million in FY27): The Municipal Fiber Grant Program is focused on strengthening supports for municipal IT security infrastructure to make municipal networks more secure from cyber-attack, allow for the central management of IT infrastructure, and provide overall network cost savings.

Municipal ADA Improvement Grants (\$6 million in FY26, \$7 million in FY27): This program funds the planning, design, and implementation of capital improvements that enhance access and remove architectural barriers for people with disabilities, in compliance with the Americans with Disabilities Act.

Community Compact IT Grants (\$5 million in FY26, \$5 million in FY27): The Community Compact Information Technology Grant Program supports cities and towns in their efforts to modernize their technological infrastructure and deliver services to residents more efficiently. Over the past five years, the IT grant program has issued 300 grants.

Historic Preservation Grants (\$1.6 million in FY26, \$1.6 million in FY27): Grants from the Historic Preservation Fund provide municipalities with funding to preserve historical properties, landscapes, and cultural resources listed in the State Register of Historic Places. More than 260 of the Commonwealth's 351 communities have received Historic Preservation Grant funding.

Reasonable Accommodation Capital Reserve Account (RACRA) (\$150,000 in FY26, \$150,000 in FY27): This program provides funding to executive branch agencies to assist with the provision of workplace accommodations for individuals with disabilities.

FY26-FY30 CAPITAL PLAN

Maura T. Healey, Governor | Kimberley Driscoll, Lt. Governor

Bolstering our Housing Blueprint: Production, Preservation, and Community Support

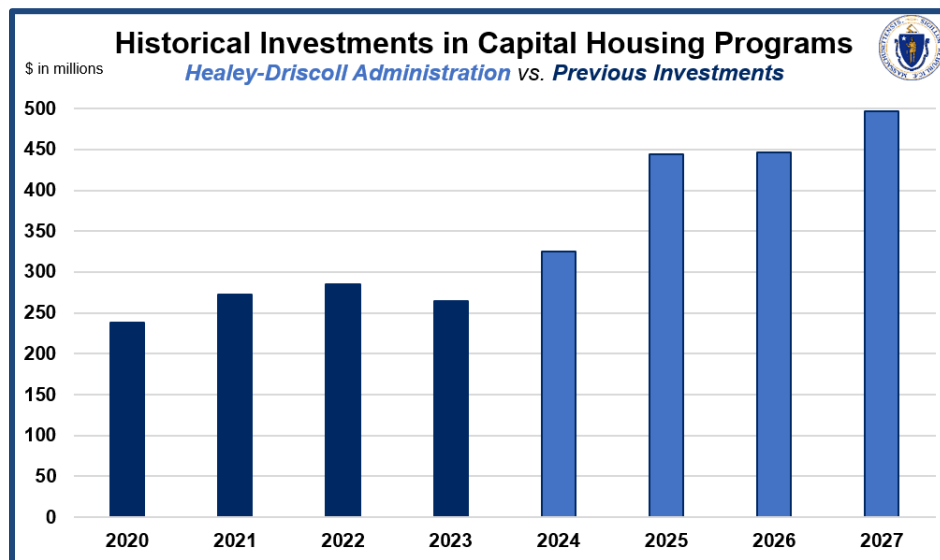
Natalie Albanese, Senior Fiscal Policy Analyst

Overview

The Healey-Driscoll Administration is committed to building more homes and lowering costs for Massachusetts residents. Within the first 100 days in office, Governor Healey established the Executive Office of Housing and Livable Communities (HLC), the first cabinet-level office in Massachusetts solely dedicated to tackling the housing crisis. Additionally, Governor Healey signed the *Affordable Homes Act* (AHA) into law in August 2024, authorizing an unprecedented **\$5.16 billion** for innovative programs and policies to bolster affordable housing development, modernize the state's public housing system, support first-time homeownership opportunities, and more.

In collaboration with community members and housing stakeholders, HLC recently published [Home for Everyone: Massachusetts' Statewide Housing Plan](#), which identifies strategies to increase the state's housing supply. The report estimates that Massachusetts will need to produce an additional 222,000 homes by 2035 to end the housing crisis.

Since taking office, the Administration has increased capital funding for housing by 71%. The FY26–FY30 Capital Investment Plan (CIP) reinforces this commitment to housing with a **\$2.34 billion** investment in housing programs, accelerating the implementation of the *Affordable Homes Act* and strategically advancing the Administration's ambitious housing goals.



Executive Office for Administration and Finance

<https://budget.digital.mass.gov/capital/fy26>

Driving Housing Production

Growing our housing supply is essential to ensuring affordability for residents and sustaining Massachusetts's economic competitiveness. The FY26 CIP invests **\$208.4 million** in housing development grants that, coupled with tax credits and private investment, will create or preserve more than 4,100 affordable housing units over the next three years.

HLC's Division of Housing Development will target most of its investments in the FY26–FY30 CIP to two of its most flexible capital programs with demonstrated track records. An investment of **\$334 million** in the **Affordable Housing Trust Fund (AHTF)** will accelerate development of affordable units for households whose incomes are not more than 110% AMI, with most projects supporting households at or below 60% AMI. FY26 and FY27 CIP grants will result in the production of 2,000+ affordable housing units. Given the range of income levels eligible for AHTF, it is the primary resource for developing housing for Massachusetts' workforce. HLC will continue the momentum at **HousingWorks** with an investment of **\$621.6 million** in the FY26–FY30 CIP. HousingWorks' Housing Stabilization Fund is one of the most in-demand programs to produce new affordable rental units. FY26 and FY27 grants totaling **\$113.6 million** will produce or preserve an estimated 2,000 affordable housing units. Boosting programs that are well equipped to expand our housing pipeline is a strategic investment of state funds.

Through the FY26–FY30 CIP and additional capital funds available in FY25, Massachusetts will invest **\$50 million** for the **Momentum Fund**, a pioneering initiative designed to leverage state resources to support large scale, mixed-income multifamily development in a time where rising construction costs and high interest rates challenge the financial viability of these critical projects. FY26 and FY27 grants totaling **\$19 million** will support at least 2,500 units. Grants are expended in a manner that promotes geographic equity and projects require at least 20% of units to be restricted to households earning between 60–120% AMI.

The FY26–FY30 CIP maintains an investment of **\$17 million** per year in the **MA Educational Financing Authority (MEFA) program**. First included in the FY25 CIP, this initiative enables **\$80 million** of private activity bond volume cap to be reallocated for affordable housing development. It is a powerful tool for affordable housing projects, as project sponsors use volume cap to leverage other resources - including tax credits and HLC subsidies - to make projects financially viable. The shift in volume cap is estimated to produce roughly 200+ new affordable housing units per year.

Preserving Our Public Housing

Preserving the state's public housing is essential to providing safe, sustainable living conditions for the approximately 75,000 residents who occupy 43,000 units across 234 cities and towns in Massachusetts. The FY26-30 CIP invests **\$656.9 million** for Public Housing General, the primary capital state funded support for 229 Local Housing Authorities (LHAs). This investment will address critical repairs across the public housing portfolio through a combination of formula funding to LHAs, targeted awards that address specific components,

and ad hoc emergency repairs to mitigate health and safety issues. Targeted awards will focus on HVAC electrification, flood mitigation, site accessibility, and the addition of second elevators. HLC will launch two new initiatives in FY26: a vacant unit turnover effort to accelerate the return of offline units and the **Comprehensive Modernization (Comp Mod) program** to fund substantial modernization projects valued at **\$10-\$20 million** at 1-3 LHAs per year. The FY26–FY30 CIP also expands the accessible unit pipeline with an investment of **\$15 million** in **Public Housing Accessibility** to create or retrofit 12 public housing units into accessible units per year. Prioritizing accessible housing is extremely important since two-thirds of the portfolio houses lower-income older adults.

New and Notable Homeownership Initiatives

High housing costs place a disproportionate burden on low- and middle-income households, and homeownership is increasingly out of reach for many. This is particularly true in predominantly Black and Latinx communities, where homeownership rates are roughly half those of predominantly white communities. To help close this gap and expand access to homeownership, the FY26–FY30 CIP introduces several new capital programs. Formerly supported by federal Covid-19 relief funds, HLC will continue the success of the **Middle Income Housing Fund** with a state investment of **\$35 million**. This program supports the development of rental and for-sale housing through new construction, rehabilitation, and adaptive reuse for households earning between 60% and 120% of the Area Median Income (AMI). At least 20% of new or rehabilitated units will be made affordable for households earning at or below 80% AMI.

Additionally, the FY26–FY30 CIP proposes **\$45 million** for the **CommonWealth Builder Fund**, a flagship program administered by MassHousing. The fund aims to address the racial homeownership gap in Massachusetts by creating new homeownership and wealth-building opportunities in communities of color. The program provides market-based subsidies to support the construction of new, affordably priced housing units for first-time homebuyers and households earning between 70% and 120% AMI. Funds are distributed in a geographically equitable way across the state's 26 Gateway Cities, Boston, Framingham, and Randolph. In FY26 and FY27, **\$18 million** in grants are expected to support the creation of approximately 275 new homes or condominiums.

The FY26–FY30 CIP continues the success of federally funded ARPA programs with an investment of **\$5 million** for the **ONE+ Mortgage program** and **\$5 million** for the **MassDREAMS program** which improve home ownership opportunities throughout the Commonwealth. The ONE+ program is estimated to support 160 first-time home purchases in 29 communities, and more than three-quarters of homebuyers are expected to be households of color. MassDREAMS is expected to serve an estimated 200-250 households. These initiatives are critical in the Healey-Driscoll Administration's efforts to advance equitable housing access across Massachusetts.

Accelerating Accessory Dwelling Units

Over the last year, HLC has been hard at work implementing the nearly 50 policy initiatives included in the *Affordable Homes Act*. A key initiative in the bill permits accessory dwelling units (ADUs) to be built by right in all communities. ADUs are small residential living spaces located on the same lot as another home. As depicted in the visualization below, ADUs can be internal within an existing primary residence, by converting a basement into an apartment or attaching a new construction addition to a primary residence, or can be completely detached, by building a cottage or converting a detached garage in a backyard. ADUs play a crucial role in addressing the affordability challenge and are a cost effective and flexible housing solution for retirees or homeowners seeking to downsize.



The FY26–FY30 CIP includes **\$5 million** for the **ADU Incentive program**. This new and innovative program will fund activities related to pre-development and development of accessory dwelling units (ADUs) throughout Massachusetts. This investment will help unlock at least 1,800 ADUs by FY30, which represents 20% of the Commonwealth's ADU goal of creating 8,000 to 10,000 units over 5 years.

Investments in Seasonal Communities

The Affordable Homes Act notably included the Seasonal Communities designation, a law to recognize Massachusetts communities that experience substantial variation in seasonal employment and to create distinctive tools to address their unique housing needs. The FY26–FY30 CIP invests **\$2 million** to support locally identified initiatives in Seasonal Communities promoting housing through activities related to planning and zoning, site preparation for development, housing development, and infrastructure.

Fortifying Public Housing Against Climate Change

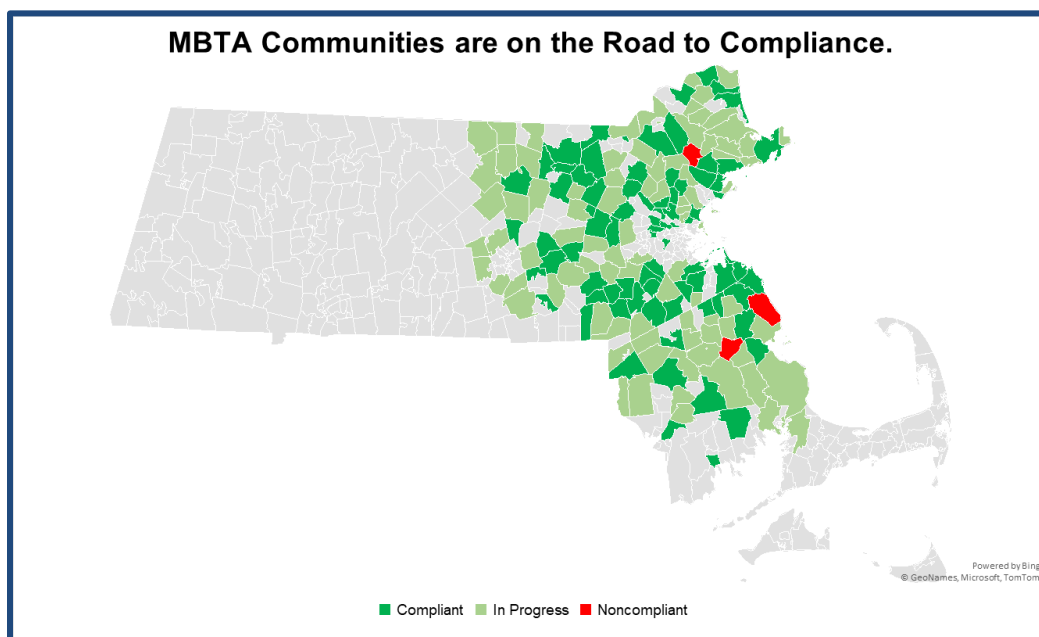
The Healey-Driscoll Administration is committed to sustainability and climate resiliency projects in public housing. The FY26–FY30 CIP invests **\$115 million** in the **Public Housing**

Sustainability and Resiliency program. This notable program funds projects to reduce greenhouse gas emissions produced by the public housing portfolio, to make the portfolio more resilient to the effects of climate change, and to improve the indoor air quality within the buildings, which will in turn improve the health of occupants. This strategic investment supports the work of the Commonwealth and HLC's goal of net-zero GHG emissions by 2050. Targeted awards focus on replacing aging fossil fuel HVAC equipment with electric equipment before the components fail and making highly vulnerable Local Housing Authority developments significantly more resilient to flooding and extreme heat.

Supporting Local Communities

The FY26–FY30 CIP funds **\$250.7 million** for grant programs that support zoning, community planning efforts, infrastructure, and rehabilitation of units across the Commonwealth, as well as rewarding and incentivizing compliance with key laws that facilitate housing development. The FY26 investment of **\$53.5 million** is estimated to facilitate the creation or preservation of at least 2,000 housing units over the next two to four years.

The Administration has prioritized partnerships with MBTA communities to implement zoning for housing near transit. The FY26–FY30 CIP supports compliant MBTA communities through the **MBTA Catalyst Fund** to support a variety of infrastructure, housing development, and acquisition projects that promote housing growth. Coupled with municipal contributions, the FY26 and FY27 CIP investment of **\$16 million** will support the creation of 2,050 units. Transit-oriented development expands housing near everyday destinations, such as jobs, schools, shops, and parks, and increases transportation options for residents. As of early-June, almost all MBTA communities have taken meaningful steps toward compliance.



Within its efforts to support local communities, HLC also makes a targeted effort to promote regional equity. The Momentum Fund prioritizes awarding financial assistance for housing development projects that promote geographic and socio-economic equity. Additionally, MassDREAMS seeks to address a systemic homeownership gap in socially disadvantaged communities by supporting down payment assistance primarily among targeted populations.

FY26-FY30 CAPITAL PLAN

Maura T. Healey, Governor | Kimberley Driscoll, Lt. Governor

Improving Services and Efficiency

Angela Liang, Fiscal Policy Analyst

Overview

The FY26–FY30 Capital Investment Plan (CIP) focuses on strengthening service delivery across the Commonwealth through strategic investments in technology and infrastructure. From IT modernization to major facility upgrades, these investments aim to enhance the quality, accessibility, and efficiency of public services statewide.

Leveraging Technology

Historic advances in information technology have shifted how workplaces function and accelerated the need to access government services and information digitally. Information technology (IT) is now a fundamental driver of all business and policy functions in Massachusetts and plays a critical role in ensuring government works better for everyone.

In July 2024, Governor Healey signed into law *An Act to provide for the future information technology needs of Massachusetts*, referred to as the *FutureTech Act of 2024*. This bill focuses on building out the digital experience for Massachusetts residents, allowing people to interface with state agencies online in a way that makes sense, ensuring residents can easily find and access the services and information they need, and supporting investments that make government more effective and efficient. The FY26–FY30 CIP pairs this vision with investment by committing **\$1.95 billion** from a combination of state, federal, and other sources to support 109 technology infrastructure, security, and accessibility projects that will reach more than 150 state agencies and 45,000 end-users throughout the Commonwealth. These projects are wide ranging and are intended to expand what is possible through public policy and good government. Specifically, investments will increase efficiency and enhance service delivery across the Commonwealth by expanding access to services, improving transparency, modernizing technological infrastructure, strengthening cybersecurity, and advancing the responsible use of Artificial Intelligence (AI).

Implementing the Digital Roadmap

The CIP allocates **\$82.2 million** over the next five years to continue supporting the **Commonwealth's Digital Roadmap initiative**. This funding will help scale digital tools and services across more agencies and expand available features. The initiative is focused on delivering accessible, user-friendly, and secure digital experiences for residents. One major milestone is the launch of MyMassGov, which allows users to access multiple state services with a single set of login credentials and manage their profile information in one place. As of FY25, MyMassGov supports 25 websites across six secretariats, is available in six languages,

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and has over two million accounts. In addition, the AI-powered Ask MA chatbot now supports 16 services in 21 languages, helping residents get quick and accurate answers to their questions.

The CIP also includes **\$711.0 million** over five years for IT initiatives that will improve healthcare systems, including:

- **\$347.3 million**, including **\$172.8 million** of federal funding, for the **Health Insurance Exchange (HIX) Integrated Eligibility System** that manages the eligibility and enrollment for roughly two million Massachusetts residents who receive health benefits through MassHealth and the Health Connector.
- **\$75.9 million** to support **Electronic Health Records (EHR) Modernization** to consolidate EHRs for inpatient services delivered by the Department of Public Health and the Department of Mental Health.
- **\$66.3 million**, including **\$31 million** for the **Integrated Eligibility and Enrollment Readiness project** that will modernize and integrate various eligibility and enrollment platforms across state agencies.

In addition, the CIP commits **\$44.3 million** over the next five years for IT investments that will improve access to housing and management of housing data, including:

- **\$11.6 million** to implement a case management software for the **Emergency Assistance Family Shelter program**.
- **\$9.8 million** to develop and launch a universally accepted application for all affordable housing.
- **\$1.2 million** to modernize Executive Office of Housing and Livable Community's budget approval, payment tracking, and expense reconciliation systems.

The CIP also dedicates **\$30.0 million** for IT investments in education, from early childhood through higher education, including:

- **\$9 million** to revitalize K-12 information on 25-year-old public-facing websites, reports, and applications.
- **\$6.8 million** to modernize the **Child Care Financial Assistance** workflow to improve user experience and update or replace the core technology systems.
- **\$9.0 million** to develop an integrated data system and user-friendly public platform to improve access to data on education and career for policymakers, educators, researchers, and the public.
- **\$2.7 million** to modernize the Department of Higher Education (DHE) website to improve access to public higher education opportunities.

- **\$2.0 million** to streamline the application and management process for students and families.

Lastly, the CIP invests **\$100.6 million** to strengthen cybersecurity and IT infrastructure. These projects will help to maintain a secure IT environment for daily operations across the Commonwealth.

FY26-FY30 CAPITAL PLAN

Maura T. Healey, Governor | Kimberley Driscoll, Lt. Governor

Protecting and Preserving Our Assets

Hannah Frisch, Fiscal Policy Analyst and Jake Rooney, Fiscal Policy Manager

Overview

The Commonwealth is responsible for maintaining a large and diverse portfolio of capital assets, spanning over 1,700 major buildings and over 65 million square feet, in addition to more than 10,000 miles of public roads and parkways, over 4,000 bridges and tunnels, 6,000 culverts, 12 rail lines, 450,000 acres of public spaces including state parks, coastal areas, and outdoor recreational locations, and many other recreation facilities and public infrastructure. The FY26–FY30 Capital Investment Plan (CIP) puts forth a plan to protect and preserve this wide range of capital assets by providing resources that extend asset life, minimize future costs, modernize assets, and maximize building efficiency and decarbonization at Commonwealth facilities throughout the state.

The Healey-Driscoll Administration recognizes strong infrastructure plays a critical role in meeting the needs of residents, businesses, and visitors alike. Ensuring state assets and infrastructure are in good repair supports smooth service delivery, provides safe and secure working conditions and saves taxpayer dollars by avoiding costly and avoidable emergency repairs. Recognizing the importance of asset stewardship, the FY26–FY30 CIP commits **\$1.03 billion** to address deferred maintenance needs across all sectors (**\$391 million** total across FY26 and FY27). The CIP reflects an all-agency approach to decarbonization and climate resilience and increases funding dedicated to decarbonization initiatives with an investment of **\$450.3 million** (**\$125 million** total across FY26 and FY27, an increase of 8% over FY25).

Major Capital Initiatives

Maintaining Commonwealth assets is a central theme throughout the CIP and the Healey-Driscoll Administration continues to support the seamless delivery of critical major projects. Particular funding and assistance will be dedicated to the replacement of the Cape Cod bridges, renovations of some Trial Courts, rehabilitation of the Massachusetts Veterans Homes at Chelsea and Holyoke, and the relocation of the Lemuel Shattuck Hospital.

Cape Cod Bridges

With the Sagamore and Bourne Bridges approaching 90 years old, their replacement has been at the forefront of the Administration's priorities. These crossings, as vital links between the peninsula and the mainland, enable the flow of residents, tourists, and commerce. Replacing these aging structures is critical to meeting the long-term transportation needs of the region

and the Commonwealth. To that end, the Administration has committed up to **\$700 million** in state funding to support the construction of new bridges. In coordination with local, state, and federal partners, MassDOT plans to move both bridge projects forward over the next five years, through a **\$528 million** CIP investment. Specifically, in FY26 and FY27, MassDOT plans to conduct the design, permitting, right-of-way, and utility relocation processes for the Sagamore Bridge and to advance the design process for the Bourne Bridge. The Bridge Replacement project will extend beyond the CIP's five-year window.

Courts

Massachusetts courts play a critical role in delivering justice, effectively carrying out legal proceedings, and serving the public. With an average age of almost 78 years, many court facilities are outdated. The FY26–FY30 CIP includes **\$466 million** (**\$105 million** total across FY26 and FY27) to support the modernization of the state's courts. This funding supports ongoing infrastructure projects and major capital improvements, the integration of advanced technologies, and the creation of more functional spaces. These projects will ensure Massachusetts courts meet today's needs, improve government efficiency, and provide safe, functional environments for staff, service users, and visitors.

The Springfield Hall of Justice (HOJ) serves all of Hampden County, and the District Court portion of the HOJ has operated since 1874. Recently, a facilities condition assessment identified aging infrastructure and systems in need of significant repair, renovation, or new investment. DCAMM has completed its study of construction options for a new Springfield Hall of Justice that will consolidate all court departments, including Housing and Juvenile Court, which are currently located in the building adjacent to the Hall of Justice, and will soon be ready to release a request for proposals. The project is being delivered through a public private partnership.

Additional initiatives to renovate and modernize the Massachusetts Trial Court system are underway in Quincy, Lynn, and Framingham. This includes consolidating Framingham's district, juvenile, veterans, and housing court into a single Regional Justice Center, renovations at the Lynn District court, and replacing the Quincy District Court building.

Lemuel Shattuck Hospital

The FY26–FY30 CIP includes **\$497 million** (**\$292 million** total across FY26-FY27) for the renovation of the Department of Public Health's Lemuel Shattuck Hospital. One of the largest projects currently underway, this effort involves renovating the former Boston Medical Center Hospital at the East Newton Pavilion in the South End to replace the aging Shattuck Hospital, originally built in 1954. The hospital plays a critical role in the state's healthcare system, serving a diverse population with essential medical and mental health services. Relocating to the renovated East Newton Pavilion will allow the Commonwealth to maintain uninterrupted

care while providing a modernized facility that is significantly more cost-effective than new construction. The project scope includes system upgrades, energy efficiency improvements, and enhanced climate resiliency. Once complete, the new facility will support high-quality, multi-disciplinary medical and psychiatric care for some of the Commonwealth's most vulnerable residents.

Veterans Homes

The Massachusetts Veterans Homes play a crucial role in supporting the Commonwealth's veterans by providing both housing and essential services. These facilities offer medical and skilled nursing care, rehabilitation, and social programming to ensure veterans receive the dignified and respectful care they deserve. The Capital Investment Plan aggressively leverages all available federal funding for the continued construction and rehabilitation of the Chelsea and Holyoke Veterans Homes. The federal government provides up to 65% reimbursement for the two projects, with the Commonwealth covering the remaining 35% of costs, for a total five-year state investment of **\$91 million**.

The Division of Capital Asset Management and Maintenance (DCAMM), in partnership with the Executive Office of Veterans Services (EOVS), continues to work on the phased Domiciliary Campus Redevelopment project at the Veterans Home at Chelsea. The facility has been in continuous operation since the end of the Civil War and now requires a combination of rehabilitation and new construction to better meet the needs of veterans and their families.

The Healey-Driscoll Administration is also committed to making the capital investments needed to improve the Veterans Home in Holyoke, addressing both immediate repairs and long-term upgrades. Established in 1952, the Holyoke Veterans Home has served thousands of elderly and disabled veterans. The FY26–FY30 CIP includes funding for a new 350,000-square-foot facility that will provide long-term care for 234 U.S. veterans and support a 40-person Adult Day Health program.

Women's Correctional Facility

The FY26–FY30 CIP moves forward on its commitment to address aging and outdated infrastructure at the MCI-Framingham Women's Correctional Facility by dedicating **\$20.5 million** over the next two years to support the renovation of the existing facility. This rehabilitation project aims to improve living conditions for incarcerated women while expanding opportunities for those women to prepare for sustainable re-entry upon release. After a year of preplanning development with those goals in mind, the multi-phase project intends to:

- Right-size the facility, including permanently downsizing the bed count to meet current and future need and condensing the campus footprint to streamline operations and maintenance.

- Renovate, rehabilitate, and modernize existing campus facilities to improve overall functionality.
- Upgrade housing units by electrifying systems and adding air conditioning to improve living conditions.
- Improve medical and mental health facilities to better meet the needs of the correctional population.
- Improve program delivery spaces for dining, laundry, vocational training, education, recreation, and worship.
- Advance campus decarbonization by upgrading electric service, improving resiliency, and decommissioning the existing steam system.

DCAMM continues a collaborative approach to ensure successful project development and delivery.

Higher Education

The Administration's ongoing commitment to higher education is demonstrated through the continued construction and delivery of major capital projects on campuses. These initiatives include substantial renovations and expansions that enhance educational facilities and offer more resources to students and faculty. Ongoing projects include, but are not limited to:

- UMass Dartmouth Building Infrastructure Modernization
- UMass Lowell Olney Hall Modernization
- Salem State University - Meier Hall Addition/Horace Mann Building Renovation
- Mass Maritime Academy - Technology and Engineering Lab Modernization
- Quinsigamond Community College - IQ Center
- Bunker Hill Community College - E Bldg Renovation - Student Success Ctr

The **BRIGHT Act**

Public colleges, universities, and community colleges are vital to ensuring equitable access to education in the Commonwealth and for preparing students to succeed in today's high demand industries. The state's public higher education system drives innovation and strengthens our economy. However, much of the infrastructure on these campuses, built in the 1970s, is aging and increasingly unable to meet modern demands. The result is an inventory of outdated academic buildings and infrastructure in need of significant upgrades and deferred maintenance repair. Construction costs continue to rise for these projects, further complicated by enrollment pressures, decarbonization goals, regulatory requirements, labor shortages, and material price increases. The needs of our public higher education campuses are growing beyond what traditional capital funding sources can accommodate. To address these challenges, the Healey-Driscoll Administration filed *An Act to Build Resilient Infrastructure to Generate Higher-Ed Transformation* (the **BRIGHT Act**), which proposes leveraging **\$125 million** in annual Fair Share surtax revenues to unlock significant new capital funding for Massachusetts' public higher education institutions. Upon successful legislative action, this new capital resource will ensure that Massachusetts's colleges and universities, and their

students, can achieve their full potential.

Ongoing Asset Stewardship

Parks and Parkways

The Department of Conservation and Recreation (DCR) is tasked with the maintenance and reclamation of over 450,000 acres of public spaces across the Commonwealth, ranging from state parks, coastal areas, and outdoor recreational locations. Critical to this mission is ensuring all residents have access to safe facilities and modern infrastructure to utilize the outdoors. This CIP includes considerable investments to maintain, improve, and expand recreational activity and facilities at DCR locations:

- **\$218.3 million** for major facility maintenance repairs, improvements, and construction.
- **\$60.2 million** for repairs, maintenance, and improvements to DCR Rinks and Pools.
- **\$59.8 million** for DCR trail maintenance.
- **\$34 million** for **MassTrail Municipal Grants**.
- **\$10.3 million** for boat ramp construction and renovation.
- **\$2 million** for emergency storm repairs.
- **\$1.3 million** for **Outdoor Recreation Grants**.

This CIP also supports parkway maintenance and construction by dedicating **\$163 million** to restore and modernize the system of state parkways.

DCR Facilities

In addition to supporting public land, parks, outdoor recreation spaces, and parkways, the CIP also provides **\$181.5 million** over five years to support facility maintenance initiatives at DCR. These assets include:

- 3,200 camp sites
- 2,000 buildings
- 250 parks facilities
- 160 boat ramps
- 250 public courts and playgrounds

Funding will allow DCR to address its deferred maintenance backlog and support renovations that enhance visitor experience and public safety at DCR parks. Additional projects supported by the CIP include the complete renovation of three campground comfort stations at Wompatuck State Park and restrooms at Nickerson State Park. DCR also seeks to expand structured camping at priority locations in western and central Massachusetts.

Transportation Investments

MassDOT, representing nearly a third of CIP investments, oversees a vast portfolio of horizontal and vertical infrastructure including more than 9,500 lane miles of public roads, over 4,000 bridges and tunnels, 6,000 culverts, and 12 rail lines consisting of 235 miles of track, in addition to having oversight over 15 regional transit authorities (RTAs) and jurisdiction over 34 public use airports. MassDOT's CIP invests in state of good repair and modernization projects that support safe, smooth, consistent travel for residents, emergency services and commercial vehicles. The FY26-30 MassDOT CIP is funded from a variety of state and non-state sources, and totals approximately **\$18.6 billion** in

spending from all sources. Highlights include:

- Bridge Improvements: **\$1.18 billion** from all sources in FY26, and **\$6.86 billion** from all sources over FY26–FY30, for bridge improvements throughout the Commonwealth. This investment is supported in part by a 2024 dedication of additional funding to the Commonwealth Transportation Fund (CTF) using Fair Share revenues.
- Safety Investments: The CIP includes several safety-specific programs to bolster improvements being made in other areas of the CIP, including its **Safety Improvements (\$16.1 million** in FY26) and **Intersection Improvements (\$15.2 million)** programs. MassDOT has also introduced a **Vulnerable Road User Improvements Program (\$1.6 million)** to specifically address the safety needs of people walking, cycling, or using other non-motorized options.
- Rail, Transit, and Aeronautics Improvements: The FY26 CIP includes **\$61.2 million** in reliability and modernization-oriented spending for the state-owned rail system, **\$15.9 million** for pavement and capital needs at public use airports. It also includes **\$52.8 million** for regional transit authority and local transportation provider vehicle and facility investments.
- Roadway and Pavement Condition: For FY26, the CIP includes **\$59 million** in for pavement improvements for the multimodal and economically significant National Highway System. MassDOT will also repair roadways through its Roadway Improvements program (**\$37.2 million**) and modernize and upgrade major corridors and interchanges across Massachusetts through its Roadway Reconstruction program (**\$87.8 million**).

Empowering Municipal Investments

MassDOT Grants

MassDOT has developed strong partnerships with all 351 cities and towns in the Commonwealth to support local transportation infrastructure. Through these partnerships, MassDOT provides both technical assistance and funding via local grants and reimbursement programs. The majority of grant funding is delivered through two formulaically-distributed programs: **Chapter 90** and **Rural Roadway Funding**. Chapter 90 is annually appropriated to municipalities based on a formula that considers population, employment, and roadway mileage. The FY26–FY30 CIP includes **\$1 billion** for Chapter 90 municipal capital grants, along with an additional **\$25 million** for the Rural Roadway Funding program, which uses a similar formula but prioritizes investment in rural communities.

In addition, MassDOT administers several other local grant programs. To more efficiently administer local grants, MassDOT developed and launched **Grant Central** this past year. Grant Central is a centralized platform which streamlines all grant related activities and application processes into a single accessible location. The platform guides users to relevant grant opportunities and has been utilized by 350 communities statewide. Continued improvements to this software will allow for administrative efficiencies that will benefit municipalities and ultimately allow for MassDOT to continue to build upon local partnerships.

Some program highlights include:

- **Municipal Pavement Program - \$125 million** over FY26–FY30 (**\$50 million** total across FY26 and FY27)

- **Municipal Small Bridge Program - \$75 million** over FY26–FY30 (**\$30 million** total across FY26 and FY27)
- **Local Bottleneck Reduction Program - \$26 million** over FY26–FY30 (**\$6 million** in FY26 and **\$5 million** in FY27)
- **Complete Streets program - \$75 million** over FY26–FY30 (**\$30 million** total across FY26 and FY27)
- **Shared Streets and Spaces program - \$32.5 million** over FY26–FY30 (**\$13 million** total across FY26 and FY27)

These programs help municipalities address costly and complex transportation needs, improving safety, connectivity, and mobility across the Commonwealth.

Decarbonization and Investing in the Future

A guiding principle of asset stewardship under the Healey-Driscoll Administration continues to be promoting climate-smart infrastructure. The CIP includes specific investments that retrofit existing buildings to eliminate fossil fuel use and reduce the commonwealth's carbon footprint while addressing deferred maintenance projects. As part of the FY26–FY30 CIP, all major capital construction and renovation projects including higher education buildings in Brockton, Buzzard's Bay, Salem, Worcester, the Massachusetts Veterans Home at Holyoke, and trial court buildings in Lynn, Framingham, and Quincy will avoid carbon sources during their construction. Smaller projects that address deferred maintenance often simultaneously reduce dependency on fossil fuels, increase energy efficiency, and eliminate risks associated with the unavoidable impacts of a changing climate.

The Healey-Driscoll Administration reaffirms its commitment to reducing the Commonwealth's carbon footprint in the FY26–FY30 CIP, which includes **\$450.3 million** for decarbonization initiatives (**\$125.2 million** across FY26 and FY27). This investment supports programs including Getting to Zero, which funds studies to identify viable pathways for meeting the Commonwealth's 2050 climate goals. It also includes decarbonization projects at public higher education institutions. Across the FY26–FY30 CIP, **\$113 million** is dedicated to decarbonization at State Universities and Community Colleges statewide, from Cape Cod to Greenfield. In the public safety sector, the FY26–FY30 CIP pledges **\$48 million** to energy projects at Department of Correction facilities, State Policy buildings, and the Office of the Chief Medical Examiner, along with an additional **\$32 million** for energy improvements at Sheriff's Departments. For more details on decarbonization and resiliency efforts included in this year's CIP, please see the [Investing in Sustainable Infrastructure, Protecting Land, and Ensuring Clean Water](#) budget brief.

FY26-FY30 CAPITAL PLAN

Maura T. Healey, Governor | Kimberley Driscoll, Lt. Governor

Team Massachusetts

Alaina Martin, Senior Fiscal Policy Analyst

Advancing the Commonwealth's Economic Development Agenda

The Healey-Driscoll Administration prioritizes investments that advance equity, improve affordability, and strengthen Massachusetts' economic competitiveness. These efforts are essential for sustaining Massachusetts' innovative, mission-driven, and high-growth economy. To achieve this, the state is strategically investing in critical sectors and emerging industries while also supporting local projects in towns and cities to unlock new economic opportunities across the state.

Through the FY26–FY30 Capital Investment Plan (CIP), the Administration continues to make key investments to advance its economic strategy by supporting proven, established capital programs, as well as new and innovative programming included in the landmark 2024 Economic Development Bond Bill, *An Act Relative to Strengthening Massachusetts's Economic Leadership*, or *Mass Leads*.

The CIP focuses on investing in infrastructure that advances the state's cutting-edge work in certain sectors of the economy, including life sciences, climatetech, artificial intelligence (AI), and other strategic technology and innovation industries. Between FY26 and FY30, the Executive Office of Economic Development (EOED) will invest over **\$1.5 billion** in capital funding that continues to foster opportunity across all regions of Massachusetts. The FY26–FY30 CIP also includes **\$657 million** of funding to support community development and infrastructure improvements in municipalities.



Turning Commitments into Action: Progress Under Mass Leads

The Healey-Driscoll Administration has made investing in local economies a core goal of its economic development plan, leveraging community initiatives to drive job creation, support business, and foster inclusive economic opportunity. As part of this commitment, the Administration is expanding on initiatives funded in *Mass Leads* through targeted investments that advance the legislation's goals. The FY26–FY30 CIP allocates **\$251 million** across six plan items to support these efforts and reinforce Massachusetts's leadership in innovation and equitable growth across all communities.

Mass Impact

The CIP invests **\$28 million** over five years for the **Mass Impact program**. Mass Impact was first authorized in *Mass Leads* and originally funded in FY25. This program is designed to support large, transformational projects with the potential to create substantial economic impact. The available funding will allow the Administration the flexibility to support unique economic development opportunities as they arise.

This funding has helped leverage public and private investments in projects like the Lowell Innovation Network Corridor (LINC), which aims to stimulate the Massachusetts economy by investing in projects across various sectors and development of new industries or technologies. In action, Mass Impact invests in large-scale infrastructure improvements, projects that create a significant number of jobs, and initiatives that revitalize underserved communities.

Climatetech

The Healey-Driscoll Administration continues to support climatetech through new appropriation for the **Massachusetts Clean Energy Center (MassCEC)**. **\$57.5 million** over five years will promote job creation, economic development, and workforce development through deployment of climate technologies in the Commonwealth. Funding will also support equipment and infrastructure purchases at climatetech startup companies to scale and deploy novel clean energy and climate technologies that will benefit the Commonwealth.

Robotics

The FY26–FY30 CIP invests **\$32 million** over 5 years in EOED's **Robotics grant program** which is designed to increase access to robotics tools for communities across the Commonwealth, as well as boost the local entrepreneurial ecosystem.

Mass TechHub

The **Massachusetts TechHub Program** is slated to receive **\$33.5 million** over five years to support the advancement of emerging technology sectors in regions across the Commonwealth. The allocation will award grants, through competitive solicitation offerings, to support infrastructure development and job growth in this area.

Massachusetts AI Hub



The new **Massachusetts AI Hub** is designed to strengthen the state's AI ecosystem and to keep Massachusetts competitive by supporting innovation, research, and the commercialization of AI technologies. The program will provide incubator support for AI-driven startups and private sector users, while also expanding access to high-performance computing resources in collaboration with institutions like the Massachusetts Green High Performance Computing Center. The FY26–FY30 Capital Investment Plan allocates **\$68.6 million** over five years to further these efforts, positioning Massachusetts as a global leader in applied AI and fostering responsible, inclusive AI development.

Business Builds

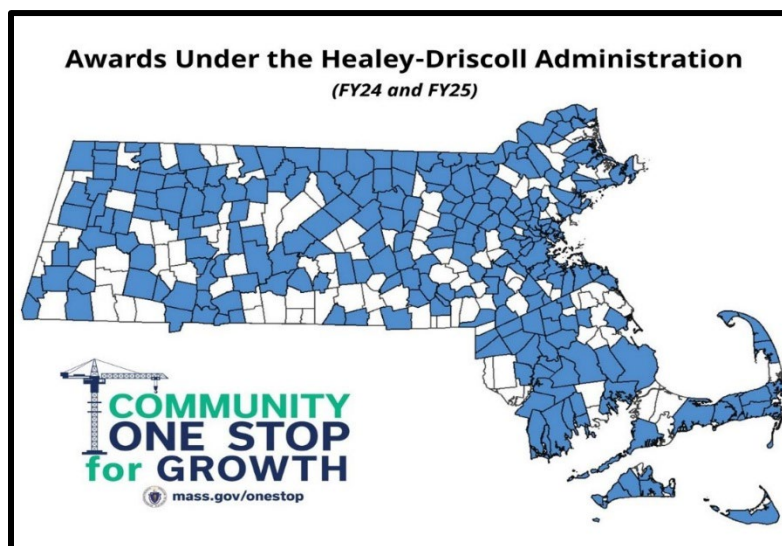
The CIP introduces the **Business Builds Program** and invests **\$33.1 million** over five years to support businesses in making sustainable investments that reduce their carbon footprint while fostering job creation. This initiative also aims to create a competitive package to attract or retain businesses considering relocation or expansion in other states, encouraging them to grow in the Commonwealth and continue contributing to the state's economic development.

These strategic investments demonstrate the Healey-Driscoll Administration's commitment to turning bold economic development goals into tangible outcomes for communities, industries, and workers across Massachusetts. By aligning resources with innovation, inclusion, and sustainability, the FY26 CIP actively shapes a stronger, more equitable economic future for the Commonwealth.



Building Local Capacity: Investing in People and Places

The Healey-Driscoll Administration demonstrates its deep commitment to local communities and municipalities through strategic, on-the-ground investments that reflect the values of Team Massachusetts. Through six targeted programs in the Community **One Stop for Growth initiative**, the Administration is directing a total of **\$657 million** over five years to support capital investments that foster inclusive economic development, workforce opportunities, and community-driven growth. These investments underscore the belief that empowering people and strengthening places is essential to building a more resilient and equitable future for the Commonwealth.



Economic Development

The FY26–FY30 CIP makes important investments in infrastructure and site development to bolster economic growth across Massachusetts. The CIP commits **\$500.3 million** over five years to the **MassWorks Infrastructure Program** which provides flexible infrastructure funding for municipalities and other public entities to support economic development and job creation initiatives. In FY25, 62 grantees were awarded MassWorks grants for a total award of **\$95 million**. These grants will support 6,740 new permanent jobs and 10.5 million square feet of new office, industrial, and commercial development. The CIP also includes **\$3 million** annually to the **Site Readiness Program**, aiming to enhance local infrastructure and prepare sites for development.

Community Revitalization

Revitalizing contaminated and abandoned sites is key to transforming areas into thriving hubs of economic activity and local opportunity. The FY26–FY30 CIP invests **\$8.7 million** for **Brownfields Redevelopment**, to provide support for the cleanup and reuse of contaminated properties and **\$79 million** for **Revitalizing Underutilized Properties**. In FY25, the Revitalizing Underutilized Properties program made 37 grant awards, targeting vacant or underused buildings for productive reuse.

Investing in community and regional development strengthens local economies, creates jobs, and builds long-term resilience. The FY26–FY30 CIP invests in the **Transformative Development Initiative** for the first time in recent years. This program supports the revitalization of Gateway City downtowns and commercial districts by leveraging their cultural and community strengths to expand access to economic capital and create wealth-building opportunities for residents. The CIP also invests in **Rural and Small Town Development Fund**. This program invests in infrastructure and community development specifically in rural- and small-town settings. Supporting all communities—regardless of size or location—is essential, because true success happens when everyone has the opportunity to thrive.

FY26-FY30 CAPITAL PLAN

Maura T. Healey, Governor | Kimberley Driscoll, Lt. Governor

Investing in Sustainable Infrastructure, Protecting Land, and Ensuring Clean Water

Jacob Hunnicutt and Hannah Frisch, Fiscal Policy Analysts; Natalie Albanese, Senior Fiscal Policy Analyst; Jake Rooney, Fiscal Policy Manager

Overview

The FY26–FY30 Capital Investment Plan (CIP) supports bold investments to strengthen infrastructure, build upon our innovation economy, protect Massachusetts communities against increasing extreme weather events, and promote clean and affordable energy, over the next five years. Central to this vision is a whole-of-government strategy that fosters private innovation, incorporates stakeholders from urban to rural settings, and pools state resources and expertise to meet the demands of our communities and economy.

The Healey-Driscoll Administration focuses on several key components to keep Massachusetts at the forefront of climate technology, sustainability, and resilience, including: the protection of natural resources and native wildlife, electrifying and lowering the energy costs of buildings and transportation, and configuration of financial and policy instruments. To advance this commitment, the CIP supports an equitable and climate-conscious strategy across state government through investments such as:

- **\$671.5 million** for the Clean Water Trust, via a combination of state funding and federal partnerships, to update and enhance water infrastructure.
- **\$614.2 million** through a combination of state and other MassDOT sources to invest in safe climate-friendly transportation options, including the Safe Routes to School program, the Complete Streets program, and the Shared Streets and Spaces program.
- **\$181.5 million** to the Department of Conservation and Recreation (DCR) to ensure parks, paths, and recreational locations are accessible to all residents.
- **\$225 million** for land preservation and protection of nature and wildlife.
- **\$158.2 million** to replace, upgrade, and electrify Commonwealth vehicles.
- **\$129.5 million** in **Municipal Vulnerability Preparedness (MVP)** funding to help municipalities strengthen, restore, and protect local infrastructure.
- **\$115.0 million** in the **Public Housing Sustainability and Resiliency program** to reduce emissions produced by the public housing portfolio.
- **\$113.0 million** for decarbonization efforts at State Universities and Community Colleges

- **\$61.8 million** in grants to municipalities for inland dam and seawall projects to improve safety and prevent waterway or precipitation-based flooding.

Local Climate Action

The FY26 CIP funds critical investments in the Commonwealth's ability to withstand, rapidly recover from, adapt to, and mitigate severe weather. The capital budget allocates **\$122.3 million** to **Municipal Vulnerability Preparedness (MVP) Implementation** to supply cities and towns with grants for community-led climate change resilience projects. This is supported by **\$7.2 million** towards **Municipal Vulnerability Preparedness (MVP) Planning** to identify vulnerabilities in local infrastructure to climate change. The CIP further devotes **\$120 million** annually towards **ResilientMass** to help the state adapt to increasing floods, extreme heat, and coastal erosion.

FY26 Planned ResilientMass Spending:

Lead Agency	FY26
Exec Office of Energy and Environmental Affairs	\$10.5 M
Department of Conservation and Recreation	\$6.7 M
Department of Environmental Protection	\$1.9 M
Department of Fish and Game	\$1.8 M
Department of Agricultural Resources	\$750 K
Bottom line	\$23.8 M

Land Conservation and Biodiversity Stewardship

The CIP continues to support efforts to preserve the Commonwealth's rich biodiversity and includes **\$2.3 million** for the design, permitting, enhancement, and restoration of biodiverse marine habitats. **\$9.0 million** is included for work to identify PFAS (Per/Polyfluoroalkyl Substances) contamination in coastal and freshwater locations and prioritizing infrastructure that addresses PFAS discharge. **\$7.5 million** is included for species and habitat restoration and the protection of marine ecosystems and is complimented by **\$750,000** for statewide hydraulic model funding to facilitate the permitting and design of water crossings to allow aquatic organism passage across streams. To promote land protection and conservation, the CIP includes **\$211.7 million** for EEA to continue working towards these goals, including:

\$27.7 million for **Greening the Gateway Cities Program** to increase tree coverage in urban residential areas and reduce heating and cooling energy use.

\$12.9 million to administer, implement, and monitor land habitat protection programs.

\$5.0 million for **Land Use Planning Grants** to help municipalities plan, regulate, and conserve land consistent with the Massachusetts' Sustainable Development Principles.

Inland Flood Mitigation and Coastal Resilience

The Healey-Driscoll Administration has made key investments in communities vulnerable to the effects of coastal erosion and flooding. The CIP includes **\$36.7 million** to inspect, study, provide emergency remedial work, and technical assistance for dams across the Commonwealth. Additionally, this work is supported by **\$61.8 million** in grants to municipalities for inland dam and seawall projects to improve infrastructure and safety. To ensure the continued maintenance of state flood control systems, **\$49.4 million** is devoted to annual repairs of DCR's flood control structures, including the Charles River and Amelia Earhart dams. The CIP additionally includes **\$4.1 million** for municipal technical assistance grants to upgrade locally owned culverts and bridges.

Clean and Healthy Environment and Recreation

The FY26–FY30 CIP mobilizes state resources and federal match programs to address clean water and air infrastructure needs. Specifically, the CIP leverages federal partnerships via the **Clean Water Trust** to invest **\$671.5 million** in clean water and clean drinking water infrastructure projects, with **\$31.8 million** derived from bond cap. The CIP also utilizes federal partnerships via the **EPA Match on Superfund Clean Up Sites** to commit **\$165.0 million** annually for remediation and treatment at superfund sites to address hazardous waste at 31 locations across Massachusetts with **\$9.0 million** leveraged through bond cap. Additionally, the CIP includes approximately **\$12.0 million** for investments aimed at preserving environmental health and addressing contamination of air and water resources, including investments focused on ambient air monitoring, maintaining water quality, and reducing nitrogen pollution.

Climate-Smart Farms and Secure Food Systems

Investing in farms and food producers ensures residents have access to healthy and fresh produce. In response to the rising cost of food production, processing, and transportation, the FY26–FY30 CIP includes several items to combat food fragility and enhance agricultural capacity statewide. Chief among them is the **Food Security Infrastructure Grant** which will invest **\$25 million** to expand access and production of local food in FY26.

Several items are dedicated to enhancing the states' agricultural economy and capacity by incentivizing the procurement of food from Commonwealth producers and distributors. The **Mass Food Venture Program** aims to provide **\$3.2 million** in grants to increase access to healthy affordable food options, with a focus on communities of low or moderate income. The **Agricultural Food Safety Improvement Program (AFSIP)** utilizes **\$2.5 million** to increase the sale of Massachusetts agricultural products by maintaining or increasing market access and promoting food safety measures. The capital budget also supports an additional **\$4.4 million** in grants for farmers to expand, upgrade, and modernize operations in exchange for a fixed-term covenant on farm property via the **Farm Viability Enhancement Program (FVEP)**.

Additionally, the CIP supports **\$2.8 million** under the **Farmland Action Plan** to improve data collection to mitigate the impacts of climate change on agricultural production.

Climate Readiness Across Municipalities and Rural Economies

The durability of municipal infrastructure is essential for the long-term health and sustainability of the

Commonwealth's environment. This CIP makes strategic investments in rural communities, which are especially integrated in their environment, as well as supports municipal governments' ability to enhance the resilience of their environment and infrastructure from the adverse impacts of climate change:

\$107.6 million for **Community Investment Grants Programs** to support land acquisition, parks creation and renovation, and water supply protection in towns and municipalities.

\$61.7 million in grants to municipalities for inland dam and seawall projects to improve safety and prevent waterway or precipitation-based flooding.

\$14.0 million for **Land Protection Grants** to partner with land trusts and support their acquisition of land.

\$5.0 million for **Cranberry Bog Restoration** to protect agricultural wetlands.

\$1.2 million to assist public entities to develop water asset management systems.

Investments in Environmental Technology and Clean Energy

The FY26 CIP represents a major investment in environmental technology and relies heavily on coordinating inter-agency expertise and resources to build a whole-of-government approach to climate resiliency and innovation. In collaboration with the Executive Office of Economic Development, **\$57.5 million** is committed over five years to meet the Commonwealth's climate goals and capitalize on Massachusetts' position as an economic leader in climate innovation. Funds will be allocated towards the **Massachusetts Clean Energy Center (MassCEC)** to stimulate research, development, innovation, manufacturing, and development of climate technologies across the state. Additionally, this investment will support the development and advancement of the offshore wind industry.

Supporting Clean Transportation

Given the significant exposure to climate-related risks, MassDOT is committed to building a more resilient and sustainable transportation system through investments in climate resilient infrastructure, electrification, and providing alternative modes of travel.

In the FY26–FY30 CIP, MassDOT's efforts aim to improve connectivity and safety across all modes of transportation. These programs include the **Safe Routes to School program**, **Bicycle and Pedestrian program**, **Bicycle and Pedestrian Modal Implementation program**, the **Complete Streets program**, and the **Shared Streets and Spaces program**.

These programs total **\$614.2 million** in the FY26–FY30 CIP and include **\$98.6 million** in FY26 and **\$135.2 million** in FY27.

The CIP also includes investments to advance vehicle electrification across the Commonwealth, including **\$158.2 million** for a centralized effort to replace the Commonwealth fleet. The Office of Vehicle Management (OVM) aims to replace overdue vehicles with energy efficient models and add over 700 electric vehicles to the state's fleet over ten years which will put the state ahead of the goal to reach 20% zero-emission vehicles by FY30. The CIP also includes **\$15.0 million** to support the procurement, installation, and upkeep of electric vehicle charging infrastructure. Through the **National Electric Vehicle Charging Infrastructure program (NEVI)**, MassDOT is installing charging stations

along the interstate system (**\$13 million** over FY26-30, **\$8 million** combined in FY26 and in FY27). MassDOT is also partnering with the RTAs to decarbonize their fleets and facilities (**\$27.7 million** over FY26–FY30, **\$14.8 million** combined in FY26 and FY27).

Increasing Resilience in Public and Affordable Housing

The Healey-Driscoll Administration is committed to increasing sustainability and climate resilience in public and affordable housing . The FY26–FY30 CIP invests **\$115.0 million** in the **Public Housing Sustainability and Resiliency program**. This notable program funds projects to reduce greenhouse gas emissions produced by housing construction and to make the state's portfolio more resilient to the effects of climate change. This program also supports projects to improve the indoor air quality within the buildings which will in turn improve the health of occupants. This strategic investment supports the state's goal of net-zero green house gas emissions by 2050. Targeted awards focus on replacing aging fossil fuel HVAC equipment with electric equipment before the components fail and making highly vulnerable Local Housing Authority developments significantly more resilient to flooding and extreme heat.

Additionally, the FY26–FY30 CIP invests **\$88.0 million** for **Climate Resilient Affordable Housing**, a component of the Healey-Driscoll Administration-created HousingWorks program. These resilient grants support the development of affordable housing that is sustainable, resilient to climate change, and "deep green," as well as the retrofitting of existing affordable housing units. A climate-resilient approach to housing development can increase up-front costs of development projects, but ultimately reduces operating costs for owners, preserves long-term affordability for tenants (i.e. lowered utility costs), and mitigates known vulnerability risks associated with climate change.

For more information on climate resilient infrastructure and decarbonization initiatives in the FY26–FY30 CIP, please see the [Preserving Assets](#) budget brief.

FY26-FY30 CAPITAL PLAN

Maura T. Healey, Governor | Kimberley Driscoll, Lt. Governor

APPENDIX: CAPITAL INVESTMENT PROJECT LIST BY INVESTMENT CATEGORY

					FY 2026					
					Approved by Funding Source (in dollars)					
Cap Agency	Plan Item	Project Name	Location	Policy Area	Bond Cap	Non-Bond Cap	Operating Funds	Federal Funds	Other Funds	Total
A&F	A007	Board of Library Commissioners - Library Construction Grants	Statewide	Community Investments	27,000,000				27,000,000	54,000,000
A&F	A010	Cultural Facilities Fund	Statewide	Community Investments	10,000,000				10,000,000	20,000,000
A&F	A014	Historic Preservation Grants	Statewide	Community Investments	1,550,000				1,300,000	2,850,000
A&F	A042	Community Compact Grants	Statewide	Community Investments	4,955,000					4,955,000
A&F	A052	Municipal ADA Improvement Grants	Statewide	Community Investments	6,000,000					6,000,000
A&F	A062	Municipal Fiber	Statewide	Community Investments	7,000,000					7,000,000
Education	C002	Early Education and Out of School Time Capital Grants	Statewide	Community Investments	11,378,375					11,378,375
EcDev	D003	Zoo New England	Statewide	Community Investments	3,000,000		4,000,000		8,000,000	15,000,000
EcDev	D036	Revitalizing Underutilized Properties	Statewide	Community Investments	15,000,000					15,000,000
EcDev	D038	Rural and Small Town Development Fund	Statewide	Community Investments	10,000,000					10,000,000
EcDev	D040	Broadband Middle Mile	Statewide	Community Investments	2,103,000					2,103,000
EcDev	D042	Social Enterprise Grants	Statewide	Community Investments	1,000,000					1,000,000
EEA/DCR	E022	Coastal Pollutant Remediation (CPR) Grants	Statewide	Community Investments	500,000			500,000		1,000,000
EEA/DCR	E044	Community Investment Grant Programs	Statewide	Community Investments	23,572,000				4,750,000	28,322,000
EEA/DCR	E048	Urban Agriculture	Statewide	Community Investments	300,000					300,000
EEA/DCR	E050	Critical Coastal Infrastructure and Resilience Grants	Statewide	Community Investments	5,000,000			1,055,000	133,870	6,188,870
EEA/DCR	E053	Greening the Gateway Cities	Statewide	Community Investments	2,500,000				6,052,344	8,552,344
EEA/DCR	E080	Mass Food Venture Program	Statewide	Community Investments	635,060					635,060
EEA/DCR	E081	Inland Dams and Seawalls	Statewide	Community Investments	12,350,000				4,000,000	16,350,000
EEA/DCR	E089	Land Use Planning Grants	Statewide	Community Investments	1,000,000				250,000	1,250,000
EEA/DCR	E093	Clean Water Trust State Match	Statewide	Community Investments				63,577,600	15,894,400	79,472,000
EEA/DCR	E114	Agricultural Compost Infrastructure Enhancement Program (ACIEP)	Statewide	Community Investments	150,000					150,000
EEA/DCR	E135	Food Security Infrastructure Grant Program	Statewide	Community Investments	25,000,000				3,845,986	28,845,986
EEA/DCR	E145	Clean Water Trust IJJA Incremental State Match	Statewide	Community Investments				219,351,808	54,837,952	274,189,760
EEA/DCR	R103	MassTrails - Grants to Municipalities	Statewide	Community Investments	3,000,000				1,666,667	4,666,667
EEA/DCR	R113	Lynn Waterfront Improvements	Lynn	Community Investments	5,000,000					5,000,000
HLC	H037	MBTA Catalyst	Statewide	Community Investments	8,000,000					8,000,000

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Cap Agency	Plan Item	Project Name	Location	Policy Area	Bond Cap	Non-Bond Cap	Operating Funds	Federal Funds	Other Funds	Total
Public Safety	S008	Body Armor Replacement Program	Statewide	Community Investments	750,000			750,000		1,500,000
Public Safety	S018	Protective Fire Equipment Local Grant Program	Statewide	Community Investments		5,000,000				5,000,000
Public Safety	S027	Municipal Body-Worn Camera Grant Program	Statewide	Community Investments	3,690,000					3,690,000
MassDOT	T009	Chapter 90 Program	Statewide	Community Investments	205,000,000					205,000,000
MassDOT	T054	Highway - Municipal Small Bridge Program	Statewide	Community Investments	15,000,000					15,000,000
MassDOT	T062	Highway - Complete Streets	Statewide	Community Investments	15,000,000					15,000,000
MassDOT	T118	Highway - Municipal Pavement Program	Statewide	Community Investments	25,000,000					25,000,000
MassDOT	T119	Highway - Local Bottleneck Reduction	Statewide	Community Investments	6,000,000					6,000,000
MassDOT	T141	Shared Streets and Spaces	Statewide	Community Investments	6,500,000					6,500,000
Community Investments Total					462,933,435	5,000,000	4,000,000	285,234,408	137,731,219	894,899,062
TSS	I505	Department of Correction Intranet Modernization	Statewide	Corrections	2,290,000				790,000	3,080,000
Public Safety	S003	Department of Correction Equipment	Statewide	Corrections	3,933,431					3,933,431
Corrections Total					6,223,431				790,000	7,013,431
DCAMM	B692	Trial Court Deferred Maintenance and Critical Repairs	Statewide	Courts	10,958,600					10,958,600
DCAMM	B693	Trial Court Capital Projects	Statewide	Courts	20,200,000					20,200,000
DCAMM	B694	Trial Court Planning and Space Utilization	Statewide	Courts	700,000					700,000
Courts Total					31,858,600					31,858,600
Education	C001	Workforce Skills Capital Grants	Statewide	Economic Development	15,000,000				2,000,000	17,000,000
EcDev	D001	MassWorks - Infrastructure Grant Awards	Statewide	Economic Development	97,000,000				3,300,000	100,300,000
EcDev	D002	Seaport Council Grants	Statewide	Economic Development	10,000,000				2,000,000	12,000,000
EcDev	D006	Brownfields Redevelopment	Statewide	Economic Development	1,250,000					1,250,000
EcDev	D009	Transformative Development Initiative	Statewide	Economic Development	2,000,000		250,000			2,250,000
EcDev	D010	Site Readiness	Statewide	Economic Development	3,000,000					3,000,000
EcDev	D011	Massachusetts Manufacturing Innovation Initiative	Statewide	Economic Development	8,000,000					8,000,000
EcDev	D013	Military Task Force	Statewide	Economic Development			136,676			136,676
EcDev	D014	CDFI Grants	Statewide	Economic Development	3,000,000					3,000,000
EcDev	D019	Life Sciences Capital Program	Statewide	Economic Development	40,000,000					40,000,000
EcDev	D029	MassVentures START Program	Statewide	Economic Development	5,000,000					5,000,000
EcDev	D032	Technology Research and Development and Innovation Fund	Statewide	Economic Development	16,000,000				2,500,000	18,500,000

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EcDev	D039	Micro-Business Crowd Funding Grants	Statewide	Economic Development	1,000,000					1,000,000
EcDev	D041	Tourism Asset Grants	Statewide	Economic Development	7,000,000					7,000,000
EcDev	D046	Mass Impact	Statewide	Economic Development	7,000,000					7,000,000
EcDev	D047	ClimateTech at MassCEC	Statewide	Economic Development	10,000,000					10,000,000
EcDev	D048	Robotics	Statewide	Economic Development	5,000,000					5,000,000
EcDev	D049	MassTech Hub	Statewide	Economic Development	6,500,000					6,500,000
EcDev	D050	Applied AI Hub	Statewide	Economic Development	10,000,000					10,000,000
EcDev	D051	Business Builds Program	Statewide	Economic Development	4,250,000		268,000			4,518,000
EcDev	D054	EOED IT Modernization	Statewide	Economic Development	603,110					603,110
EcDev	D055	DOL IT Modernization	Statewide	Economic Development	7,400,000					7,400,000
EcDev	D056	Massachusetts Manufacturing Accelerate Program	Statewide	Economic Development	8,000,000					8,000,000
EEA/DCR	E132	Agricultural Innovation Center (AIC) - Cranberry Bog Renovation	Statewide	Economic Development					1,666,666	1,666,666
MassDOT	T011	Rail - Industrial Rail Access Program	Statewide	Economic Development	3,000,000					3,000,000
Economic Development Total					270,003,110		654,676		11,466,666	282,124,452
A&F	A076	Fleet Electrification	Statewide	Energy And Environment	3,300,000					3,300,000
EEA/DCR	E018	Wetlands Change and Protection Project	Statewide	Energy And Environment	580,708					580,708
EEA/DCR	E019	Agricultural Environmental Enhancement Program	Statewide	Energy And Environment	350,000				100,000	450,000
EEA/DCR	E021	Agricultural Resources Capital Management	Statewide	Energy And Environment	236,196					236,196
EEA/DCR	E024	Department of Fish and Game Facility Repairs	Statewide	Energy And Environment	1,027,000					1,027,000
EEA/DCR	E025	Boat Ramp Construction and Maintenance	Statewide	Energy And Environment	1,550,000				1,683,076	3,233,076
EEA/DCR	E026	Ambient Air Monitoring	Statewide	Energy And Environment	736,000			4,088,889		4,824,889
EEA/DCR	E029	Water Management Act Program	Statewide	Energy And Environment	1,000,000					1,000,000
EEA/DCR	E030	Emergency Response Risk Reduction and Remediation	Statewide	Energy And Environment	1,300,000					1,300,000
EEA/DCR	E031	Farm Viability Enhancement Program	Statewide	Energy And Environment	1,000,000					1,000,000
EEA/DCR	E032	River Revitalization and Riverine Habitat Restoration	Statewide	Energy And Environment	2,650,000				12,900,000	15,550,000
EEA/DCR	E035	Federal Superfund Site Restoration	Statewide	Energy And Environment	1,400,000					1,400,000
EEA/DCR	E036	Solid Waste Management and Recycling Program	Statewide	Energy And Environment	1,651,000					1,651,000
EEA/DCR	E038	Land and Habitat Programs	Statewide	Energy And Environment	2,690,000					2,690,000



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EEA/DCR	E040	Environmental Protection Agency Match on Superfund Clean Up Sites	Statewide	Energy And Environment				30,000,000	3,000,000	33,000,000
EEA/DCR	E041	Enforcement Support and Brownfields	Statewide	Energy And Environment	2,358,200					2,358,200
EEA/DCR	E043	Land Protection Grant Programs	Statewide	Energy And Environment	3,000,000				10,358,225	13,358,225
EEA/DCR	E045	EEA Agency Land Protection Programs	Statewide	Energy And Environment	12,887,500			2,400,000	7,979,500	23,267,000
EEA/DCR	E046	Department of Fish and Game Dam Safety Repair	Statewide	Energy And Environment	1,500,000				3,135,700	4,635,700
EEA/DCR	E060	EEA Facilities Deferred Maintenance	Statewide	Energy And Environment	1,000,000					1,000,000
EEA/DCR	E061	Agricultural Food Safety Improvement Program	Statewide	Energy And Environment	500,000				500,000	1,000,000
EEA/DCR	E063	Herring River Estuary Restoration Project	Wellfleet	Energy And Environment	200,000			3,000,000		3,200,000
EEA/DCR	E065	Land Deferred Maintenance	Statewide	Energy And Environment	2,500,000					2,500,000
EEA/DCR	E079	Culvert and Small Bridge Grants and Technical Assistance	Statewide	Energy And Environment	1,050,000				400,000	1,450,000
EEA/DCR	E082	Water Infrastructure and Planning Grants	Statewide	Energy And Environment					400,000	400,000
EEA/DCR	E083	Agricultural Climate Resilience Enhancement	Statewide	Energy And Environment	2,250,000				250,000	2,500,000
EEA/DCR	E085	Municipal Vulnerability Preparedness Planning	Statewide	Energy And Environment	2,950,000					2,950,000
EEA/DCR	E091	Integrated Climate Change Strategy	Statewide	Energy And Environment	3,050,000					3,050,000
EEA/DCR	E092	Municipal Vulnerability Preparedness (MVP) Implementation	Statewide	Energy And Environment	26,035,440				4,263,540	30,298,980
EEA/DCR	E095	Aquaculture Centers	Statewide	Energy And Environment	60,000					60,000
EEA/DCR	E102	Stormwater Coalition Grants	Statewide	Energy And Environment	250,000					250,000
EEA/DCR	E103	Surface Water Quality Program	Statewide	Energy And Environment	440,000					440,000
EEA/DCR	E104	Water Quality Assessment and Planning	Statewide	Energy And Environment	900,000					900,000
EEA/DCR	E109	Green Communities Grants	Statewide	Energy And Environment					20,000,000	20,000,000
EEA/DCR	E120	Laboratory Equipment Replacement and Repair	Lawrence	Energy And Environment	500,000					500,000
EEA/DCR	E127	Cranberry Bog Restoration Program	Statewide	Energy And Environment	1,000,000				1,250,000	2,250,000
EEA/DCR	E134	State Hazard Mitigation and Climate Adaptation Plan	Statewide	Energy And Environment	4,570,000				437,266	5,007,266
EEA/DCR	E138	Greening Urban Lots and Planting River Buffers	Statewide	Energy And Environment	500,000					500,000
EEA/DCR	E143	Farmland Action Plan Implementation	Statewide	Energy And Environment	625,000					625,000
EEA/DCR	E150	Fleet EVSE Deployment Grant Project	Statewide	Energy And Environment	1,350,000					1,350,000
EEA/DCR	E152	Nitrogen Pollution Reduction Planning	Statewide	Energy And Environment	830,000					830,000

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EEA/DCR	E154	Municipal Infrastructure Grant Program	Statewide	Energy And Environment	400,000					400,000
EEA/DCR	E155	Analysis of PFAS Concentrations at Wastewater Treatment Plants and Waste	Statewide	Energy And Environment	3,000,000					3,000,000
EEA/DCR	E156	Coastal and Marine Water Quality Monitoring	Statewide	Energy And Environment	150,000					150,000
EEA/DCR	E157	Habitat and Species Conservation	Statewide	Energy And Environment	660,000					660,000
EEA/DCR	E159	Nature Based Solution and Permit Streamlining	Statewide	Energy And Environment	1,250,000					1,250,000
EEA/DCR	E161	Statewide Hydraulic Model	Statewide	Energy And Environment	750,000					750,000
EEA/DCR	E162	ResilientCoasts Plan Implementation	Statewide	Energy And Environment	800,000					800,000
EEA/DCR	E163	Outdoor Recreation	Statewide	Energy And Environment	250,000					250,000
EEA/DCR	E176	Community Biodiversity Grants Program	Statewide	Energy And Environment	1,250,000					1,250,000
EEA/DCR	E177	Marine Habitat Restoration	Statewide	Energy And Environment	750,000					750,000
EEA/DCR	E178	McLaughlin Fish Hatchery	Belchertown	Energy And Environment	1,000,000					1,000,000
EEA/DCR	R016	Landscape Improvements	Statewide	Energy And Environment	1,000,000					1,000,000
EEA/DCR	R018	US Geological Survey Cooperative Programs	Statewide	Energy And Environment	1,000,000			300,000		1,300,000
EEA/DCR	R019	Working Forest Preservation Restriction	Statewide	Energy And Environment	1,000,000					1,000,000
EEA/DCR	R023	Equipment	Statewide	Energy And Environment	6,000,000					6,000,000
EEA/DCR	R029	Public Private Partnerships Program	Statewide	Energy And Environment	500,000				1,250,000	1,750,000
EEA/DCR	R041	Emergency Storm Repairs	Statewide	Energy And Environment	400,000					400,000
EEA/DCR	R072	Forestry Tower and Building Improvements and Hazardous Tree Management	Statewide	Energy And Environment	1,700,000					1,700,000
EEA/DCR	R129	DCR Accelerated Energy Program	Statewide	Energy And Environment	2,500,000					2,500,000
EEA/DCR	R132	Asset Management Modernization Program	Statewide	Energy And Environment			305,000			305,000
EEA/DCR	R136	Facilities Maintenance	Statewide	Energy And Environment	34,600,000				17,559,059	52,159,059
EEA/DCR	R137	Rinks and Pools	Statewide	Energy And Environment	15,500,000					15,500,000
EEA/DCR	R138	Habitat Conservation and Restoration	Statewide	Energy And Environment	1,500,000				350,000	1,850,000
EEA/DCR	R139	Dam Safety, Inspection, and Maintenance Program	Statewide	Energy And Environment	5,700,000				15,000,000	20,700,000
EEA/DCR	R140	Flood Control	Boston	Energy And Environment	4,400,000				7,084,055	11,484,055
EEA/DCR	R141	Coastal Improvements	Statewide	Energy And Environment	1,500,000					1,500,000
EEA/DCR	R143	Stormwater Management and Environmental Remediation	Statewide	Energy And Environment	10,065,000					10,065,000



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EEA/DCR	R148	MassTrails - DCR Major Trails and Maintenance	Statewide	Energy And Environment	7,000,000				6,800,000	13,800,000
EEA/DCR	R152	Water Resources Protection	Statewide	Energy And Environment	450,000					450,000
HLC	H026	Public Housing - Sustainability and Resiliency	Statewide	Energy And Environment	23,000,000					23,000,000
Energy And Environment Total					217,852,044		305,000	39,788,889	114,700,421	372,646,354
DCAMM	B689	Health and Human Services Deferred Maintenance and Critical Repairs	Statewide	Health And Human Services	14,740,000					14,740,000
DCAMM	B691	EOHHS Capital Projects	Statewide	Health And Human Services	151,359,405				6,200,000	157,559,405
DCAMM	B695	Veterans' Services Capital Projects	Statewide	Health And Human Services	35,900,000			117,046,653		152,946,653
Health And Human Services Total					201,999,405			117,046,653	6,200,000	325,246,058
A&F	A073	MEFA Assistance	Statewide	Higher Education	17,000,000					17,000,000
DCAMM	B677	Higher Education Infrastructure, Critical Repairs and Deferred Maintenance	Statewide	Higher Education	68,690,000			2,153,437		70,843,437
DCAMM	B678	Higher Education Major Capital Projects	Statewide	Higher Education	117,625,869				90,266,696	207,892,565
DCAMM	B679	Higher Education Decarbonization Implementation	Statewide	Higher Education	40,380,000	3,300,000				43,680,000
DCAMM	B680	Higher Education Facilities Planning and Space Utilization	Statewide	Higher Education	325,000				215,000	540,000
Higher Education Total					244,020,869	3,300,000		2,153,437	90,481,696	339,956,002
HLC	H002	Affordable Housing Trust Fund	Statewide	Housing	59,700,000					59,700,000
HLC	H004	Community-Based Housing	Statewide	Housing	5,000,000					5,000,000
HLC	H006	Facilities Consolidation Fund	Statewide	Housing	11,600,000					11,600,000
HLC	H008	Housing Innovations Fund	Statewide	Housing	29,938,194					29,938,194
HLC	H010	Home Modification Loan Program	Statewide	Housing	3,801,159					3,801,159
HLC	H011	Public Housing - Affordable Housing Trust Fund	Statewide	Housing	5,000,000					5,000,000
HLC	H012	Public Housing - General	Statewide	Housing	127,575,000					127,575,000
HLC	H021	Affordability Preservation	Statewide	Housing	1,000,000					1,000,000
HLC	H024	Mixed-Income Housing Demonstration	Statewide	Housing	25,475,000					25,475,000
HLC	H029	Public Housing - New Accessible Units	Statewide	Housing	3,000,000					3,000,000
HLC	H030	Neighborhood Stabilization	Statewide	Housing	7,838,841					7,838,841
HLC	H031	Gateway Cities Housing Rehabilitation	Statewide	Housing	2,500,000					2,500,000
HLC	H034	HousingWorks	Statewide	Housing	116,525,000					116,525,000
HLC	H038	Momentum Fund	Statewide	Housing	8,000,000					8,000,000

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HLC	H040	Commonwealth Builder	Statewide	Housing	8,000,000					8,000,000
Housing Total					414,953,194					414,953,194
EEA/DCR	R146	DCR Capital Project Delivery	Statewide	Information Technology					800,000	800,000
TSS	I022	Health Insurance Exchange (HIX) Integrated Eligibility System	Statewide	Information Technology			16,664,133	26,225,365	52,074,312	94,963,810
TSS	I161	IT Infrastructure	Statewide	Information Technology	15,987,489					15,987,489
TSS	I214	Workforce Mobility Program	Statewide	Information Technology	2,950,000					2,950,000
TSS	I226	Portfolio Contingency Reserve	Statewide	Information Technology	6,703,261					6,703,261
TSS	I234	MassHealth Technology Systems Upgrades	Statewide	Information Technology		3,800,000	7,100,000	19,600,000	19,100,000	49,600,000
TSS	I243	Business Enterprise Systems Transformation (BEST) Program	Statewide	Information Technology		48,883,471				48,883,471
TSS	I244	MassVoice Migration	Statewide	Information Technology	2,000,000					2,000,000
TSS	I258	EEA Application Rationalization and Innovation Strategy	Statewide	Information Technology	1,225,000				275,000	1,500,000
TSS	I296	Modernizing State Lottery Terminals and Software	Statewide	Information Technology		2,500,000				2,500,000
TSS	I300	CoreNetwork Program	Statewide	Information Technology	3,492,612					3,492,612
TSS	I302	IT Security Operations Center	Statewide	Information Technology	927,619					927,619
TSS	I324	Integrated Eligibility and Enrollment Readiness	Statewide	Information Technology			10,305,986	12,053,911	8,000,000	30,359,897
TSS	I326	Registry of Vital Records and Statistics (RVRS) 21st Century Project	Statewide	Information Technology			3,187,228			3,187,228
TSS	I331	Hosting Services Program	Statewide	Information Technology	5,476,000					5,476,000
TSS	I333	Digital Service Delivery and Customer Engagement	Statewide	Information Technology	4,100,000					4,100,000
TSS	I334	Business Intelligence	Statewide	Information Technology	2,000,000					2,000,000
TSS	I336	Vulnerability Remediation Program	Statewide	Information Technology	8,055,823					8,055,823
TSS	I355	Device Refresh Cycle	Statewide	Information Technology		15,000,000				15,000,000
TSS	I357	Geographic Information System Elevation Mapping Program	Statewide	Information Technology	1,085,000					1,085,000
TSS	I358	Electronic Health Record Modernization	Statewide	Information Technology	5,274,986		4,353,014		5,000,000	14,628,000
TSS	I378	Digital Courthouses and Courtrooms	Statewide	Information Technology	5,000,000					5,000,000
TSS	I379	Division of Occupational Licensure Modernization	Statewide	Information Technology	12,200,000				3,000,000	15,200,000
TSS	I399	DOC Inmate Management System Modernization	Statewide	Information Technology	4,460,000					4,460,000



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TSS	I408	Housing Authority Application Modernization Discovery	Statewide	Information Technology	880,000					880,000
TSS	I414	Enterprise Search (ConnectView)	Statewide	Information Technology	875,000				125,000	1,000,000
TSS	I421	Modernizing MSLC Player Activated Terminals	Statewide	Information Technology		7,600,000				7,600,000
TSS	I424	Digital Roadmap	Statewide	Information Technology	16,000,000					16,000,000
TSS	I434	Executive Office of Health and Human Services Legal Case Management	Statewide	Information Technology				1,875,000	625,000	2,500,000
TSS	I435	Medicaid for the 21st Century Cloud Migration	Statewide	Information Technology			1,430,000	12,870,000		14,300,000
TSS	I439	ORI Modernization Implementation	Statewide	Information Technology	1,249,500		15,000			1,264,500
TSS	I460	Child Care Financial Assistance Modernization	Statewide	Information Technology	5,334,375				744,475	6,078,850
TSS	I461	Education-to-Career Research and Data Hub	Statewide	Information Technology	4,388,769				888,769	5,277,538
TSS	I462	Emergency Assistance Family Shelter Technology System Replacement	Statewide	Information Technology	6,098,000					6,098,000
TSS	I463	Affordable Housing Common Application	Statewide	Information Technology	1,225,000					1,225,000
TSS	I464	Enterprise MFA Assessment	Statewide	Information Technology	4,250,000					4,250,000
TSS	I465	EMT Phase 2 Career Services	Statewide	Information Technology	15,000,000					15,000,000
TSS	I466	Enterprise Analytics	Statewide	Information Technology	6,250,000					6,250,000
TSS	I468	State Lottery Retail Network Transformation	Statewide	Information Technology		10,000,000				10,000,000
TSS	I469	EO Health and Human Services Comprehensive Assessment System (eCAS)	Statewide	Information Technology				3,117,756	2,682,244	5,800,000
TSS	I470	Enterprise Data Transformation Project	Statewide	Information Technology				1,312,714	8,761,872	10,074,586
TSS	I471	Housing Development Grant Management System	Statewide	Information Technology	847,000					847,000
TSS	I478	Leave of Absence Management Implementation	Statewide	Information Technology	569,000					569,000
TSS	I480	Statements of Financial Interests App Replacement	Statewide	Information Technology	1,000,000					1,000,000
TSS	I481	CHAMP Homeless Priority Regulations Updates	Statewide	Information Technology	950,000					950,000
TSS	I482	AI and Emerging Technology	Statewide	Information Technology	3,000,000					3,000,000
TSS	I491	Legal Case Management System to Support Ride Share Unionization	Statewide	Information Technology	150,000					150,000
TSS	I496	Appellate Agency Case Management System	Statewide	Information Technology	1,650,000				500,000	2,150,000
TSS	I497	Enhancing Access to Public Higher Education Opportunities	Statewide	Information Technology	1,282,527				320,027	1,602,554
TSS	I498	Transforming State Financial Aid	Statewide	Information Technology	250,000				250,000	500,000

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TSS	I499	K-12 Public Information Modernization	Statewide	Information Technology	4,110,685				610,685	4,721,370
TSS	I500	Human Resources Shared Services Technology Solution	Statewide	Information Technology	850,000				150,000	1,000,000
TSS	I501	Air Monitoring / MassAir	Statewide	Information Technology	800,000				100,000	900,000
TSS	I502	Environmental Police Connectivity	Statewide	Information Technology	1,250,000				150,000	1,400,000
TSS	I503	Water Resource Protection	Statewide	Information Technology	1,300,000					1,300,000
TSS	I506	Digitization of Records	Statewide	Information Technology	250,000					250,000
TSS	I507	Medicaid Management Information System Transformation	Statewide	Information Technology			2,400,000	21,000,000		23,400,000
TSS	I508	ePOLST	Statewide	Information Technology	2,000,000		300,000			2,300,000
TSS	I513	Data and Analytics Platforms Maturity	Statewide	Information Technology	857,504					857,504
TSS	I514	NextGen WiFi Refresh	Statewide	Information Technology	3,750,000					3,750,000
TSS	I515	Application Excellence	Statewide	Information Technology	551,878					551,878
TSS	I516	Technology Modernization	Statewide	Information Technology	594,096					594,096
TSS	I517	Enterprise Application Integration Hub	Statewide	Information Technology	671,878					671,878
TSS	I518	Innovation and Architecture	Statewide	Information Technology	3,676,944					3,676,944
TSS	I519	Conservation Restriction Database Upgrade	Statewide	Information Technology	125,000				125,000	250,000
TSS	I520	Strategy and Planning Program	Statewide	Information Technology	3,540,000					3,540,000
TSS	I521	Business Enterprise Systems Transformation Alignment	Statewide	Information Technology	1,562,496					1,562,496
MassDOT	T082	Information Technology - Digital Infrastructure	Statewide	Information Technology	584,786		152,044			736,830
MassDOT	T093	Information Technology - Workforce Productivity	Statewide	Information Technology	15,236,677		3,961,536			19,198,213
MassDOT	T095	Information Technology - Cyber/Information Security	Statewide	Information Technology	3,078,537		800,420			3,878,957
Information Technology Total					196,977,442	87,783,471	50,669,361	98,054,746	104,282,384	537,767,404
DCAMM	B681	Public Safety Environmental Remediation	Statewide	Public Safety	9,675,000					9,675,000
DCAMM	B682	Public Safety Decarbonization	Statewide	Public Safety	14,200,000					14,200,000
DCAMM	B683	Public Safety Deferred Maintenance and Critical Repairs	Statewide	Public Safety	37,362,000			2,100,000		39,462,000
DCAMM	B684	Public Safety (Non-Sheriff) Major Capital Projects	Statewide	Public Safety	28,650,000	8,760,000		28,709,554	9,303,000	75,422,554
DCAMM	B685	Sheriff Deferred Maintenance and Critical Repairs	Statewide	Public Safety	22,415,000					22,415,000
DCAMM	B686	Public Safety Sheriff Major Capital Projects	Statewide	Public Safety	18,340,000					18,340,000



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DCAMM	B688	Sheriff Decarbonization Implementation	Statewide	Public Safety	9,600,000	9,000,000				18,600,000
EEA/DCR	E066	Environmental Police Vehicle and Mobile Data Terminal Replacement	Statewide	Public Safety	300,000					300,000
TSS	I444	iCORI Modernization	Statewide	Public Safety	1,819,500				194,500	2,014,000
TSS	I472	CJIS Web Modernization	Statewide	Public Safety	6,575,000					6,575,000
TSS	I479	Firearms Technology Alignment	Statewide	Public Safety	7,915,000					7,915,000
Public Safety	S001	State Police Vehicle Renewal	Statewide	Public Safety	15,000,000					15,000,000
Public Safety	S002	Department of Fire Services Equipment	Statewide	Public Safety	990,000	207,800				1,197,800
Public Safety	S005	State Police Vehicle Equipment	Statewide	Public Safety	3,500,000					3,500,000
Public Safety	S007	Public Safety Equipment	Statewide	Public Safety	739,264					739,264
Public Safety	S021	Parole Vehicles	Statewide	Public Safety	315,332					315,332
Public Safety	S022	MEMA Infrastructure and Communication Tower Repairs	Framingham	Public Safety	1,901,445					1,901,445
Public Safety	S025	Firefighter Training Facilities	Statewide	Public Safety		185,000				185,000
Public Safety	S029	Office of the Chief Medical Examiner Equipment and Vehicles	Statewide	Public Safety	150,000					150,000
Public Safety	S030	Crime Lab Equipment	Statewide	Public Safety	200,000					200,000
Public Safety Total					179,647,541	18,152,800		30,809,554	9,497,500	238,107,395
A&F	A019	Reasonable Accommodation Capital Reserve Account	Statewide	State Government Infrastructure	150,000					150,000
A&F	A044	State Vehicle Replacement Program	Statewide	State Government Infrastructure		12,500,000				12,500,000
A&F	A060	Committed Future Projects	Statewide	State Government Infrastructure	32,038,656					32,038,656
A&F	A081	Fleet Replacement	Statewide	State Government Infrastructure	9,300,000					9,300,000
DCAMM	B669	Statewide Energy and Decarbonization	Statewide	State Government Infrastructure	7,500,000	1,000,000			14,200,000	22,700,000
DCAMM	B670	DCAMM Facility Infrastructure, Deferred Maintenance, and Critical Repairs	Statewide	State Government Infrastructure	25,550,000					25,550,000
DCAMM	B671	DCAMM Facility Environmental Remediation	Statewide	State Government Infrastructure	9,012,000					9,012,000
DCAMM	B672	DCAMM Facilities Planning and Space Utilization	Statewide	State Government Infrastructure	2,625,000					2,625,000
DCAMM	B674	DCAMM Capital Management	Statewide	State Government Infrastructure	52,574,328					52,574,328
DCAMM	B675	DCAMM Facility, Surplus, and Deferred Maintenance	Statewide	State Government Infrastructure	26,492,800					26,492,800
DCAMM	B676	DCAMM Real Estate, Leasing, and Redevelopment	Statewide	State Government Infrastructure	12,050,000					12,050,000
EEA/DCR	R150	Battleship Cove	Fall River	State Government Infrastructure	2,000,000					2,000,000

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State Government Infrastructure Total					179,292,784	13,500,000			14,200,000	206,992,784
EEA/DCR	R079	Storrow Drive Tunnel	Boston	Transportation	3,500,000					3,500,000
EEA/DCR	R080	Morrissey Boulevard Project	Boston	Transportation	2,350,000					2,350,000
EEA/DCR	R142	Parkway Maintenance and Construction	Statewide	Transportation	33,000,000					33,000,000
MassDOT	T001	Water Transportation	Statewide	Transportation	833,334					833,334
MassDOT	T003	Highway - Equipment	Statewide	Transportation	25,000,000		10,500,000			35,500,000
MassDOT	T020	Community Transit Grant Program	Statewide	Transportation	12,695,100			9,880,400		22,575,500
MassDOT	T025	MBTA - Green Line Extension	Statewide	Transportation		6,060,900				6,060,900
MassDOT	T027	MBTA - South Coast Rail	Statewide	Transportation		15,394,197				15,394,197
MassDOT	T047	MBTA - Red and Orange Line Vehicles	Statewide	Transportation		134,694,682				134,694,682
MassDOT	T051	Highway - Roadway Improvements	Statewide	Transportation	37,198,109	10,375,808	18,098,523	8,436,000		74,108,440
MassDOT	T052	Highway - Safety Improvements	Statewide	Transportation	16,053,739	5,000,000	1,615,141	22,248,859		44,917,739
MassDOT	T053	Highway - Facilities	Statewide	Transportation	34,875,909		5,468,759			40,344,668
MassDOT	T055	Highway - Roadway Reconstruction	Statewide	Transportation	87,800,438		20,582,057	269,168,043	198,023	377,748,561
MassDOT	T056	Highway - Intersection Improvements	Statewide	Transportation	15,223,017		585,000	37,184,640		52,992,657
MassDOT	T057	Highway - Intelligent Transportation Systems	Statewide	Transportation	1,577,777		1,512,640	4,405,047		7,495,464
MassDOT	T058	Highway - Accessibility Improvements	Statewide	Transportation	10,782,146			888,000		11,670,146
MassDOT	T060	Highway - Capacity	Statewide	Transportation	9,764,450			28,253,441		38,017,891
MassDOT	T061	Highway - Bicycle and Pedestrian	Statewide	Transportation	14,350,875			41,851,110		56,201,985
MassDOT	T064	Rail - Grade Crossings	Statewide	Transportation	3,911,100			2,371,999		6,283,099
MassDOT	T066	Rail - Facilities Modernization	Statewide	Transportation	2,050,000					2,050,000
MassDOT	T067	Rail - Track and Right-of-Way Expansion	Statewide	Transportation	1,598,800			6,560,000	541,200	8,700,000
MassDOT	T068	Highway - Interstate Pavement	Statewide	Transportation	13,752,601		30,051,259	85,085,078		128,888,938
MassDOT	T069	Highway - Non-Interstate Pavement	Statewide	Transportation	45,337,369	14,551,551	2,902,215	72,365,643		135,156,778
MassDOT	T070	Highway - Bridge	Statewide	Transportation	198,905,443	173,932,957	224,416,732	577,759,503		1,175,014,635
MassDOT	T071	Transit - RTA Vehicle Replacement	Statewide	Transportation	9,491,114			3,627,411	7,337,484	20,456,009
MassDOT	T072	Transit - RTA Facility and Vehicle Maintenance	Statewide	Transportation	7,518,865			1,450,000		8,968,865
MassDOT	T073	Transit - RTA Technical Assistance	Statewide	Transportation	1,000,000					1,000,000
MassDOT	T074	Transit - RTA Facility and System Modernization	Statewide	Transportation	13,568,092			835,400	300,939	14,704,431
MassDOT	T075	Transit - RTA Fleet Decarbonization	Statewide	Transportation	8,416,841				5,804,132	14,220,973



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MassDOT	T076	Aeronautics - Airport Pavement Management	Statewide	Transportation	4,241,592			46,978,000	2,674,750	53,894,342
MassDOT	T077	Aeronautics - Airport Capital Improvements	Statewide	Transportation	5,334,058			24,880,850	2,550,270	32,765,178
MassDOT	T078	Aeronautics - Statewide Airport Administration and Terminal Building	Statewide	Transportation	2,500,000				131,579	2,631,579
MassDOT	T084	Planning and Shared Services - General Items	Statewide	Transportation	32,466,885		2,320,116	45,700,035	1,296,792	81,783,828
MassDOT	T086	MBTA - Miscellaneous Rail Enhancement Projects	Statewide	Transportation	6,350,000	3,402,795			12,732,543	22,485,338
MassDOT	T087	RMV - Capital Maintenance and Equipment	Statewide	Transportation	4,490,000					4,490,000
MassDOT	T088	RMV - Customer Service Modernization	Statewide	Transportation	1,121,500					1,121,500
MassDOT	T089	Planning and Enterprise Services - Workforce Development Program	Statewide	Transportation	1,000,000					1,000,000
MassDOT	T091	Transit - RTA Replacement Facilities	Statewide	Transportation	1,145,400					1,145,400
MassDOT	T100	Highway - Tunnels	Boston	Transportation	982,874		58,778,275		42,807,103	102,568,252
MassDOT	T101	Rail - Bridge Reliability	Statewide	Transportation	7,745,900					7,745,900
MassDOT	T102	Rail - Facilities Reliability	Statewide	Transportation	1,490,000			3,760,000		5,250,000
MassDOT	T103	Rail - Vehicle Reliability	Statewide	Transportation	1,700,000					1,700,000
MassDOT	T104	Rail - Track and Right-of-Way Reliability	Statewide	Transportation	32,210,000					32,210,000
MassDOT	T105	Rail - Track and Right-of-Way Modernization	Statewide	Transportation	9,061,483			1,700,000		10,761,483
MassDOT	T109	Rail - Vehicle Expansion	Statewide	Transportation	50,000					50,000
MassDOT	T112	Allston Multi-Modal Program	Boston	Transportation		12,487,364	14,515,310	8,111,784		35,114,458
MassDOT	T113	Highway - Bicycle and Pedestrian Modal Implementation	Statewide	Transportation	11,736,279					11,736,279
MassDOT	T120	MBTA - Seaport District Transportation Improvements	Greater Boston	Transportation					6,300,185	6,300,185
MassDOT	T136	MBTA - Red Line/Orange Line Infrastructure Improvements	Statewide	Transportation		18,266,486				18,266,486
MassDOT	T137	MBTA - Commuter Rail Bi-Level Coach Procurement	Statewide	Transportation		72,585,661				72,585,661
MassDOT	T138	Aeronautics - Advanced Air Mobility Technology Integration	Statewide	Transportation	2,000,000					2,000,000
MassDOT	T139	Cape Cod Bridges	Statewide	Transportation	104,640,000			20,840,000		125,480,000
MassDOT	T143	Highway - National Electric Vehicle Charging Infrastructure Program	Statewide	Transportation	3,587,500			12,350,000		15,937,500
MassDOT	T145	MBTA - BIL Match	Statewide	Transportation		29,000,000				29,000,000
MassDOT	T146	Highway - Safe Routes to School	Statewide	Transportation	1,985,488			7,158,925		9,144,413



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MassDOT	T147	Highway - Resiliency Improvements	Statewide	Transportation	2,410,846			7,984,904		10,395,750
MassDOT	T149	Transportation Management Association Grants	Statewide	Transportation	3,000,000					3,000,000
MassDOT	T150	Highway - Freight Improvements	Statewide	Transportation	950,000			8,550,000		9,500,000
MassDOT	T152	MBTA - Station Accessibility and Resilience	Statewide	Transportation		78,517,765				78,517,765
MassDOT	T153	MBTA - Rail Reliability Program	Statewide	Transportation		22,742,553				22,742,553
MassDOT	T155	Aeronautics - New Bedford Airport Terminal and Air Traffic Control Tower	New Bedford	Transportation	1,786,726					1,786,726
MassDOT	T156	Highway - Vulnerable Road User Improvements	Statewide	Transportation	1,559,411			13,155,849		14,715,260
Transportation Total					821,438,145	597,012,719	391,346,027	1,373,540,921	82,675,000	3,266,012,812
GRAND TOTAL					3,227,200,000	724,748,990	446,975,064	1,946,628,608	572,024,886	6,917,577,548