Commonwealth of Massachusetts

Fiscal Years 2023–2027

Five-Year Capital Investment Plan



May 5, 2022

Charles D. Baker, Governor Karyn E. Polito, Lieutenant Governor

Michael J. Heffernan, Secretary of Administration & Finance

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KARYN E. POLITO LIEUTENANT GOVERNOR

May 5, 2022

The Baker-Polito Administration is pleased to release its eighth Capital Investment Plan ("capital plan"), which provides \$2.78 billion for the Commonwealth's capital needs in Fiscal Year 2023 (FY23) and charts a pathway into the future, laying out a blueprint for more than \$13.9 billion in total state bond cap spending over the next five years.

With an increase of \$125 million (4.7%) above the FY22 plan, the FY23 capital budget aligns with the Debt Affordability Committee's recommendation while expanding investment across all areas of government to maximize impact.

Improving transportation systems remains a priority of the Administration, and this plan significantly increases state funding to capitalize on once-in-a-lifetime federal funds provided through the Bipartisan Infrastructure Law (BIL) and fully leverage opportunities to capture additional federal funding for highway and bridge work. A total of \$1.1 billion for transportation in FY23 will enable these efforts while sustaining a wide range of other investments that will help ensure safe and reliable transportation across the state. These investments complement funding included in the Administration's MassTRAC legislation, a \$9.7 billion bond bill that will advance and support significant investments in the Commonwealth's transportation and environmental infrastructure, as well as provide critical and required state matching funds to compete for, unlock, and leverage federal formula and discretionary investments provided by the BIL.

This capital plan also continues investing in Massachusetts' economic recovery in the wake of the COVID-19 pandemic. Investments included in the plan align with the recently filed FORWARD legislation and complement more than \$2 billion allocated or proposed from the federal American Rescue Plan Act (ARPA), including funds for downtown recovery and support for small businesses, workforce development, and housing production, as well as for transportation infrastructure, technology, and environmental and resiliency initiatives.

Continuing efforts to protect the Commonwealth's natural environment, the plan supports investments in climate resiliency measures, food security, and public outdoor spaces. It also provides substantial new funding for building infrastructure projects across the higher education system, and maintains investments for information technology and cybersecurity upgrades, public safety, and health and human services.

Our fiscally responsible capital plan is made possible by strong collaboration with key stakeholders throughout state government. We look forward to the impacts the projects included in this plan will have on the residents of Massachusetts for years to come.

Sincerely,

Charles But

Charles D. Baker Governor

Kayn E Palito

Karyn E. Polito Lieutenant Governor



BUILDING ON PROGRESS

Since taking office, the Baker-Polito Administration has engaged in a fiscally responsible capital planning process focused on careful stewardship of the Commonwealth's existing assets combined with targeted new investments that promote economic development and improve delivery of government services for residents. This balanced approach has allowed for the maintenance and modernization of core state infrastructure while stimulating growth that has benefitted individuals, families, businesses, and communities throughout the state. As recovery from the COVID-19 pandemic continues, this approach remains critically important to ensuring that Massachusetts emerges as an even better place to live and work, with strong and resilient infrastructure that will serve residents long into the future.

The Administration has put considerable focus on improving the Commonwealth's transportation systems and has substantially increased funding dedicated to road and bridge upgrades, public transit infrastructure, municipal asset improvements, and capacity-building. In FY23, \$4.8 billion is budgeted for MassDOT and MBTA spending, an increase of over 50% above the FY15 capital budget in place at the start of the Administration. These investments made over the last seven years have produced real and significant improvements to Massachusetts' transportation infrastructure.

This capital plan sustains these efforts, with funding for major transportation projects and programs including Chapter 90, South Coast Rail, Red and Orange line improvements, and grants for municipalities. In addition to these initiatives, the FY23 capital plan also begins the implementation of significant program expansion enabled by the Bipartisan Infrastructure Law (BIL). Over FY23–FY27, the plan programs more than \$2.8 billion received through this legislation for existing and new transportation and environmental programs, including those for highways and bridges, water infrastructure, and new electric vehicle charging infrastructure. It also provides more than \$700 million in state matching funds to allow Massachusetts to access opportunities for significant additional federal funding.

The Baker-Polito Administration has sustained reliable, strong partnerships with municipalities and has invested significantly in the growth and strengthening of local communities. More than \$1.9 billion has been invested through Chapter 90 and grant programs to enable cities and towns to improve their local roads and bridges; nearly 750 grants worth \$19.2 million have been awarded through the Community Compact IT grant program to enhance municipal technology infrastructure; \$47 million has been provided to support broadband networks through Last Mile and Middle Mile programs; more than \$65 million has been invested in local climate change preparedness through the Municipal Vulnerability Preparedness (MVP) grants program; and more than \$825 million has been invested through the MassWorks program to help boost local economies, accelerate housing production, spur private development, and create jobs.



The FY23–FY27 plan continues efforts to strengthen and revitalize Massachusetts communities, building on the last seven years of capital investment as well as significant other state and federal support during the COVID-19 pandemic over the last two years. Through the CARES act, the Administration directed \$660 million of Coronavirus Relief Fund dollars to other governments and \$773 million to support economic assistance for small businesses, individuals, and families. The American Rescue Plan Act (ARPA) provided the Commonwealth with \$5.3 billion in direct federal aid, \$2.9 billion of which has been allocated for a wide range of needs including public health, housing, infrastructure, and economic and workforce development. ARPA also provided a total of \$3.4 billion in direct aid for municipalities throughout Massachusetts and substantial funding for other key priorities, including a total of \$2.6 billion for housing and economic development initiatives, \$1.1 billion for transit, \$315 million in child care stabilization funding, and \$200 million in Child Care Development and Block Grant funding.

Most recently, the Administration filed *An Act Investing in Future Opportunities for Resiliency, Workforce, and Revitalized Downtowns* (FORWARD), which proposed \$318 million in ARPA funding and \$650 million in bond authorization to revitalize local downtowns and help communities adapt to the post-pandemic world, and \$1.2 billion in ARPA funds for climate resiliency and preservation efforts, including a record investment in clean energy. Furthering these efforts, the FY23–FY27 capital plan includes substantial increases in funding to support the economic development initiatives filed in the FORWARD bill and it maintains programs to support business competitiveness and train a skilled workforce. It also continues to invest in the Life Sciences Capital Program, Massachusetts Manufacturing Innovation Initiative, and Seaport Economic Council.

The capital program also continues efforts to protect the Commonwealth's environmental resources and increase climate change preparedness, with nearly 40% of all FY23 capital plan investments integrating climate change mitigation and resiliency components.

The FY23–FY27 plan supports cities and towns in preserving their natural resources, including grant programs for parks and open space, land use planning, and waste management and recycling. Since taking office, the Administration's capital investments have preserved over 66,500 acres of land and approximately 38,000 acres of critical wildlife habitat. The capital plan will continue to invest in the Greening the Gateway Cities program, which has already planted nearly 33,000 trees and has a goal of planting at least 20,000 more trees over the next four years. It makes substantial increases to both the MassTrails program, to increase efforts to improve outdoor recreational spaces, and the Clean Water Trust, which will use increased state funding to secure newly available federal funds, and it pilots a new program to support the restoration of cranberry bogs and associated uplands.

Continuing the Administration's "fix it first" approach, the capital plan supports the Division of Capital Asset Management and Maintenance (DCAMM)'s work to strengthen and modernize existing state assets, while integrating lessons learned through the COVID-19 pandemic. The FY23–FY27 plan provides substantial funding for DCAMM to address decades of



deferred maintenance in state buildings and other facilities throughout Massachusetts. It also includes nearly \$200 million for major projects and critical building infrastructure at higher education institutions and supports major investments to improve Commonwealth-owned health care facilities to ensure the health and wellness of those who utilize their services. In FY23, \$171 million will be dedicated to continuing work at the Department of Public Health's facilities, including the Laboratory Campus in Jamaica Plain, the Newton Pavilion/Shattuck Hospital, the Soldiers' Home in Holyoke, and the new Soldiers' Home in Chelsea, which is planned to open in the Fall of 2022 after years of construction.

Supporting increased and more affordable housing options continues to be a key priority of the Administration. The FY23 capital plan includes investments to substantially rehabilitate aging public housing, create more accessible and supportive housing, pursue climate-resilient design and improvements, and continue investing in housing that meets the diverse needs of communities in every region. Since 2015, capital investments of \$1.7 billion have created and preserved 24,000 housing units, including 21,000 affordable housing units.

The FY23 plan also provides significant resources to improve a wide range of technology systems and infrastructure that support the delivery of government services and cybersecurity efforts. It also provides funding for public safety investments, including for programs and equipment designed to support local law enforcement and ensure accountability and responsibility, and for numerous grant programs supporting education and cultural facilities.



CAPITAL PLAN THEMES

The Administration's FY23–FY27 Capital Investment Plan funds construction and maintenance of key infrastructure in Massachusetts, providing long-term investments in transportation, parks and recreation, health and human services, public safety, state-owned facilities, and information technology. The plan also includes significant funding to promote economic development, enhance workforce skills, expand affordable housing opportunities, care for critical environmental infrastructure, and support the Commonwealth's cities and towns.

The FY23 capital plan is fiscally responsible and balances the maintenance and modernization of existing assets with targeted investment in key new initiatives. The plan continues to focus on six themes: asset stewardship, supporting local communities, customer orientation, value optimization, economic opportunity, and climate resiliency.

The investments supported by the capital plan that encourage economic revitalization and workforce development, maintain critical health and human services infrastructure, strengthen education institutions, and care for our outdoor spaces are key to ensuring the recovery and long-term wellbeing of the Commonwealth's residents.

Asset Stewardship

- Addressing critical health and safety issues that affect people & natural resources
- Maintaining & modernizing assets

Supporting Communities

Supporting local infrastructure initiatives
 Catalyzing renewal, growth, innovation, & development

•Protecting natural resources & special places

Customer Orientation

Improving performance for the public
Enabling agencies to deliver better service more efficiently
Securing information systems & data

Climate Resiliency

- Assessment and assistance for state & local partners
- Preparing for extreme weather, sea level rise, & other hazards
- Resilient & efficient energy infrastructure

Economic Opportunity

- Providing tools to build workforce skills
- Building & preserving affordable housing
- Promoting development & investment by region

Value Optimization

- Leveraging outside resources
- Collaborating across agencies
- Building effective partnerships



Responsible Asset Stewardship: Since taking office, the Baker-Polito Administration has prioritized the maintenance of the Commonwealth's existing assets and the prudent investment of capital funds, investing billions to upgrade and modernize existing infrastructure. From road and bridge improvements to the renovation of aging facilities to the repair of dams and seawalls, investing in maintenance allows the state to tackle infrastructure repairs in accordance with best practices, systemwide prioritization, and a comprehensive plan before they become costly emergencies.

Supporting Local Communities: The Administration continues to focus on partnering with cities and towns to strengthen communities across Massachusetts. More than 25 programs in the plan provide grants to support important local infrastructure including roads and bridges, parks, IT and cybersecurity, housing, and more.

Customer Orientation: Through capital investments in the MBTA, broadband infrastructure, economic development, unemployment system modernization, public safety, and other long-term programs, the FY23 capital plan focuses on improving the efficiency and efficacy of state government services for Massachusetts residents.

<u>Value Optimization</u>: Across sectors, from the construction of new facilities to the installation of municipal fiber, the capital plan process consists of collaborative, sustainable and effective planning. The Administration works closely with state agencies, municipalities, and federal partners, ensuring that projects and programs are sustainable, informed by data, and leverage outside funding sources. This process results in strong collaboration and a holistic approach across state, federal, and local government.

Economic Opportunities: The FY23 capital plan provides critical investments that help encourage economic growth across Massachusetts. As recovery from the COVID-19 pandemic continues, this plan funds existing programs and initiatives that invest in local industries, communities, and workforces. New and expanded authorizations will support small and diverse businesses, revitalize underutilized properties, improve tourism facilities and destinations, support advanced manufacturing, and encourage regional and industry-specific innovation that will drive economic growth over the next five years.

Preparing for a Changing Climate: The Baker-Polito Administration is committed to addressing climate change mitigation, adaptation, and resiliency throughout its capital program. The FY23 capital plan includes significant investments to increase the climate resiliency of Commonwealth-owned assets, including \$46.5 million in direct investments to support climate change mitigation and adaptation programs, such as the Municipal Vulnerability Preparedness (MVP) grants, Critical Coastal Infrastructure and Resilience Grants, and Dam and Seawall funding.



DEBT AFFORDABILITY

The Baker-Polito Administration's FY23 plan is fiscally responsible and demonstrates careful long-term planning. Managing the Commonwealth's fixed financial obligations, including debt service for Commonwealth borrowing, is a critical component of planning for the future and preserving the flexibility needed to address changing circumstances.

The Administration has budgeted \$2.78 billion in bond cap spending for the FY23 plan, a financially disciplined amount that is informed by numerous factors including analysis by the Debt Affordability Committee (DAC).

The DAC considers factors required by statute, including the amount of bonds that are and will be outstanding, the Commonwealth's bond ratings, pertinent debt ratios, interest rate outlooks, and revenue projections, among others. The bond cap establishes spending adequate to finance needed projects while maintaining flexibility within the Commonwealth's operating budget for education, local aid, health care, public safety, and other essential services and programs in future years. The bond cap is also consistent with projected long-term revenue growth and falls within established parameters:

- Projected annual debt service as a percent of budgeted revenues is less than 8% over the next 10 years.
- Annual growth in the bond cap is capped at \$125 million, and the projected amount of outstanding debt falls below the state's statutory debt limit.

To maximize the Commonwealth's return on capital investment, the capital plan leverages other funding sources in addition to bonded indebtedness. This approach allows the Commonwealth to achieve the greatest impact with its spending.





FUNDING SOURCES

The FY23 capital plan of \$2.780 billion refers to spending within the administrative "bond cap," the total amount of general obligation (G.O.) bonds subject to the debt limit issued in a fiscal year to support capital spending. Funding for the Commonwealth's overall capital investment plan is sourced from a combination of G.O. bond proceeds (the bond cap), federal funds, special obligation bonds, project revenue/self-funding, pay-as-you-go funds, and other sources, totaling \$4.862 billion in FY23.

General Obligation Bonds (\$2.780 billion): General Obligation Bonds backed by the full faith and credit of the Commonwealth represent the largest and most flexible funding source for the capital plan.

Federal Funds (\$1.052 billion): Various federal programs support aspects of the capital plan, including collaborations with the Army Corps of Engineers, U.S. Department of Veterans Affairs, reimbursement for spending on qualified highways, and reimbursement for IT projects that support MassHealth and other human services agencies.

Special Obligation Bonds (\$465 million): Special Obligation Bonds backed by dedicated transportation revenues – primarily gas excise tax and Registry fees – fund the Accelerated Bridge Program (ABP) and the Rail Enhancement Program (REP).

Other Sources (\$265 million): The plan includes funding from partners including municipalities, private sector contributors, higher education campuses, and other public authorities, as well as allocated ARPA funds specifically programmed for capital plan items.

Pay-as-you-go (\$249 million): Current year revenues fund capital projects on toll roads, avoiding the need for borrowing.

Project Revenue/Self-Funded (\$50 million): Certain projects generate savings or revenue to cover the debt service on project capital costs, including the Clean Energy Investment Program, which uses energy savings to repay the Commonwealth for debt service associated with efficiency investments, and revenue-generating assets, such as the Lottery technology system.

| Source | FY23 (\$ millions) | FY23–FY27 (\$ millions) |
|---|-----------------------|----------------------------|
| General Obligation Bonds | 2,780 | 13,900 |
| Federal Funds | 1,052 | 6,384 |
| Special Obligation (REP and ABP) Bonds | 465 | 1,860 |
| Other Contributions (match, private, etc.) | 265 | 1,073 |
| Pay-as-you go (PAYGO) | 249 | 1,320 |
| Project/Self-Funded | 50 | 223 |
| Capital Investment Plan Total (ALL SOURCES) | 4,862 | 24,760 |



CAPITAL PLAN SUMMARY

Bond Cap Spending by Agency or Secretariat

| Agency/Secretariat | FY23 (\$ millions) | FY23–FY27 (\$ millions) |
|---|-----------------------|----------------------------|
| Massachusetts Department of Transportation (MassDOT) | 1,108 | 5,344 |
| Division of Capital Asset Management and Maintenance (DCAMM) | 608 | 3,060 |
| Executive Office of Energy and Environmental Affairs (EOEEA) | 270 | 1,473 |
| Department of Housing and Community Development (DHCD) | 261 | 1,313 |
| Executive Office of Housing and Economic Development (EOHED) | 245 | 1,198 |
| Executive Office of Technology Services and Security (EOTSS) | 175 | 862 |
| Executive Office for Administration and Finance (A&F) | 61 | 392 |
| Executive Office of Public Safety and Security (EOPSS)* | 30 | 148 |
| Executive Office of Education (EOE)** | 22 | 109 |
| Total | 2,780 | 13,900 |

*Includes vehicles, equipment; does not include public safety facilities, which are funded by the Commonwealth through DCAMM.

**Does not include higher education facilities projects, which are funded by the Commonwealth through DCAMM.



TRANSPORTATION

Over the past seven years, the Baker-Polito Administration has transformed the transportation capital planning process into a comprehensive, long-term investment strategy focused on improvements for all transportation modes and regions of the Commonwealth. The MassDOT and MBTA capital plans, which reflect the return to a five-year planning approach, leverage opportunities to maximize the impact of new federal funding while continuing to center around three strategic priorities: the safety and reliability of our system, the modernization of our assets, and the strategic expansion of transportation options throughout the Commonwealth. There has also been a concerted effort to align investment programs with multi-modal planning efforts and performance objectives to take advantage of new federal formula funding.

The MassDOT and MBTA capital plans are funded from a variety of state and non-state sources, which, combined, provide a total of approximately \$22.1 billion over FY23–FY27 in transportation improvements that benefit travelers across the Commonwealth.

Both the MassDOT and MBTA capital plans are developed in concert each year with the development of the five-year, State Transportation Improvement Program (STIP). The Federal Fiscal Years 2023-2027 STIP will incorporate the new federal formula funding levels and programs included in the surface transportation reauthorization legislation, the Bipartisan Infrastructure Law (BIL). The STIP process follows a later timeline than the development of the Commonwealth's CIP, meaning MassDOT will continue to finalize their federal programming through the rest of the spring. The capital plan aligns with the STIP to program new federal funds from the BIL, including an increase of approximately \$449 million for the core federal highway formula program, \$1.4 billion for new federal highway formula programs (with \$1.25 billion allocated to bridge improvements), and new formula funds to support climate change mitigation (Carbon Reduction Program) and to address the resiliency of our assets (PROTECT program).

The plan also includes state resources that will allow the Commonwealth to maximize federal funding available to MassDOT and the MBTA, as well as to the Commonwealth's Metropolitan Planning Organizations and Regional Transit Authorities. The plan includes \$467 million in state matching funds across FY23–FY27 to unlock additional federal funds that will significantly enhance highway and bridge funding.

The plan further incorporates a new program for electric vehicle (EV) charging infrastructure that will utilize \$63.5 million in new formula funding authorized by the BIL once MassDOT's EV Infrastructure Charging Plan, due to the United States Department of Transportation (USDOT) by August 2022, is approved.

The Transportation Bond Bill, which was signed by Governor Baker in January 2021, authorized several new programs that address asset conditions and congestion at the local



level, improve transit access, and provided new financing through Grant Anticipation Notes (GANs) for the Commonwealth's extensive National Highway System bridges.

The FY23 MassDOT and MBTA capital plans, are expected to be approved by the MassDOT Board of Directors and the newly established independent MBTA Boards of Directors in the coming weeks.

<u>MassDOT</u>

The MassDOT FY23–FY27 capital plan totals approximately \$14.1 billion across all funding sources. The allocation of funding is consistent with MassDOT's asset management plans, multi-modal planning efforts and capital priorities, with the overarching strategic goals of:

- Safety for all users and adoption of a safe-system approach plan investments support the ongoing Strategic Highway Safety Plan (SSHP);
- Climate stewardship investments support the Commonwealth's commitment to decarbonizing mobility and adapting infrastructure to meet climate challenges;
- Equity investments support equalizing access to mobility options to serve all residents of the Commonwealth.

The MassDOT plan targets the performance of assets, preserves strategically important infrastructure, addresses the resiliency of assets, and ensures mobility and accessibility across all modes of transportation, including investments in bicycle and pedestrian infrastructure through new connections and facilities across the state. It focuses on projects to improve the condition of MassDOT's roads and bridges, rail and transit network, and public use airports; building capacity to support projects throughout the Commonwealth's transportation system; and partnering with cities and towns to address the needs of municipally owned transportation assets.

Roadway/Pavement Condition: MassDOT's Highway Division continues to maintain interstate highways within range of current federal targets and works toward condition targets for non-interstate pavements. MassDOT is responsible for nearly 75% of the Commonwealth's National Highway System, and highway pavement investments support the condition of this multimodal and economically significant transportation network. An increase in the core federal formula funds will support additional capital investments to improve roadways and pavement condition over the next five years.

Bridge Condition: For FY23–FY27, MassDOT plans to spend approximately \$3.8 billion – a significant increase over prior plans – on improving the condition of the state-owned bridges throughout the Commonwealth. This investment is supported by the new funding available under the BIL (\$1.25 billion in new federal formula bridge funds) and \$570.6 million in Next Generation Bridge GANs, previously authorized in the 2021 Transportation Bond Bill.



Toll Facilities (Metropolitan Highway System, Western Turnpike, Tobin Bridge):

Supported by toll revenues, the Metropolitan Highway System is the network of major roadways, bridges, and tunnels within and around Boston; the Western Turnpike (I-90) extends from Route 128/I-95 in Weston to the New York border; and the Tobin Bridge connects Chelsea to Boston. The FY23–FY27 capital plan includes significant investments to improve the condition of toll facilities, including the rehabilitation of the Sumner Tunnel and Allston I-90 Viaduct, replacement/reconstruction of the ramps and viaduct at the I-90/I-95 Interchange in Newton/Weston, and reconstruction of the I-495/I-90 Interchange in Hopkinton/Westborough.

Bicycle and Pedestrian Infrastructure: To provide healthy transportation options and help achieve carbon reduction goals, MassDOT plans to invest more than \$460 million in FY23–FY27 in bicycle and pedestrian infrastructure. The capital plan includes four programs dedicated almost exclusively to such infrastructure improvements, including \$301 million for shared-use paths/multi-use trails development. The plan also includes a total of \$75 million for the Complete Streets Funding Program; \$60 million for investments geared toward implementing the recommendations in the Bicycle and Pedestrian modal plans; and \$29 million in federal funding (with state match) to support the Safe Routes to School Program to fund investments that promote safe walking and bicycling for children to get to neighborhood schools. The plan also maintains funding for the Shared Streets and Spaces Program, launched in June 2020 as part of the state's COVID-19 response.

<u>MBTA</u>

The MBTA's capital plan remains a priority-driven investment strategy that continues a significant upward trajectory of investment since the start of the Baker-Polito Administration. In FY15, \$768 million was invested in the MBTA; in FY21, the MBTA invested a record \$1.9 billion in capital spending, reflecting the agency's strong progress toward building a more reliable and dependable MBTA. The investments made over the last seven years have produced real and significant improvements to the condition of the MBTA's assets.

Across all MBTA FY23–FY27 capital funding sources, \$9.4 billion will be available to support efforts to improve core infrastructure and advance key expansion initiatives with the goal of expediting projects to increase safety, reliability, resiliency, and modernization of the system. This includes the procurement and overhauls of subway cars, buses, and commuter rail locomotives and coaches; the repair, rehabilitation, and replacement of bridges and tunnels; improvements to passenger facilities; modernization of bus maintenance facilities; and critical track, signal, and power upgrades. Approximately \$1.4 billion in state-supported MBTA investments in the FY23–FY27 capital plan are dedicated to modernization and expansion projects, Red and Orange Line vehicle replacements and infrastructure investments, the completion of the Green Line Extension, and the South Coast Rail Project.

Red and Orange Line Improvements: The capital plan continues to support the delivery of new subway cars to completely replace the fleets on the Red and Orange Lines. Over



FY23–FY27, these investments will be supported by \$478.2 million in state dollars and approximately \$670.3 million inclusive of funds from MBTA borrowing.

Green Line Extension: The completion of the first phase of the Green Line Extension resulted in the opening of the Union Square Branch for service in March 2022, a major milestone that reflects the Administration's collaborative work with local communities, the federal government, and many other partners to save the project and make it a reality. The investments in this capital plan support a continued extension of service north to further serve the Cities of Cambridge, Somerville, and Medford. Over FY23–FY27, \$40.2 million will be invested in state dollars and a total of \$383 million is programmed from all funding sources.

South Coast Rail: This investment funds Phase 1 of the South Coast Rail Project which will provide passenger rail service between Boston and Southeastern Massachusetts including Taunton, Fall River, and New Bedford. The passenger rail service will support existing and future demand for public transportation, enhance regional mobility, and support smart-growth planning and development strategies in Southeastern Massachusetts. Over FY23–FY27, \$533.3 million in state dollars will support this project.

Municipalities

The Commonwealth is committed to supporting cities and towns as they improve and modernize their critical transportation assets. This plan continues to boost funding for state programs for such investment, including Chapter 90, Complete Streets, the Municipal Small Bridge, Municipal Pavement, and Local Bottleneck Reduction programs and Transit Infrastructure Partnership.

The FY23–FY27 capital plan supports a new \$25 million program that will focus on providing grant funding to municipalities and the state's 15 Regional Transit Authorities (RTA) for the integration of electric vehicles and equipment in communities.

Overall, the FY23–FY27 plan includes \$1.386 billion to support investments in Massachusetts communities, which will work alongside substantial federal funding directed to projects that rebuild and modernize locally owned assets. \$271.5 million will be invested in FY23 in total.

Chapter 90 Program (\$200 million): This funding reimburses cities and towns for costs incurred for eligible local transportation capital improvement projects, such as highway construction, and transportation preservation projects. \$1.0 billion will be invested over the five-year plan.

Municipal Pavement Program (\$25 million): This program, which was authorized by the 2021 Transportation Bond Bill, provides funds through partnerships and/or grants to cities and towns to assist them in repairing and replacing municipal roadway pavement to improve



the condition of municipally owned routes throughout the Commonwealth. Over the full FY23–FY27 plan, \$125 million will be invested in this program.

Municipal Small Bridge Program (\$15 million): Launched in FY17, this program helps municipalities repair and replace municipally owned bridges less than 20 feet long and ineligible for federal funding. A total of \$49.9 million has been awarded for 117 municipal small bridge grants. Over the full FY23–FY27 plan, \$75 million will be invested in this program.

Complete Streets Funding Program (\$15 million): This program provides funding and technical assistance to communities that demonstrate a commitment to providing safe and accessible options for all modes of travel. 214 construction grants and 204 technical assistance grants have been awarded for a total of \$77.4 million since launching in 2016. Over the full FY23–FY27 plan, \$75 million will be provided for Complete Streets.

Shared Streets and Spaces Program (\$8.5 million): This program was launched in June 2020 to support quick-build projects that would bring meaningful benefits to cities and towns as they responded to COVID-19. This program allows municipalities to quickly implement infrastructure upgrades to support needs like outdoor dining and other priorities. To date, a total of \$33 million has been awarded for 310 Shared Streets and Spaces grants. The recently filed MassTRAC bill includes authorization to continue this successful program, and over the FY23–FY27 capital plan, a total of \$29 million will be invested.

Transit Infrastructure Partnership Program (\$5 million): This new program provides resources for municipalities to put in place transit-supportive infrastructure to improve and facilitate more efficient delivery of transit operations, improve the passenger experience, and enhance transit rider and pedestrian service and safety. A total of \$35 million will be invested over FY23–FY27.

Local Bottleneck Reduction Program (\$5 million): This program provides funding for cities and towns to address localized bottlenecks that negatively impact traffic flow. The program would fund cost-effective congestion relief such as redesign, re-striping, lane and shoulder width adjustments, signal improvements, ramp adjustments, signage, and other infrastructure improvements. Over FY23–FY27, a total of \$32 million in funding will be provided.

Other Projects

Registry of Motor Vehicles (RMV) Upgrades (\$8.7 million): The RMV continues to transform its business processes and replace technology to deliver enhanced customer service for residents and businesses across the Commonwealth.



DIVISION OF CAPITAL ASSET MANAGEMENT AND MAINTENANCE

The Division of Capital Asset Management and Maintenance (DCAMM), an agency within the Executive Office for Administration and Finance, is responsible for capital planning, major construction, facility management, and real estate services for the Commonwealth. DCAMM's \$607.7 million capital funding for FY23 includes projects across Executive Branch agencies, constitutional offices, public higher education campuses, the Judiciary, and in the State House.

After two years of limited new projects due to the COVID-19 pandemic, this plan includes new projects focused on the intersecting needs of decarbonization, building infrastructure upgrades, and energy efficiency and resiliency – all key contributors toward meeting the Commonwealth's aggressive carbon reduction goals. DCAMM is also reducing the state's footprint through the transformation and optimization of downtown office space (leased and owned) to support hybrid work, and through leveraging the value of outdated real estate assets to meet Commonwealth goals through means other than public debt.

The state's response to the COVID-19 pandemic has shaped many aspects of the capital plan. The pandemic underscored the importance of indoor air quality and infection control as a key consideration in all building systems design, which in turn has driven the need for building HVAC and electrical upgrades – these long-term investments have been identified and prioritized, particularly for human services, the courts, and corrections. Similarly, changes in how state workers deliver services to allow for remote or hybrid options bring many benefits and will likely continue, but necessitate investment in technology and data infrastructure to support these changes.

In keeping with the Administration's commitment to investing in existing assets, the plan includes three innovative, high impact public-private partnerships to replace or redevelop state assets that have aged beyond their useful lives. The projects include development of veteran's preference affordable housing at the Chelsea Soldiers' Home; 21st century office space at the Hurley Building; and integrated behavioral health and housing at the Shattuck Campus. While much of the funding for these projects will come from private sources, the plan includes investment in planning and site infrastructure required to support the redevelopment efforts.

Climate Change Mitigation and Resiliency: Addressing the impacts of climate change and fortifying assets against vulnerabilities is a key focus for DCAMM. The agency's sustainability and resiliency program replaces and upgrades obsolete systems and equipment with efficient, lower-carbon, and more resilient alternatives.

Through the Clean Energy Investment Program, DCAMM helps agencies reduce energy consumption and deliver improved systems, while also leveraging energy savings, revolving loan funds, utility company incentives, renewable and alternative energy credits, and demand response payments to achieve budgetary savings. DCAMM and the Department of



Energy Resources (DOER) collaborate on energy intelligence, with the goal of making datadriven decisions to significantly reduce energy use and costs at state facilities using realtime metering data and active management. In addition to designing and executing projects and managing energy usage, DCAMM integrates climate change mitigation and resiliency into planning and design.

Through the past year, DCAMM has worked with DOER on the new Leading by Example Executive Order 594, "Decarbonizing and Minimizing Environmental Impacts of State Governments," which supports the statewide goal of reaching net zero carbon emissions in 2050. The aggressive energy targets are used to establish design standards for each capital project, with a particular focus on high performance building envelopes, the reduction of onsite fossil fuels, and strategic electrification of building systems.

In addition to setting aggressive carbon reduction and fossil-fuel free targets for new construction and substantial renovation, DCAMM's planning efforts over the next several years will focus on assessing options for decarbonizing centralized heating plants that service campus style sites. These "road map" studies identify options, timelines, and costs for decarbonizing fossil-fueled district heating plants or distributed systems to meet 2050 climate goals. Facilities within higher education, corrections, and human services constitute most of the state building square footage and emissions, and therefore present the greatest opportunity for decarbonization.

Higher Education: The public higher education system includes 15 community colleges, nine state universities, and five University of Massachusetts (UMass) campuses serving approximately 215,000 students. DCAMM, the Executive Office of Education, the Department of Higher Education, the campuses, and UMass work together under a strategic framework that guides long-term capital investment decisions in support of students, workforce demands, and campus priorities.

This plan funds four new major capital projects for a total commitment of \$120 million, with \$6.8 million in initial spending in FY23.

- Massasoit Community College, Science, Nursing and Allied Health Renovations: Comprehensive renovations to the college's science and liberal arts buildings, including modernization of science labs, expansion of specialized instructional space and classrooms.
- Salem State University, SSU BOLD: This project will alter the campus footprint through the sale of the South Campus and provide updated healthcare and STEM spaces that will positively impact students' experiences.
- Springfield Technical Community College, Relocation of the School of Health and Patient Simulation: Relocation of the School of Health and Patient Simulation programs out of Building 20 into more suitable locations on the STCC campus and in the Springfield Technology Park.



• University of Massachusetts Lowell, Olney Hall: Modernization and expansion of lab spaces to address size constraints and enrollment needs in STEM fields such as biomedical engineering, chemical engineering, chemistry, physics, and civil and environmental engineering.

The Capital Plan also maintains support for the ten of the eleven major capital projects that were previously awarded through the strategic framework, along with funding for the UMass Amherst Manning College of Information & Computer Sciences.

Accelerated Infrastructure investments continue with Phase 2 projects, which are well underway, and the initiation of a Phase 3 cycle. With the completion of Phase 3, the Accelerated Infrastructure program will have addressed major campus-wide horizontal infrastructure at 14 campuses (e.g., power generation and distribution).

The FY23 capital plan also includes a new Accelerated Building Infrastructure Projects program which will address critical building infrastructure renovations at higher education campuses. Approximately \$165 million will be invested over the next five years to repair and update HVAC systems, building envelopes, and elevators, to improve basic functionality and energy efficiency. Projects in FY23 include:

- University of Massachusetts Dartmouth (\$558,750): Modernization of the Liberal Arts and Sciences Building by providing a sustainable, energy efficient HVAC system and upgrades to the classrooms, labs, office spaces, and student meeting spaces. Along with addressing interior deferred maintenance needs, electrical systems will be upgraded and expanded, windows replaced, and building envelope improvements will support the project. \$73 million in total will be invested over FY23–FY27.
- Northern Essex Community College (\$750,000): Renovation of the General Services (B) and Science (E) Buildings, focused on energy efficiency including systems upgrades and replacement of windows and doors, critical ADA compliance needs, and enhanced life safety. \$10 million will be invested for this project over FY23– FY27.
- *Berkshire Community College (\$750,000):* Replacement of windows at the Koussevitzky and Edwards Library buildings, including the removal of caulking and replacement of windows to comply with EPA requirements. \$10 million will be invested for this project over FY23–FY27.

An additional \$250 million over five years has also been built into the capital plan for smaller critical repairs, like replacing roofs, windows, floors, and bathrooms. \$50 million of this funding will be invested in FY23.

During the past six years, the Administration has committed funds or invested approximately \$1.1 billion to address deferred maintenance and critical repairs at public higher education campuses.



Courts: The Commonwealth's Judiciary operates just under 100 active court facilities across the state. The courthouses include many historic and iconic buildings, but many have facility-related issues commensurate with their age. Renovations and replacements provide the opportunity to modernize and improve operations.

Over the past year, DCAMM has worked with the Trial Court to update Court Design Guidelines to incorporate operational changes based on the potential for permanent incorporation of remote business practices implemented during the pandemic. These new approaches have impacts on space needs and, in many cases, enhance access to justice. Several major projects in planning will incorporate these new guidelines as they re-launch programming and design, which had been on hold in FY20 and FY21. Major projects include renovations for the Lynn District Court, replacement of the Brockton Superior Court, and replacement of the Quincy Courthouse with a new Norfolk County regional justice center that consolidates court departments. To continue efforts to replace the Quincy Courthouse, the plan provides \$3.5 million in FY23 and \$52.9 million over the five-year plan.

Two new projects for the courts are included in this year's plan. Renovations to the Hall of Justice in Springfield (HOJ) will address HVAC and other building system and finishes upgrades warranted in this almost 50-year-old facility. Concurrent with initiating a study for this renovation, DCAMM will work with the Trial Court to identify siting options to build a replacement courthouse. The new Framingham Regional Justice Center is in the early stages of site selection and will see designer selection in FY23.

DCAMM continues a close collaboration with the Trial Court Facilities Team to address smaller repairs through a program of planned investments managed by the Trial Court.

Health and Human Services: The Executive Office of Health and Human Services (EOHHS) agencies provide services to some of the Commonwealth's most vulnerable residents in facilities comprising more than 250 Commonwealth-owned buildings, including group homes, mental health centers and hospitals, juvenile detention centers, two Soldiers' homes, public health hospitals, centers for individuals with developmental disabilities, and a public health laboratory.

The FY23–FY27 capital plan supports several major investments, including the replacement of the Soldiers' Homes in Chelsea and Holyoke, the renovation of the former Boston Medical Center Hospital in the South End to replace the Shattuck Hospital, and the renovation of the State Public Health Laboratory in Jamaica Plain. These projects are all in various stages of construction.

The new, state-of-the-art Community Living Center for veterans at the Soldiers' Home in Chelsea is expected to be complete in the Fall of 2022. After the relocation of current residents to the new facility is complete, demolition of the old hospital will begin. DCAMM awarded the redevelopment partner for the remaining nine buildings on the campus in



FY22, and the final build-out anticipates converting the current Single Room Occupancy units to 248 independent units with a mix of studios, 1-bedrooms, 2-bedrooms, and 3-bedrooms. The proposed phasing will allow current residents to remain on campus and receive supportive services during construction, and they will have priority for accommodation in the future housing.

The current Shattuck Hospital campus continues to offer services including residential treatment programs, outpatient behavioral health services, substance use disorder treatment, shelter programs, as well as the Shattuck Shelter Community opened in March of 2022 to support unhoused population at "Mass and Cass". EOHHS and DCAMM will continue to plan for the future use and long-term redevelopment of the campus.

In FY22, DCAMM initiated building conditions assessments and campus-wide master planning efforts for other large facilities that provide critical 24/7 care – Tewksbury State Hospital Campus, Pappas Rehabilitation Hospital for Children, Taunton State Hospital. The FY23 plan includes funding the support building infrastructure upgrade needs that are identified during these efforts.

On the Taunton State Hospital campus, in the context of the campus masterplan, DCAMM will initiate a study for replacement of the Goss Building for the Division of Youth Services (DYS) programs serving the Southeast.

Similar efforts are underway for the Solomon Carter Fuller Mental Health Center (SCFMHC) and the Eric Lindemann Mental Health Center. These facilities are a critical part of the state's services, and the FY23–FY27 plan recognizes the need for future investment in behavioral health.

Public Safety: For public safety agencies, DCAMM works in collaboration with the Executive Office of Public Safety and Security to establish priorities for investment in facilities based on comprehensive facility conditions assessments. The FY23 capital plan provides for a variety of security, safety, program-related, and capital maintenance projects at public safety facilities to address the needs identified through the assessments and prioritized planning process.

Construction for the renovation and addition to the State Police Lower Basin Barracks remains underway. This project will combine the upper and lower basin troops into a new state-of-the-art facility on the Esplanade. Work will begin shortly to relocate the State Police Fusion Center to State Police Headquarters, which will improve operational efficiency.

DCAMM is working with Department of Correction to plan improvements and provide support services to the Massachusetts Alcohol and Substance Abuse Center (MASAC) at Plymouth where secure addiction treatment for men is provided. Building on the 2019 Facilities Conditions Assessments, DCAMM and EOPSS are further working together with Department of Correction to strategically invest in existing facility maintenance and



improvements. In addition to deferred maintenance for critical repairs, \$2 million is slated for operational efficiency projects at the DOC to make existing facilities work better for the reduced inmate population.

Planning to re-envision the future of the state's only correctional center for women remains underway. The facility currently in use, MCI Framingham, is one of the oldest prisons for women that remains operational in the country.

State Offices: Capital plan investments in state-owned buildings primarily support the Future of Work initiative, while also addressing needed building infrastructure upgrades.

The Future of Work initiative aims to reconfigure state office space to support universal adoption of hybrid work. DCAMM has initiated office renovations to create hybrid work environments at four metro Boston state office locations – 100 Cambridge Street, the McCormack Building, Mass Information Technology Center in Chelsea, and in collaboration with Massachusetts Department of Transportation, a portion of the State Transportation Building. DCAMM additionally launched a process to select a redevelopment partner for the Hurley Building, which will add new office space to the Future of Work portfolio at minimal cost to the Commonwealth. Due to the age and existing conditions of the facilities, DCAMM is also using these renovation opportunities to address infrastructure needs.



EXECUTIVE OFFICE OF HOUSING AND ECONOMIC DEVELOPMENT

The Executive Office of Housing and Economic Development (EOHED) works to enable the vibrancy of the Commonwealth's communities, the growth of Massachusetts businesses, the production of housing of all types, and the creation and retention of jobs so that residents can succeed. To accomplish this, the Baker-Polito Administration continues to implement the 5-year economic development blueprint, *Partnerships for Growth,* and the bond bill of the same name signed by Governor Baker in January 2021.

Economic Development

The FY23 capital plan continues the state's transition through economic recovery to economic growth by revitalizing downtowns and town centers, supporting small businesses, continuing to innovate and lead, and promoting housing equity, opportunity, and stability. New and expanded authorizations will drive economic growth over the next five years by providing access to capital for underrepresented entrepreneurs, revitalizing underutilized properties, improving tourism facilities and destinations, supporting advanced manufacturing, and encouraging regional and industry-specific innovation clusters will drive economic growth over the next five years. The FY23 plan also continues to support infrastructure projects in coastal communities through increased funding for the Seaport Economic Council, the Massachusetts Life Sciences Center, the nearly complete expansion of broadband service in western and central Massachusetts (the "Last Mile"), and maintenance of state-owned broadband networks in the "middle mile."

Launched in January 2021, the Community One Stop for Growth is a streamlined application process that makes it easier for communities and entities to access the Commonwealth's numerous grant programs. In its first year, 360 project proposals were submitted from 177 communities across the Commonwealth, with over \$300 million in requests. It resulted in 196 grant awards to projects across 122 communities, with over \$88.6 million in community and economic development grant funds being awarded – including over \$28.8 million to Gateway Cities and \$21.7 million to rural and small towns.

The One Stop process not only helped to make grant programs more accessible to all communities, large and small – a principle in *Partnerships for Growth* – but also ensured the equitable distribution of resources across all regions of the Commonwealth.

MassWorks, the competitive program that offers cities and towns flexible capital funding to support and accelerate housing production and job growth, is the largest program in One Stop. Since 2015, the Baker-Polito Administration has awarded 326 MassWorks grants to 181 communities and has invested over \$608 million in public infrastructure projects throughout the Commonwealth. These grants have directly supported the creation of 21,000 new housing units and tens of thousands of new construction and permanent jobs, while also leveraging over \$13 billion in private investment.



A new grant program last year, the Underutilized Properties Program administered by MassDevelopment, aims to eliminate blight, expand housing production, increase accessibility, and support economic development by funding improvements to underutilized buildings located across Massachusetts. In its first year, the program funded 20 projects, totaling \$7.5 million in awards to municipalities and their partners to design and fund capital improvements and code compliance projects for abandoned, vacant, and otherwise underutilized properties to support increased occupancy and economic activity. Responding to incredible demand for funds, the FY23 capital plan increases funding from \$8 million to \$21.7 million.

To continue the progress made through the three economic development bond bills signed by Governor Baker since taking office, and to respond to the continued impacts of the COVID-19 pandemic, the Administration recently filed a bond bill paired with federal ARPA funds. *An Act Investing in Future Opportunities for Resiliency, Workforce, and Revitalized Downtowns* (FORWARD) consists of key capital authorizations and reauthorizations to set the Commonwealth up for continued success and target resources to existing successful, oversubscribed programs that could benefit from additional funds and capacity, new program ideas and policy provisions to better equip Massachusetts to confronts challenges and capitalize on opportunities, and leverages federal ARPA funds to support all 351 municipalities with priority projects in downtowns and town centers.

MassWorks (\$97 million): The MassWorks program provides municipalities and other public entities with funding for infrastructure projects that promote economic development. The MassWorks program is the Commonwealth's primary tool for driving economic development at the local level.

Life Sciences Capital Program (\$35 million): The Massachusetts Life Sciences Center provides grants to encourage job growth and innovation in the life sciences industry. Funding also supports the STEM equipment and supplies program, which enables high schools and middle schools to purchase equipment, materials, supplies, and technology that support life sciences education and training.

Underutilized Properties Program (\$21.7 million): Administered by MassDevelopment, these competitive funds support projects that improve, rehabilitate, or redevelop blighted, abandoned, vacant or underutilized properties to achieve the public purposes of eliminating blight, increasing housing production, supporting economic development projects, and increasing the number of commercial buildings accessible to persons with disabilities.

Research and Development (R&D) Fund (\$16 million): This funding supports long-term collaborative research projects that have the most potential to spur innovation, cluster development, and enhance job growth in the Commonwealth. These investments have supported a wide range of industries including artificial intelligence, financial technology (fintech), quantum research and computing, and robotics.



Advanced Manufacturing Innovation Programs (\$16 million): Massachusetts Manufacturing Innovation Initiative (M2I2) is a matching federal grant program that supports research centers around emerging manufacturing technology, including integrated photonics, flexible hybrid electronics, and advanced functional textiles fields. Created in the 2021 economic development bill, the Massachusetts Manufacturing Accelerate Program (MMAP) aims to co-invest in infrastructure for small- to medium-sized manufacturers to better prepare their businesses to stay competitive.

Seaport Economic Council Grants (\$12 million): Seaport Economic Council grants provide funding for public entities to support the Commonwealth's maritime economy in 78 coastal communities.

New Bedford Dredging (\$7.3 million): This investment will support the final phase of berth and navigational dredging in New Bedford Harbor, with the aim of removing contaminated material and increasing access to waterfront businesses and properties.

Broadband Middle Mile Infrastructure Program (\$6.5 million): This funding supports the modernization and maintenance needs of the Middle Mile network, owned and operated in collaboration with the Mass Tech Collaborative. The Middle Mile delivers high-speed broadband to serve 123 municipalities, many of which were connected to the network using Last Mile funding.

Military Task Force (\$4.8 million): This funding promotes and strengthens the Commonwealth's six military installations and their impact on local communities.

Broadband Last Mile Infrastructure Program (\$4.1 million): This funding supports the state's share of investments in broadband solutions for the Western Massachusetts towns that lack residential broadband service. Since FY15 the program has awarded critical funding to towns and private providers to enable the construction and maintenance of broadband internet service to 53 underserved towns.

Tourism Destination Development (\$4 million): Administered by the Massachusetts Office of Travel and Tourism, this competitive program awards grants to municipalities and non-profit entities for development projects to expand, construct, restore, or renovate Massachusetts tourism destinations and attractions.

Transformative Development Initiative (TDI) (\$4 million*): TDI supports redevelopment in Gateway Cities with strategic capital improvements to foster entrepreneurship and business development.

MassVentures START Program (\$3.2 million): This funding provides grants to fastgrowing small companies to commercialize new technologies and promote job creation and economic growth.



Site Readiness (\$3 million*): Administered by MassDevelopment, this program makes targeted investments to promote site readiness and increase the Commonwealth's inventory of well-located, project-ready sites. It supports the conversion of abandoned sites and obsolete facilities into clean, actively used, tax-generating properties; provides infrastructure needed to expand successful industrial parks; and helps attract new businesses, private sector investment, and jobs to the Commonwealth.

Competitive and Secure Future Innovation Program (\$3 M): This funding supports strategic investments in purpose-driven research, technology development, and innovation.

Brownfields (\$2.5 million*): This funding helps municipalities assess, remediate, and redevelop polluted properties, often in Gateway Cities and underdeveloped markets.

Municipal Dredging (\$2.1 million): The capital plan supports grants to coastal communities to improve navigation and access to waterways in support of tourism, commercial activities, public safety, the maritime economy, and water quality, leveraging financial commitments from the municipal grantees.

Social Enterprise Grants (\$2 million): Provides non-profit entities with funding to invest in the capital expenses of social enterprises that target employment to economically disadvantaged populations.

Collaborative Workspace Program (\$1 million): The program funds the improvement of buildings and equipment to spur entrepreneurship across the state, including co-working spaces and venture centers. This is a new component of the Community One Stop for Growth this cycle.

Massachusetts Food Trust Program (\$1 million): This funding enables Community Development Financial Institutions to leverage private funding to expand healthy food access in underserved communities.

*Wholly or partially funded through MassDevelopment.

Housing and Community Development

Capital funding for the Department of Housing and Community Development (DHCD) produces and preserves diverse housing options for extremely low-, low-, and middle-income Massachusetts residents, seniors aging in community, people with disabilities, as well as families and individuals experiencing homelessness. DHCD champions new and innovative strategies to increase the supply of housing across the Commonwealth, including by partnering with housing authorities, municipalities, and non-profits to leverage private capital, public subsidies, and state and federal affordable housing tax credits.



The FY23 capital plan includes investments to substantially rehabilitate aging public housing, create more accessible and supportive housing, pursue climate-resilient design and improvements, and continue investing in housing that meets the diverse needs of communities in every region. Since 2015, capital investments of \$1.7 billion have created and preserved 24,000 housing units, including 21,000 affordable housing units.

The COVID-19 pandemic has reinforced the importance of housing stability for public health, and further spotlighted the state's persistent housing challenges. In response, DHCD will dedicate substantial federal funds to increase permanent supportive housing and assist partners to leverage unique opportunities to retrofit existing hotels or motels into permanent single-room-occupancy housing to support individuals. The Commonwealth continues to strengthen its inventory of state-supported public housing and privately-owned affordable housing and the FY23 capital plan builds on the significant federal funding which has been awarded to Massachusetts for housing purposes since the start of the pandemic.

DHCD and its quasi-public partners MassHousing and Massachusetts Housing Partnership have launched new programs to support neighborhood stabilization, transit-oriented housing, and climate resilient affordable housing. The Neighborhood Stabilization Program helps cities and towns, non-profits and community development corporations create homeownership opportunities, assist homeowners with extensive home repairs, or help rehab rental properties, while the Climate Ready Housing Program provides gap funding for Deep Energy Retrofit and Zero Emission Over Time projects.

The FY23 capital plan expands two community development programs launched in FY22 as part of the Community One Stop for Growth which provide technical assistance for activities related to land use, and award grants to rural and small towns to pursue local projects, including physical infrastructure improvements, property acquisition, equipment purchases, or to procure feasibility, engineering, or schematic designs or studies. This capital plan also provides up to \$3 million in community payments to incentivize the adoption of smart zoning and creation of new, denser housing units in community centers, and technical assistance for communities to pursue new housing zoning and policies.

By maintaining increased funding available in the FY22 plan, eliminating certain burdensome restrictions around transit-oriented housing development, and implementing the multi-family zoning requirement for MBTA Communities, the Administration is helping high-density projects near transit nodes move forward. These partnerships will offer residents easy access to careers and educational opportunities, increase pedestrian-friendly options for dining, shopping, and entertainment, revitalize community centers and neighborhoods, and lead to less congestion and lower amounts of vehicle emissions.

During the Baker-Polito Administration, DHCD provided \$927 million for the creation or preservation of affordable housing. An additional \$726 million was invested in the state's public housing portfolio to maintain nearly 44,000 units of extremely low-income state public housing across 234 communities. The FY23 plan continues these investments, adding \$151



million for the production and preservation of affordable housing, as well as \$110 million to support our state aided public housing portfolio.

Public Housing (\$95 million): This funding will allow local housing authorities (LHAs) to undertake more high-priority projects to preserve their existing portfolios and pursue the redevelopment of obsolete units. The investment benefits approximately 80,000 extremely low-income people, approximately 70% of whom are elderly, disabled, or have other special needs, across 234 communities.

Affordable Housing Trust Fund (AHTF) (\$35 million): AHTF funding creates and preserves housing options that serve Massachusetts residents with incomes below 110% of the Area Median Income. AHTF is the primary resource for developing affordable housing for the Commonwealth's workforce.

Housing Stabilization Fund (\$32.7 million): This investment will support preservation, new construction, and rehabilitation projects, including first-time homebuyer opportunities and rental projects for families, the elderly, formerly homeless veterans, and individuals.

Housing Innovations Fund (HIF) Program (\$14.9 million): This program supports innovative forms of rental housing, including single-person occupancy units, homelessness housing, shelters for domestic violence survivors and their dependents, housing for seniors and veterans, and transitional units for recovery from addiction.

Facilities Consolidation Fund (FCF) (\$11.6 million): The FCF provides financing for community-based housing for clients of the Department of Mental Health and the Department of Developmental Services.

Transit-Oriented Housing Development (\$10 million): Flexible funding for new, highdensity housing development near transit nodes, including commuter rail stations, helps achieve the dual goals of creating needed new housing and mitigating environmental and traffic concerns. This plan doubles the size of the program to invest in these critical needs.

Public Housing – Mixed-Income Demonstration (Partnership to Expand Housing Opportunities) (\$8.5 million): This funding supports innovative approaches to redevelop public housing and create new market-rate or affordable housing developments through partnerships leveraging private resources and local housing authority land.

Mixed-Income Community Development (\$8 million): This program, which began in FY18, creates workforce housing (affordable and mixed income), and provides rental and homeownership opportunities focused on Gateway Cities and under-utilized local housing authority lands across the Commonwealth.

Neighborhood Stabilization Fund (\$6.5 million): This new fund supports the acquisition, rehabilitation, and sale of distressed properties through partnerships with developers



affiliated with a local community development corporation or municipality, returning these blighted or vacant units back to productive use.

Affordability Preservation Program (\$5 million): This program funds the Capital Improvement and Preservation Fund, supporting the preservation of expiring use projects that are vulnerable to loss of affordability restrictions. This program often helps preserve affordable units for individuals and households with extremely low and low incomes.

Public Housing Sustainability and Resiliency (\$5 million): This initiative targets investments based on energy expenditure data in replacing and modernizing high-cost and emissions generating equipment, with the goal of reducing utility costs and emissions and improving the climate change preparedness of approximately 80,000 low-income, disabled, and elderly residents of public housing who are particularly vulnerable to flooding, storm surges, heatwaves, and extreme weather events.

Community Based Housing (\$5 million): This program creates rental units through new construction and rehabilitation, providing independent housing integrated into the community to meet the needs of frail elders and other people with disabilities.

Small and Rural Town Development Grants (\$5 million): These new grants provide rural and small towns (with populations less than 7,000 or with a population density of less than 500 persons per square mile) with funding for capital projects that support economic development, job creation, housing, and climate resilience.

Housing Choice Grants (\$4 million): This program provides funding for capital projects to communities that have achieved the Housing Choice designation, awarding grants based on a project's nexus with housing, the municipality's housing production record, and sustainable growth policies that go beyond the Housing Choice requirements.

40R Smart Growth Program (\$3 million): The program provides payments to municipalities that create dense residential or mixed-use smart growth or starter home districts, including a substantial percentage of affordable housing units, to be located near transit stations, in areas of concentrated developments such as existing city and town centers, and other suitable locations.

Community Planning Grants (\$2.5 million): This grant program provides communities with funding for technical assistance to complete Community Planning projects such as the creation of housing production and land use plans, feasibility and parking studies, and zoning reviews and updates.

Climate Ready Housing Program (\$1.7 million): Developers of affordable housing can apply for new competitive grants to equip homes to better respond to climate change and reduce greenhouse gas emissions through use of efficient, sustainable design practices in affordable, multi-family housing developments.



Public Housing Accessibility Conversion Program (\$1 million): This program funds accessible unit conversions in public housing that LHAs could not otherwise afford. The funding focuses on adding to the accessible unit portfolio at LHAs that offer few or no accessible units. DHCD targets funding to ensure that all LHAs have at least one accessible public housing unit, and then to ensure that LHAs have at least one accessible unit in each of their family and elderly programs.



EXECUTIVE OFFICE OF ENERGY AND ENVIRONMENTAL AFFAIRS

The Executive Office of Energy and Environmental Affairs (EEA) focuses its capital program on safeguarding residents, municipalities, and businesses from the impacts of climate change, protecting environmental resources, investing in communities and the environmental stewardship work they do, and ensuring all Massachusetts residents have access to outdoor recreational opportunities.

EEA has taken the lead among state agencies, along with the Massachusetts Emergency Management Agency, to coordinate the Commonwealth's climate change initiatives and guide implementation of Executive Order 569, signed by Governor Baker in 2016. In addition, the Commonwealth adopted the State Hazard Mitigation and Climate Adaptation Plan (SHMCAP) in 2018, the first-of-its-kind plan on climate change impacts and adaptation strategies. The FY23 capital plan provides funding for \$46.5 million in direct investments to support climate change mitigation and adaptation programs within EEA agencies, among them the Municipal Vulnerability Preparedness (MVP) grants, Critical Coastal Infrastructure and Resilience Grants, and Dam and Seawall funding.

Providing high-quality recreational opportunities for residents remains a priority in the capital plan, including within the Department of Conservation and Recreation's (DCR) 450,000 acres of parks and forests, beaches, bike trails, and other recreational assets. The MassTrails program has helped to expand and connect the network of shared use paths across Massachusetts – since its launch in 2018, MassTrails grants have been awarded to 179 projects. The FY23 capital plan significantly expands this program to further efforts for the expansion and interconnection of trails and continues support for the maintenance of state rinks, pools, and recreational facilities.

The capital plan, along with targeted funding allocated from federal American Rescue Plan Act funding, prioritizes efforts to help cities and towns preserve their natural resources and improve water quality; grants for parks and open space and land use planning; and funding for solid waste management and recycling programs. The plan continues to invest in the Greening the Gateway Cities program, which has already planted over 33,000 trees and has a goal of planting at least 20,000 more trees over the next four years. Funding is also provided to support Cranberry Bog Acquisition (\$2 million), PFAS Grants (\$1.1 million), and CSO Public Notification Grants (\$600,000).

The plan provides a total of \$93.6 million across FY23–FY27 in state matching funds that will allow the Clean Water Trust to secure additional federal funds available through the Bipartisan Infrastructure Law (BIL). This funding will support the Trust's State Revolving Fund, which provides low-cost financing for communities to allow them to undertake important water-quality improvement projects.



DCR Facilities Maintenance (\$34 million): This funding supports improvements to DCR campgrounds, recreational facilities, and comfort stations; other small repairs, roofing and building assessments; and improvements to the Blue Hills Reservation.

Municipal Vulnerability Preparedness (MVP) Program (\$17.5 million): This program funds technical assistance planning grants to aid municipalities in completing climate change vulnerability assessments, as well as action grants for the communities that have completed planning and need assistance in implementing climate change adaptation projects. \$7.5 million in bond cap funding is supplemented by \$10 million in ARPA funding.

Food Security Infrastructure Program (\$12.5 million): This funding helps ensure that individuals and families throughout the Commonwealth have equitable access to healthy, local food, and that farmers, fishermen, and other local food producers are better connected to a strong, resilient food system to help mitigate future food supply and distribution disruptions. The \$12.5 million will complete projects under contract from the FY22 grant round.

Inland Dams and Seawalls (\$12 million): This program provides funds to help communities address deteriorating dams and reconstruct critical coastal infrastructure to improve climate change resiliency and protect public safety and the environment.

Rink and Pool Improvements (\$10.5 million): These programs target major improvements to 48 pools and spray decks and 16 skating rinks. Pool maintenance projects address improved access and egress. Rink maintenance is focused on modernization of refrigeration systems and critical repairs.

MassTrails – Grants to Municipalities (\$10 million): MassTrails provides matching grants to communities, public entities, and non-profit organizations to design, create, and maintain the diverse network of shared use paths and recreational trails used and enjoyed by Massachusetts residents and visitors. Applications are accepted annually for a variety of eligible grant activities that include project development, design, engineering, permitting, construction, and maintenance of recreational trails, shared use pathways, and the amenities that support trails.

Greening the Gateway Cities (\$8.3 million): These ARPA funds will support the popular tree planting program, enabling it to realize its goal of reaching all of the Commonwealth's Gateway Cities. Total project funding has grown to \$25 million over the next three years.

Community Investment Grants (\$8 million): This funding provides for grants to municipalities for park improvements and open space protection.

Critical Coastal Infrastructure and Resilience Grants (\$5 million): Funding is targeted to community infrastructure improvements, detailed risk assessments, proactive resilience planning, and nature-based shoreline projects. In FY22, the Office of Coastal Zone



Management (CZM) awarded \$4 million for 19 Coastal Resilience Grant projects to reduce risks associated with coastal storms, flooding, erosion, and sea level rise. Since January 2015, 53 coastal communities have received support from CZM coastal resilience grants totaling \$23 million.

State Hazard Mitigation and Climate Adaptation Plan (\$3.6 million): This first-of-its-kind plan provides a framework which links disaster mitigation with long-term climate adaptation, resiliency planning, and implementation. This sum includes \$850 thousand in bond cap funding and \$2.75 million in ARPA funding.

Water Quality Management (\$3.6 million): This funding provides for improvement in the quality of the Commonwealth's surface and drinking waters.

River Revitalization and Riverine Habitat Restoration (\$2 million): This funding advances river and wetland restoration projects, such as the Tel-Electric Dam removal on the West Branch of the Housatonic River in Pittsfield, and the Parkers River and Seine Pond salt marsh restoration in Yarmouth.

Food Ventures Grant Program (\$1 million): This funding assists community-based food ventures to provide access to healthy, affordable, and locally produced food for vulnerable populations.

Greening Urban Lots and Planting River Buffers (\$500,000): The second year of this program will provide grants to plant trees along rivers and streams and green vacant urban lots. The Commonwealth has approximately 500 miles of rivers and streams without forested buffers that, due to climate change, will be increasingly impacted by flooding and drought. To realize the benefits of a tree buffer EEA will work with communities, farmers, local land trusts, conservation districts, watershed associations, and other partners to select the best locations and hire local planting crews using the Greening the Gateway Cities model. Furthermore, the program will green vacant urban lots and create a network of small, shady parks and natural areas in high-density environmental justice neighborhoods, especially in optimal locations to reduce heat islands near senior housing and schools.



EXECUTIVE OFFICE OF TECHNOLOGY SERVICES AND SECURITY

Since its creation by the Baker-Polito Administration in 2017, the Executive Office of Technology Services and Security (EOTSS) has collaborated with agencies across state government to improve the delivery of digital services for constituents, schools, businesses, government agencies, and municipalities.

In this capital plan, EOTSS is focused on modernizing the Commonwealth's Information Technology (IT) landscape while prioritizing security, leveraging technology across multiple agencies, and investing in high-impact projects that can be efficiently supported over their useful lives.

The capital plan builds on the Administration's prior accomplishments, while also establishing new IT capital priorities and continuing to advance the IT policy objectives identified during the secretariat's formation. The plan, developed in consultation with the IT Investment Advisory Board, prioritizes the Commonwealth's continuing transformation to a standardized, resilient, and secure technology foundation and framework that supports the delivery of government services to residents, businesses, and visitors. This plan also provides for key investments in agency business applications across the Executive Branch, several constitutional offices, and independent agencies.

The EOTSS capital plan is centered around several categories of investment core to its mission.

Improving government performance (\$78.6 million): The capital plan provides funding to maintain support for innovative technology solutions that improve operational efficiency in state government.

The FY23 plan continues to invest in key initiatives such as: the digitization of patient health records at the Holyoke and Chelsea Soldiers' Homes and Departments of Public and Mental Health; the modernization of Trial Courts technical infrastructure to improve litigation processing and enhance the security; the standardization of data collected by the Executive Office of Education and its agencies to connect business applications, streamline user access, and make the data and analytics secure, cloud-based and user-friendly for parents, educators, schools and community education providers; and establishment of a cross-tracking system to consolidate data from criminal justice agencies, trial court, parole, houses of correction and county jails per the recent Criminal Justice Reform Law.

Improving government service delivery (\$48.1 million): EOTSS leads and oversees ongoing IT transformation initiatives across the Commonwealth, with a focus on supporting each agency's efforts to improve the experience of constituents accessing government services.



In FY23, priorities include: modernizing the Commonwealth's Unemployment Insurance online claims system; creating an integrated benefits portal that allows citizens to access multiple health care benefits; expanding electronic access to occupational licenses and permits at EOEEA and EOHED; and the continuing improvements to the Mass.gov data taxonomy that allows citizens to access data and research across all government agencies with one query.

Modernizing technical infrastructures (\$27.5 million): EOTSS will continue to make investments in digital infrastructure, networks, and hosting services to enhance the resiliency of the Commonwealth's information systems and business applications, ensuring the uninterrupted delivery of government services to constituents and stakeholders, and expanding the capabilities of an increasingly mobile workforce.

Securing the integrity of citizen data and state assets (\$11.3 million): The capital plan maintains funding for the Commonwealth's Security Incident and Event Management system, which enhances the security of the Commonwealth's networks and information systems by enabling EOTSS to detect, investigate, communicate, and mitigate cyber threats to systems and data. Another critical component of the Commonwealth's cyber security framework is EOTSS' vulnerability management and mitigation program. This program helps ensure that EOTSS and state agencies remain vigilant and aware of persistent cyber threats and committed to a continuous and adaptive vulnerability management program to mitigate ever-present threats.

In addition to the Commonwealth's workforce, EOTSS supports municipal government partners. In 2019, EOTSS announced the first-ever Municipal Cybersecurity Awareness Grants, with over 42,000 municipal and public school employees throughout the Commonwealth accessing training to better detect and avoid cyberthreats. The FY23 capital plan supports a new round of Municipal Cybersecurity Awareness Grants to continue this critical training for more of the Commonwealth's municipal and state higher education institutions.


EXECUTIVE OFFICE OF PUBLIC SAFETY AND SECURITY

The Executive Office of Public Safety and Security (EOPSS) capital program is focused on maintaining and modernizing the Commonwealth's public safety equipment and infrastructure and assisting Massachusetts cities and towns in providing critical gear and equipment for local law enforcement and first responders. The FY23 plan supports maintenance funding for public safety vehicles, equipment, and communications infrastructure and continues to invest in grant programs that support safety and transparency for municipal first responders.

In FY23, municipal public safety support makes up over a quarter of total EOPSS capital spending at \$9.75 million, the majority of which is composed of investments in two recently established grant programs:

- The Protective Fire Equipment Grant Program (\$5 million), which provides direct assistance to municipalities for firefighter equipment, including turnout gear, to ensure access to safe and reliable fire safety equipment across the Commonwealth.
- The Municipal Body-Worn Camera Grant Program (\$4 million), which supports municipal police departments planning to launch or expand Body Worn Camera (BWC) programs, providing one-time equipment funding to help defray the significant upfront investment costs.

Body-Worn Camera programs are designed to protect both officers and the individuals they are interacting with through video documentation, and over FY21 and FY22 these programs were implemented across all Massachusetts State Police troops. In FY23, a new Body-Worn Camera pilot program, supported in part by an \$837,000 investment in the capital plan, will outfit correctional officers at Souza-Baranowski, a maximum-security Department of Correction (DOC) facility. The pilot aims to enhance communication and collaboration among DOC staff, improve interactions between staff and inmates, and strengthen transparency and accountability.

Automatic Vehicle Locator technology (GPS technology installed within the police cruisers) has also increased officer safety, improved coordination of deployed units, and heightened accountability since full deployment in FY20. The FY23 capital plan provides \$3.5 million in maintenance funding for this technology and other critical State Police vehicle equipment.

Two new programs are funded in the FY23 EOPSS capital plan:

• **Crime Lab Equipment Replacement Program (\$200,000)**, which will support equipment needs that are essential to core operation and improve operational efficiency, including the procurement and replacement of old equipment with devices that are more efficient, smaller, and more advanced.



• Office of the Chief Medical Examiner (OCME) Vehicle Replacement Program (\$150,000) to support the replacement of OCME vehicles, which play a critical role to core operations as they are used to respond to death scenes and to transport decedents across the Commonwealth for examination.

The plan additionally provides \$1.2 million for the Department of Fire Services (DFS) to replace a special operations emergency response vehicle and update technology that identifies unknown and potentially toxic substances at call sites, \$577,000 for replacement of old and deteriorating vehicles in the Parole fleet, and \$501,000 to help modernize and replace outdated equipment across the secretariat.

The plan further provides \$1.1 million over two years to support repair needs for the three communications towers that maintain the statewide emergency communications network at the Massachusetts Emergency Management Agency (MEMA).

EXECUTIVE OFFICE OF EDUCATION

The FY23 capital plan continues support for two capital grant programs overseen by the Executive Office of Education (EOE), Workforce Skills Capital Grants and Early Education and Out-of-School Time (EEOST) Grants. These investments are in addition to the substantial capital investments in facilities, such as those in higher education, described above.

Workforce Skills Capital Grants (\$15 million): These grants support the priorities of the Workforce Skills Cabinet, a cross-secretariat initiative that seeks deepen the state's talent pipeline to expand career opportunities and enable Massachusetts employers to grow and thrive. These competitive grants are awarded to schools, community colleges, and non-profits to improve students' skills and knowledge, while meeting the needs of employers, especially of those in high-impact fields. Since 2015, more than 405 grants totaling \$105.5 million have been awarded to 207 educational institutions across the Commonwealth. The state's investments have also helped institutions access an additional \$25 million in local matching funds and supported the launch and expansion of the Career Technical Initiative and Innovation Pathways. Over 40,000 students across the Commonwealth have directly benefitted from these grants.

Early Education and Out-of-School Time Grants (\$6.9 million): EEOST grants provide capital funds to improve indoor and outdoor spaces at early education and out-of-school time programs in which more than 50% of the children served are eligible for financial assistance. An increase of \$2.85 million (71%) in the FY23 plan will allow 3 to 4 new large projects or 13 new small projects. The program has supported the creation of 1,193 new slots at 29 programs between FY14 and FY20, to the benefit of more than 4,000 children.



EXECUTIVE OFFICE FOR ADMINISTRATION AND FINANCE

The Executive Office for Administration and Finance (A&F) oversees capital programs that invest in and support the Commonwealth's cities, towns, and school districts and that support economic development in key sectors across the Commonwealth.

Board of Libraries Commissioners Construction Grants (\$24 million): These grants provide support to communities to modernize local public libraries through the renovation and expansion of existing buildings or the construction of new facilities.

Cultural Facilities Fund Grants (\$10 million): Grants from the Cultural Facilities Fund are awarded to municipalities and nonprofits to aid in the acquisition, design, repair, renovation, and expansion of cultural facilities. These grants support projects that create jobs in construction and cultural tourism; expand access and education in the arts, humanities, and sciences; and improve the quality of life in cities and towns across the Commonwealth.

Community Compact IT Grants (\$5 million): The Community Compact Information Technology Grant Program supports cities and towns in their efforts to modernize their technological infrastructure and deliver services to residents more efficiently. Over the past five years, the IT grant program has issued 265 grants through this program.

Municipal Fiber (\$4 million): The Municipal Fiber Grant Program, first established in the FY22 capital plan, is focused on strengthening supports for municipal IT security infrastructure to make municipal networks more secure from cyber-attack, allow for the central management of IT infrastructure, and provide overall network cost savings.

Municipal ADA Improvement Grants (\$3 million): This program, launched in FY17, funds the planning, design, and implementation of capital improvements that improve access and remove architectural barriers for people with disabilities, in compliance with the Americans with Disabilities Act. Over the past five years, more than \$7.3 million in funding has been awarded, resulting in a significant increase in ADA Title II compliance and community accessibility.

Historic Preservation Grants (\$1.6 million): Grants from the Historic Preservation Fund provide municipalities with funding to preserve historical properties, landscapes, and cultural resources listed in State Register of Historic Places. More than 260 of the Commonwealth's 351 communities have received Historic Preservation Grant funding.

Reasonable Accommodation Capital Reserve Account (RACRA) (\$150,000): This program provides funding to executive branch agencies to assist with the provision of workplace accommodations for individuals with disabilities.



CONCLUSION

With this capital investment plan, the Baker-Polito Administration continues its focus on responsibly maintaining and improving the Commonwealth's assets so that state government can serve its constituents more efficiently and effectively. This is done by funding new and continuing initiatives across a wide range of areas, including transportation, higher education, health and human services, public safety, IT, environmental protection, and more.

The Administration looks forward to working with partners across Massachusetts to successfully implement the priorities in this plan, to make progress on these crucial initiatives.



Five-Year Capital Investment Plan – FY2023–FY2027

APPENDIX - CAPITAL INVESTMENT PROJECT LIST BY INVESTMENT CATEGORY

| | | | | | | Appr | | ′ 2023 ing Source (in de | ollars) | |
|---------------|--------------|--|-------------|--------------------------|------------|-----------------|--------------------|-----------------------------|-------------|------------|
| Cap Agency | Plan Item | Project Name | Location | Policy Area | Bond Cap | Non-Bond Cap | Operating Funds | Federal Funds | Other Funds | Total |
| EOAF | A007 | Board of Library Commissioners - Library Construction Grants | Statewide | Community Investments | 24,000,000 | | | | 20,000,000 | 44,000,000 |
| EOAF | A010 | Cultural Facilities Fund | Statewide | Community Investments | 10,000,000 | | | | 10,000,000 | 20,000,000 |
| EOAF | A014 | Historic Preservation Grants | Statewide | Community Investments | 1,550,000 | | | | 1,100,000 | 2,650,000 |
| EOAF | A042 | Community Compact Grants | Statewide | Community Investments | 4,955,000 | | | | | 4,955,000 |
| EOAF | A052 | Municipal ADA Improvement Grants | Statewide | Community Investments | 3,000,000 | | | | | 3,000,000 |
| EOAF | A062 | Municipal Fiber | Statewide | Community Investments | 4,000,000 | | | | | 4,000,000 |
| OEDU | C002 | Early Education and Out of School Time Capital Grants | Statewide | Community Investments | 6,850,000 | | | | 14,750,000 | 21,600,000 |
| EHED | D003 | Zoo New England | Statewide | Community Investments | 3,000,000 | | 4,000,000 | | 8,000,000 | 15,000,000 |
| EHED | D015 | Massachusetts Food Trust Program | Statewide | Community Investments | 1,000,000 | | 100,000 | | | 1,100,000 |
| EHED | D017 | Dredging | Statewide | Community Investments | 2,100,000 | | | | 2,000,000 | 4,100,000 |
| EHED | D018 | Capital Improvements at Devens | Devens | Community Investments | | | | | 500,000 | 500,000 |
| EHED | D020 | Broadband Last Mile | Statewide | Community Investments | 4,057,251 | | | | | 4,057,251 |
| EHED | D021 | Capital Improvements at Belchertown State School | Belchertown | Community Investments | | | | | 500,000 | 500,000 |
| EHED | D022 | New Bedford Dredging | New Bedford | Community Investments | 7,300,000 | | | | 1,187,120 | 8,487,120 |
| EHED | D036 | Revitalizing Underutilized Properties | Statewide | Community Investments | 21,725,159 | | | | | 21,725,159 |
| EHED | D040 | Broadband Middle Mile | Statewide | Community Investments | 6,500,000 | | | | | 6,500,000 |
| EHED | D042 | Social Enterprise Grants | Statewide | Community Investments | 2,000,000 | | | | | 2,000,000 |
| EOEA | E022 | Coastal Pollutant Remediation (CPR) Grants | Statewide | Community Investments | 500,000 | | | 500,000 | | 1,000,000 |
| EOEA | E044 | Community Investment Grant Programs | Statewide | Community Investments | 8,000,000 | | | | 4,750,000 | 12,750,000 |
| EOEA | E048 | Urban Agriculture | Statewide | Community Investments | 315,000 | | | | | 315,000 |
| EOEA | E050 | Critical Coastal Infrastructure and Resilience Grants | Statewide | Community Investments | 5,000,000 | | | 1,055,000 | | 6,055,000 |
| EOEA | E053 | Greening the Gateway Cities | Statewide | Community Investments | | | 145,000 | | 4,250,000 | 4,395,000 |
| EOEA | E080 | Mass Food Venture Program | Statewide | Community Investments | 1,000,000 | | | | | 1,000,000 |
| EOEA | E081 | Inland Dams and Seawalls | Statewide | Community Investments | 12,000,000 | | | | 4,000,000 | 16,000,000 |
| EOEA | E089 | Land Use Planning Grants | Statewide | Community Investments | | | | | 250,000 | 250,000 |
| EOEA | E093 | Clean Water Trust State Match | Statewide | Community Investments | 15,894,400 | | | | | 15,894,400 |
| EOEA | E114 | Agricultural Compost Infrastructure Enhancement Program (ACIEP) | Statewide | Community Investments | 185,000 | | | | | 185,000 |



| | | | | | | | | (2023 | | |
|---------------|--------------|---|---------------|--------------------------|-------------|-----------------|--------------------|-------------------|-------------|-------------|
| | | | | | | Appr | oved by Fund | ing Source (in do | ollars) | |
| Cap Agency | Plan Item | Project Name | Location | Policy Area | Bond Cap | Non-Bond Cap | Operating Funds | Federal Funds | Other Funds | Total |
| EOEA | E135 | Food Security Infrastructure Grant Program | Statewide | Community Investments | 12,500,000 | | | | | 12,500,000 |
| EOEA | E147 | Marion Waste Water Treatment Upgrades | Statewide | Community Investments | 250,000 | | | | | 250,000 |
| DHCD | H025 | Smart Growth - 40R | Statewide | Community Investments | 3,000,000 | | | | | 3,000,000 |
| DHCD | H027 | Housing Choice Grants to Municipalities | Statewide | Community Investments | 4,000,000 | | | | | 4,000,000 |
| DHCD | H035 | Regional and Community Planning | Statewide | Community Investments | 2,500,000 | | | | | 2,500,000 |
| DHCD | H036 | Rural and Small Town Development Fund | Statewide | Community Investments | 5,000,000 | | | | 1,000,000 | 6,000,000 |
| EOEA | R103 | MassTrails - Grants to Municipalities | Statewide | Community Investments | 10,000,000 | | | | | 10,000,000 |
| EOEA | R113 | Lynn Waterfront Improvements | Lynn | Community Investments | 4,000,000 | | | | | 4,000,000 |
| EOEA | R133 | MassTrails - Major DCR Trails | Statewide | Community Investments | 5,000,000 | | | | | 5,000,000 |
| EOEA | R147 | Squantum Point Ferry | Statewide | Community Investments | 1,000,000 | | | | | 1,000,000 |
| EOPS | S008 | Body Armor Replacement Program | Statewide | Community Investments | 750,000 | | | 750,000 | | 1,500,000 |
| EOPS | S018 | Protective Fire Equipment Local Grant Program | Statewide | Community Investments | | 5,000,000 | | | | 5,000,000 |
| EOPS | S027 | Municipal Body-Worn Camera Grant Program | Statewide | Community Investments | 4,000,000 | | | | | 4,000,000 |
| EOTC | Т009 | Chapter 90 | Statewide | Community Investments | 200,000,000 | | | | | 200,000,000 |
| EOTC | T054 | Highway - Municipal Bridge Program | Statewide | Community Investments | 15,000,000 | | | | | 15,000,000 |
| EOTC | T062 | Highway - Complete Streets | Statewide | Community Investments | 15,000,000 | | | | | 15,000,000 |
| EOTC | T118 | Highway - Municipal Pavement Program | Statewide | Community Investments | 25,000,000 | | | | | 25,000,000 |
| EOTC | T119 | Highway - Local Bottleneck Reduction | Statewide | Community Investments | 5,000,000 | | | | | 5,000,000 |
| EOTC | T125 | Transit Infrastructure Partnership | Statewide | Community Investments | 5,000,000 | | | | | 5,000,000 |
| EOTC | T133 | Highway - EV Charging Infrastructure Municipal Grant Program | Statewide | Community Investments | 2,500,000 | | | | | 2,500,000 |
| EOTC | T141 | Shared Streets | Statewide | Community Investments | 8,500,000 | | | | | 8,500,000 |
| Commun | ity Inve | stments Total | | | 472,931,810 | 5,000,000 | 4,245,000 | 2,305,000 | 72,287,120 | 556,768,930 |
| DCAM | B266 | Worcester Sheriff's Department - Medical and Intake Unit Replacement | West Boylston | Corrections | 1,000,000 | | | | | 1,000,000 |
| DCAM | B293 | MCI Shirley - Food Service Facility Replacement | Shirley | Corrections | 400,000 | | | | | 400,000 |
| DCAM | B364 | MCI Norfolk - Wastewater Repair | Norfolk | Corrections | 3,700,000 | | | | | 3,700,000 |
| DCAM | B367 | Worcester Sheriff's Department - Building 8 Renovation | West Boylston | Corrections | 5,000,000 | | | | | 5,000,000 |
| DCAM | B441 | Essex Sheriff's Department - Medical and Kitchen | Middleton | Corrections | 2,000,000 | | | | | 2,000,000 |



| | | | | | | | | 2023 | | |
|---------------|--------------|---|-----------------|-------------------------|------------|-----------------|--------------------|-------------------|-------------|------------|
| | Т | 1 | | | | Appr | oved by Fund | ing Source (in de | ollars) | |
| Cap Agency | Plan Item | Project Name | Location | Policy Area | Bond Cap | Non-Bond Cap | Operating Funds | Federal Funds | Other Funds | Total |
| DCAM | B449 | Essex Sheriff's Department - Facade and HVAC upgrade | Middleton | Corrections | 300,000 | | | | | 300,000 |
| DCAM | B532 | DOC - Critical Repairs | Statewide | Corrections | 10,000,000 | | | | | 10,000,000 |
| DCAM | B533 | Bristol County Sheriff's Department - Roof Replacement - Phase 2 | Dartmouth | Corrections | 500,000 | | | | | 500,000 |
| EOPS | S003 | Department of Correction Equipment | Statewide | Corrections | 4,368,056 | | | | | 4,368,056 |
| EOPS | S028 | Department of Correction Body-Worn Camera Program | Statewide | Corrections | 837,000 | | | | | 837,000 |
| Correctio | ons Tota | al | | | 28,105,056 | | | | | 28,105,056 |
| DCAM | B268 | Suffolk County Courthouse High Rise - Elevator Renovations | Boston | Courts | 36,000 | | | | | 36,000 |
| DCAM | B374 | Trial Courts - OJJDP Sight and Sound Separation of Juveniles | Statewide | Courts | 100,000 | | | | | 100,000 |
| DCAM | B376 | Brockton Superior Court Study for Renovation or Replacement | Brockton | Courts | 500,000 | | | | | 500,000 |
| DCAM | B389 | Framingham District Court - Repairs | Framingham | Courts | 300,000 | | | | | 300,000 |
| DCAM | B398 | Trial Courts - Critical Repairs | Statewide | Courts | 9,500,000 | | | | | 9,500,000 |
| DCAM | B420 | Quincy Trial Court - New Facility | Quincy | Courts | 3,500,000 | | | | | 3,500,000 |
| DCAM | B464 | Lynn District Court Renovation Study | Lynn | Courts | 1,000,000 | | | | | 1,000,000 |
| DCAM | B517 | East Brookfield Court - Ductwork Remediation | East Brookfield | Courts | 3,000,000 | | | | | 3,000,000 |
| DCAM | B518 | Trial Courts - HVAC Repairs | Statewide | Courts | 2,000,000 | | | | | 2,000,000 |
| DCAM | B541 | Trial Courts Strategic Planning | Statewide | Courts | 200,000 | | | | | 200,000 |
| DCAM | B547 | Springfield Hall of Justice | Springfield | Courts | 4,000,000 | | | | | 4,000,000 |
| DCAM | B548 | Framingham Regional Justice Center | Framingham | Courts | 800,000 | | | | | 800,000 |
| DCAM | B549 | Springfield JC/HC Building Improvements | Springfield | Courts | 300,000 | | | | | 300,000 |
| DCAM | B584 | Trial Court - Various Construction Costs | Statewide | Courts | 20,000 | | | | | 20,000 |
| Courts To | otal | | | | 25,256,000 | | | | | 25,256,000 |
| DCAM | B580 | Southern Middlesex Registry of Deeds | Cambridge | Economic Development | 100,000 | | | | | 100,000 |
| OEDU | C001 | Workforce Skills Capital Grants | Statewide | Economic Development | 15,000,000 | | | | 2,000,000 | 17,000,000 |
| EHED | D001 | MassWorks - Infrastructure Grant Awards | Statewide | Economic Development | 97,000,000 | | | | | 97,000,000 |
| EHED | D002 | Seaport Council Grants | Statewide | Economic Development | 12,000,000 | | | | 2,000,000 | 14,000,000 |
| EHED | D006 | Brownfields Redevelopment | Statewide | Economic Development | 1,250,000 | | | | 1,250,000 | 2,500,000 |
| EHED | D009 | Transformative Development Initiative | Statewide | Economic Development | | | 250,000 | | 4,000,000 | 4,250,000 |



| | | | | | | | | 2023 | | |
|---------------|--------------|--|-------------|---------------------------|-------------|-----------------|--------------------|-------------------|-------------|-------------|
| | | | | | | Appr | oved by Fund | ing Source (in de | ollars) | |
| Cap Agency | Plan Item | Project Name | Location | Policy Area | Bond Cap | Non-Bond Cap | Operating Funds | Federal Funds | Other Funds | Total |
| EHED | D010 | Site Readiness | Statewide | Economic Development | 1,500,000 | | | | 1,500,000 | 3,000,000 |
| EHED | D011 | Massachusetts Manufacturing Innovation Initiative | Statewide | Economic Development | 16,000,000 | | | | | 16,000,000 |
| EHED | D012 | Collaborative Workspace Program | Statewide | Economic Development | 1,000,000 | | | | 1,000,000 | 2,000,000 |
| EHED | D013 | Military Task Force | Statewide | Economic Development | 4,800,000 | | 113,894 | | | 4,913,894 |
| EHED | D014 | CDFI Grants | Statewide | Economic Development | 2,000,000 | | | 250,000 | | 2,250,000 |
| EHED | D019 | Life Sciences Capital Program | Statewide | Economic Development | 35,000,000 | | | | | 35,000,000 |
| EHED | D029 | MassVentures START Program | Statewide | Economic Development | 3,225,000 | | | | | 3,225,000 |
| EHED | D032 | Technology Research and Development and Innovation Fund | Statewide | Economic Development | 16,000,000 | | | | 2,500,000 | 18,500,000 |
| EHED | D039 | Micro-Business Crowd Funding Grants | Statewide | Economic Development | 1,000,000 | | | | | 1,000,000 |
| EHED | D041 | Tourism Asset Grants | Statewide | Economic Development | 4,000,000 | | | | | 4,000,000 |
| EHED | D044 | Competitive and Secure Future Innovation Program | Statewide | Economic Development | 3,000,000 | | | | | 3,000,000 |
| EOEA | E132 | Agricultural Innovation Center (AIC) - Cranberry Bog Renovation | Statewide | Economic Development | 162,500 | | | | 837,500 | 1,000,000 |
| EOEA | E136 | Port of New Bedford EDA Grant | New Bedford | Economic Development | 2,288,912 | | | | | 2,288,912 |
| ЕОТС | T011 | Rail - Industrial Rail Access Program | Statewide | Economic Development | 3,000,000 | | | | | 3,000,000 |
| Economi | c Devel | opment Total | | | 218,326,412 | | 363,894 | 250,000 | 15,087,500 | 234,027,806 |
| DCAM | B041 | Sustainability and Resiliency | Statewide | Energy And Environment | 8,000,000 | 12,950,000 | | | 6,385,000 | 27,335,000 |
| DCAM | B323 | DPH - Pappas Rehabilitation Center - Energy/Water Upgrades | Canton | Energy And Environment | 2,100,000 | | | | | 2,100,000 |
| DCAM | B481 | Getting to Zero | Statewide | Energy And Environment | 2,500,000 | | | | | 2,500,000 |
| EOEA | E018 | Wetlands Change and Protection Project | Statewide | Energy And Environment | 501,637 | | | | | 501,637 |
| EOEA | E019 | Agricultural Environmental Enhancement Program (AEEP) | Statewide | Energy And Environment | 500,000 | | | | 100,000 | 600,000 |
| EOEA | E021 | Agricultural Resources Capital Management | Statewide | Energy And Environment | 236,196 | | | | | 236,196 |
| EOEA | E023 | Coastal Resource Protection Program Support | Statewide | Energy And Environment | 495,600 | | | 472,000 | | 967,600 |
| EOEA | E024 | Department of Fish and Game Facility Repairs | Statewide | Energy And Environment | 500,000 | | | | | 500,000 |
| EOEA | E025 | Boat Ramp Construction and Maintenance | Statewide | Energy And Environment | 2,931,600 | | | | | 2,931,600 |
| EOEA | E026 | Ambient Air Monitoring | Statewide | Energy And Environment | 736,000 | | | 4,088,889 | | 4,824,889 |
| EOEA | E028 | EEA Capital Management | Statewide | Energy And Environment | 840,000 | | | | | 840,000 |
| EOEA | E029 | Water Management Act Program | Statewide | Energy And Environment | 2,000,000 | | | | | 2,000,000 |



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|---------------|--------------|---|---|---------------------------|------------|-----------------|--------------------|-------------------|-------------|------------|
| | | | | | | Appr | oved by Fund | ing Source (in do | ollars) | |
| Cap Agency | Plan Item | Project Name | Location | Policy Area | Bond Cap | Non-Bond Cap | Operating Funds | Federal Funds | Other Funds | Total |
| EOEA | E030 | Emergency Response Risk Reduction and Remediation | Statewide | Energy And Environment | 1,000,000 | | | | | 1,000,000 |
| EOEA | E031 | Farm Viability Enhancement Program (FVEP) | Statewide | Energy And Environment | 915,000 | | | | | 915,000 |
| EOEA | E032 | River Revitalization and Riverine Habitat Restoration | Statewide | Energy And Environment | 2,000,000 | | | | | 2,000,000 |
| EOEA | E034 | Executive Office of Energy and Environment Land Planning | Statewide | Energy And Environment | 1,207,500 | | | | | 1,207,500 |
| EOEA | E035 | Federal Superfund Site Restoration | Statewide | Energy And Environment | 1,400,000 | | | | | 1,400,000 |
| EOEA | E036 | Solid Waste Management and Recycling Program | Statewide | Energy And Environment | 1,651,000 | | | | | 1,651,000 |
| EOEA | E038 | Land and Habitat Programs | Statewide | Energy And Environment | 2,390,000 | | | | | 2,390,000 |
| EOEA | E040 | EPA Match on Superfund Clean Up Sites | Statewide | Energy And Environment | 3,000,000 | | | 30,000,000 | | 33,000,000 |
| EOEA | E041 | Enforcement Support and Brownfields | Statewide | Energy And Environment | 2,658,200 | | | | | 2,658,200 |
| EOEA | E043 | Land Protection Grant Programs | Statewide | Energy And Environment | 2,750,000 | | | | 1,500,000 | 4,250,000 |
| EOEA | E045 | EEA Agency Land Protection Programs | Statewide | Energy And Environment | 11,000,000 | | | 2,400,000 | | 13,400,000 |
| EOEA | E046 | Department of Fish and Game Dam Safety Repair | Statewide | Energy And Environment | 1,933,500 | | | | | 1,933,500 |
| EOEA | E060 | EEA Facilities Deferred Maintenance | Statewide | Energy And Environment | 850,000 | | | | | 850,000 |
| EOEA | E061 | Agricultural Food Safety Improvement Program (AFSIP) | Statewide | Energy And Environment | 500,000 | | | | 100,000 | 600,000 |
| EOEA | E063 | Herring River Estuary Restoration Project | Wellfleet | Energy And Environment | 3,500,000 | | | 10,500,000 | | 14,000,000 |
| EOEA | E065 | Land Deferred Maintenance | Statewide | Energy And Environment | 2,550,000 | | | | | 2,550,000 |
| EOEA | E079 | Culvert and Small Bridge Grants and Technical Assistance | Statewide | Energy And Environment | 750,000 | | | | | 750,000 |
| EOEA | E082 | Water Infrastructure and Planning Grants | Statewide | Energy And Environment | | | | | 400,000 | 400,000 |
| EOEA | E083 | Agricultural Climate Resilience Enhancement | Statewide | Energy And Environment | 317,500 | | | | 1,087,500 | 1,405,000 |
| EOEA | E085 | Municipal Vulnerability Preparedness (MVP) Planning | Statewide | Energy And Environment | 1,000,000 | | | | | 1,000,000 |
| EOEA | E091 | Integrated Climate Change Strategy | Statewide | Energy And Environment | 1,000,000 | | | | | 1,000,000 |
| EOEA | E092 | Municipal Vulnerability Preparedness (MVP) Implementation | Statewide | Energy And Environment | 7,500,000 | | | | 15,000,000 | 22,500,000 |
| EOEA | E095 | Aquaculture Centers | Statewide | Energy And Environment | 60,000 | | | | | 60,000 |
| EOEA | E096 | Analysis of Wastewater PFAS Sampling Data | Statewide | Energy And Environment | 500,000 | | | | | 500,000 |
| EOEA | E097 | CSO Public Notification Grants | Statewide | Energy And Environment | 600,000 | | | | | 600,000 |
| EOEA | E099 | Charlton Water Supply Grant | Charlton | Energy And Environment | 200,000 | | | | | 200,000 |
| EOEA | E101 | Pioneer Valley Planning Commission CSO Mitigation | Springfield, Chicopee, Holyoke, and Ludlow | Energy And Environment | 1,500,000 | | | | | 1,500,000 |



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| Cap Agency | Plan Item | Project Name | Location | Policy Area | Bond Cap | Non-Bond Cap | Operating Funds | Federal Funds | Other Funds | Total |
| EOEA | E102 | Stormwater Coalition Grants | Statewide | Energy And Environment | 300,000 | | | | | 300,000 |
| EOEA | E103 | Surface Water Quality Program | Statewide | Energy And Environment | 440,000 | | | | | 440,000 |
| EOEA | E104 | Water Quality Assessment and Planning | Statewide | Energy And Environment | 900,000 | | | | | 900,000 |
| EOEA | E108 | Cape Cod Water Quality Assessment and Planning | Cape Cod | Energy And Environment | 250,000 | | | | | 250,000 |
| EOEA | E109 | Green Communities Grants | Statewide | Energy And Environment | | | | | 20,000,000 | 20,000,000 |
| EOEA | E111 | PFAS Levels in Freshwater Fish | Statewide | Energy And Environment | 150,000 | | | | | 150,000 |
| EOEA | E120 | Laboratory Equipment Replacement and Repair | Lawrence | Energy And Environment | 500,000 | | | | | 500,000 |
| EOEA | E127 | Cranberry Bog Restoration Program | Statewide | Energy And Environment | 1,000,000 | | | 2,000,000 | | 3,000,000 |
| EOEA | E134 | State Hazard Mitigation and Climate Adaptation Plan | Statewide | Energy And Environment | 850,000 | | | | 2,750,000 | 3,600,000 |
| EOEA | E138 | Greening Urban Lots and Planting River Buffers | Statewide | Energy And Environment | 500,000 | | | | | 500,000 |
| EOEA | E146 | Cranberry Bog Acquisition for Restoration Program | Statewide | Energy And Environment | 2,000,000 | | | | | 2,000,000 |
| EOEA | E148 | PFAS Grants | Statewide | Energy And Environment | 1,050,000 | | | | | 1,050,000 |
| DHCD | H026 | Public Housing - Sustainability and Resiliency | Statewide | Energy And Environment | 5,000,000 | | | | | 5,000,000 |
| EOEA | R010 | Campground Modernization Program | Statewide | Energy And Environment | 2,000,000 | | | | | 2,000,000 |
| EOEA | R012 | Dam Safety, Inspection, and Maintenance Program | Statewide | Energy And Environment | 1,265,000 | | | | | 1,265,000 |
| EOEA | R014 | Recreational Facility Improvements | Statewide | Energy And Environment | 4,000,000 | | | | | 4,000,000 |
| EOEA | R016 | Landscape Improvements | Statewide | Energy And Environment | 875,000 | | | | | 875,000 |
| EOEA | R017 | Charles River Dam and Amelia Earhart Dam Lock Replacement Program | Boston and Somerville | Energy And Environment | 1,300,000 | | | | | 1,300,000 |
| EOEA | R018 | US Geological Survey Cooperative Programs | Statewide | Energy And Environment | 1,050,000 | | | 300,000 | | 1,350,000 |
| EOEA | R019 | Working Forest Preservation Restriction | Statewide | Energy And Environment | 1,000,000 | | | | | 1,000,000 |
| EOEA | R022 | Comfort Station Rehabilitation | Statewide | Energy And Environment | 1,200,000 | | | | | 1,200,000 |
| EOEA | R023 | Equipment | Statewide | Energy And Environment | 1,000,000 | | | | | 1,000,000 |
| EOEA | R024 | Flood Control Annual Maintenance | Boston | Energy And Environment | 1,400,000 | | | | | 1,400,000 |
| EOEA | R025 | Muddy River Flood Control and Historic Preservation Project | Boston | Energy And Environment | 300,000 | | | 7,000,000 | | 7,300,000 |
| EOEA | R026 | Rink Maintenance, Rehabilitation, and Improvements | Statewide | Energy And Environment | 1,500,000 | | | | | 1,500,000 |
| EOEA | R029 | Public Private Partnerships Program | Statewide | Energy And Environment | 1,000,000 | | | | 1,250,000 | 2,250,000 |
| EOEA | R030 | Waterways Program | Statewide | Energy And Environment | 1,200,000 | | | | | 1,200,000 |
| EOEA | R031 | Dam Rehabilitation Program | Statewide | Energy And Environment | 4,600,000 | | | | | 4,600,000 |



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| Cap Agency | Plan Item | Project Name | Location | Policy Area | Bond Cap | Non-Bond Cap | Operating Funds | Federal Funds | Other Funds | Total |
| EOEA | R032 | Environmental Remediation (Clean State) | Statewide | Energy And Environment | 2,500,000 | | | | | 2,500,000 |
| EOEA | R033 | Storm Water Management Program | Statewide | Energy And Environment | 4,500,000 | | | | | 4,500,000 |
| EOEA | R036 | Deferred Maintenance and Small Repairs | Statewide | Energy And Environment | 18,850,000 | | | | | 18,850,000 |
| EOEA | R037 | Pool Maintenance, Rehabilitation and Improvements | Statewide | Energy And Environment | 5,000,000 | | | | | 5,000,000 |
| EOEA | R040 | Capital Project Management | Statewide | Energy And Environment | 18,500,000 | | | | | 18,500,000 |
| EOEA | R041 | Emergency Storm Repairs | Statewide | Energy And Environment | 400,000 | | | | | 400,000 |
| EOEA | R060 | Aquatic Recreation and Habitat Restoration | Statewide | Energy And Environment | 600,000 | | | | | 600,000 |
| EOEA | R061 | Rink Major Capital Improvements | Statewide | Energy And Environment | 4,000,000 | | | | | 4,000,000 |
| EOEA | R068 | MassTrails - Maintenance of DCR Trails | Statewide | Energy And Environment | 2,000,000 | | | | | 2,000,000 |
| EOEA | R071 | Sea Level Inundation and Flood Control | Boston, Somerville and Waltham | Energy And Environment | 4,300,000 | | | | | 4,300,000 |
| EOEA | R072 | Forestry Tower and Building Improvements and Hazardous Tree Management | Statewide | Energy And Environment | 500,000 | | | | | 500,000 |
| EOEA | R075 | Roofing and Building Envelope Assessment and Capital Repairs | Statewide | Energy And Environment | 1,000,000 | | | | | 1,000,000 |
| EOEA | R101 | Beach Improvements | Statewide | Energy And Environment | 750,000 | | | | | 750,000 |
| EOEA | R102 | Habitat Conservation and Restoration | Statewide | Energy And Environment | 500,000 | | | | | 500,000 |
| EOEA | R104 | Blue Hills Reservation Improvements | Milton | Energy And Environment | 1,500,000 | | | | | 1,500,000 |
| EOEA | R129 | DCR Accelerated Energy Program | Statewide | Energy And Environment | 450,000 | | | | | 450,000 |
| EOEA | R132 | Asset Management Modernization Program | Statewide | Energy And Environment | 1,000,000 | | 305,000 | | | 1,305,000 |
| EOEA | R134 | Maintenance Facility Repair and Renovation | Statewide | Energy And Environment | 500,000 | | | | | 500,000 |
| Energy A | nd Env | ironment Total | | | 177,553,733 | 12,950,000 | 305,000 | 56,760,889 | 48,572,500 | 296,142,122 |
| DCAM | B103 | Various Construction Costs - Executive Office of Health and Human Services | Statewide | Health And Human Services | 20,000 | | | | | 20,000 |
| DCAM | B202 | Solomon Carter Fuller Mental Health Center - Facade Repair/Elevator Upgrade | Boston | Health And Human Services | 500,000 | | | | | 500,000 |
| DCAM | B302 | Chelsea Soldiers' Home - Domiciliary Campus Redevelopment | Chelsea | Health And Human Services | 450,000 | | | | | 450,000 |
| DCAM | B307 | DPH - Western Mass Hospital - Mechanical Upgrades | Westfield | Health And Human Services | 2,900,000 | | | | | 2,900,000 |
| DCAM | B351 | Chelsea Soldiers' Home - Community Living Center | Chelsea | Health And Human Services | 18,000,000 | | | 16,900,000 | 250,000 | 35,150,000 |
| DCAM | B354 | DPH - State Lab - Renovations | Boston | Health And Human Services | 40,000,000 | | | | | 40,000,000 |



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| Cap Agency | Plan Item | Project Name | Location | Policy Area | Bond Cap | Non-Bond Cap | Operating Funds | Federal Funds | Other Funds | Total |
| DCAM | B355 | Lemuel Shattuck Hospital - Renovation/Replacem ent | Boston | Health And Human Services | 85,000,000 | | | | | 85,000,000 |
| DCAM | B357 | Department of Youth Services Strategic Master Plan | Statewide | Health And Human Services | 90,000 | | | | | 90,000 |
| DCAM | B417 | DMH Taunton - Water Infrastructure Improvements | Taunton | Health And Human Services | 500,000 | | | | | 500,000 |
| DCAM | B439 | DMH, Multiple Facilities - Anti- Ligature Improvements | Statewide | Health And Human Services | 20,000 | | | | | 20,000 |
| DCAM | B440 | Shattuck Campus at Morton Street - Site Development | Boston | Health And Human Services | 600,000 | | | | | 600,000 |
| DCAM | B461 | HHS Infrastructure | Statewide | Health And Human Services | 500,000 | | | | | 500,000 |
| DCAM | B467 | DMH - Taunton State Hospital, Chambers Building - Section 35 Beds | Statewide | Health And Human Services | 200,000 | | | | | 200,000 |
| DCAM | B474 | DPH - Transition Planning | Statewide | Health And Human Services | 375,000 | | | | | 375,000 |
| DCAM | B490 | DPH - Tewksbury State Hospital - Elevator Modernization | Tewksbury | Health And Human Services | 2,200,000 | | | | | 2,200,000 |
| DCAM | B491 | DPH - Tewksbury State Hospital - Saunders Building Access Improvements | Tewksbury | Health And Human Services | 350,000 | | | | | 350,000 |
| DCAM | B514 | DPH Tewksbury - Saunders Building Patient Room Renovation | Tewksbury | Health And Human Services | 200,000 | | | | | 200,000 |
| DCAM | B519 | Holyoke Soldiers' Home - Long Term Care Facility | Holyoke | Health And Human Services | 10,500,000 | | | 30,000,000 | | 40,500,000 |
| DCAM | B538 | DDS Group Home Assessment and Repairs | Statewide | Health And Human Services | 150,000 | | | | | 150,000 |
| DCAM | B539 | DPH - Tewksbury State Hospital - Water Quality Assessment | Tewksbury | Health And Human Services | 90,000 | | | | | 90,000 |
| DCAM | B551 | Solomon Carter Fuller MHC Repairs | Boston | Health And Human Services | 350,000 | | | | | 350,000 |
| DCAM | B552 | Tewksbury Bathroom Safety | Tewksbury | Health And Human Services | 40,000 | | | | | 40,000 |
| DCAM | B553 | Tewksbury Behavioral Ligature/Room Splitting | Tewksbury | Health And Human Services | 2,000,000 | | | | | 2,000,000 |
| DCAM | B554 | Tewksbury Saunders Roof A Replacement | Tewksbury | Health And Human Services | 1,000,000 | | | | | 1,000,000 |
| DCAM | B555 | Behavioral Health Future Investment | Boston | Health And Human Services | 100,000 | | | | | 100,000 |
| DCAM | B556 | Shattuck OR Emergency HVAC Repairs | Jamaica Plain | Health And Human Services | 50,000 | | | | | 50,000 |
| DCAM | B557 | Lemuel Shattuck Hospital - Electrical Upgrade | Jamaica Plain | Health And Human Services | 1,300,000 | | | | | 1,300,000 |
| DCAM | B558 | Tewksbury Fire Alarm Replacement | Tewksbury | Health And Human Services | 500,000 | | | | | 500,000 |
| DCAM | B559 | SE Taunton Goss and Campus Assessment | Taunton | Health And Human Services | 500,000 | | | | | 500,000 |
| Health A | nd Hum | an Services Total | | | 168,485,000 | | | 46,900,000 | 250,000 | 215,635,000 |
| DCAM | B107 | Various Construction Costs - State Universities and Community Colleges | Statewide | Higher Education | 20,000 | | | | | 20,000 |



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| Cap Agency | Plan Item | Project Name | Location | Policy Area | Bond Cap | Non-Bond Cap | Operating Funds | Federal Funds | Other Funds | Total |
| DCAM | B134 | UMass Boston - Substructure Demolition/Quadrangl e Development | Boston | Higher Education | | | | | 11,811,863 | 11,811,863 |
| DCAM | B348 | Higher Education - Critical Repairs | Statewide | Higher Education | 50,000,000 | | | | | 50,000,000 |
| DCAM | B430 | Berkshire Community College - One Stop Student Center Renovation | Pittsfield | Higher Education | 1,000,000 | | | | | 1,000,000 |
| DCAM | B431 | Cape Cod CC - New Science and Engineering Technology Building | Barnstable | Higher Education | 3,700,000 | | | | 5,056,903 | 8,756,903 |
| DCAM | B432 | UMass Dartmouth - SENG Building Systems Renovation | Dartmouth | Higher Education | | | | | 2,259,228 | 2,259,228 |
| DCAM | B433 | MassBay Community College - Health Science Center Bunker Hill | Framingham | Higher Education | 29,000,000 | | | | 5,700,000 | 34,700,000 |
| DCAM | B434 | Community College - E Bldg Renovation - Student Success Ctr | Boston | Higher Education | 11,500,000 | | | | 16,400,000 | 27,900,000 |
| DCAM | B435 | Westfield State University - Parenzo Hall Renovations | Westfield | Higher Education | 14,900,000 | | | | 15,514,388 | 30,414,388 |
| DCAM | B437 | Higher Education - Accelerated Infrastructure Program | Statewide | Higher Education | 24,250,000 | | | | | 24,250,000 |
| DCAM | B457 | Quinsigamond Community College - Surprenant Hall- Accessibility and Life Safety Improvements | Worcester | Higher Education | | | | | 600,000 | 600,000 |
| DCAM | B531 | DHE - Higher Ed Facility Conditions Assessments | Statewide | Higher Education | 500,000 | | | | | 500,000 |
| DCAM | B542 | Bridgewater State University - Burnell Hall Renovation | Bridgewater | Higher Education | 2,095,000 | | | | | 2,095,000 |
| DCAM | B543 | Mass Maritime Academy - Technology and Engineering Lab Modernization | Bourne | Higher Education | 1,700,000 | | | | | 1,700,000 |
| DCAM | B544 | North Shore CC - Life Science Pathways Center / Science Lab Upgrades | Danvers | Higher Education | 1,000,000 | | | | | 1,000,000 |
| DCAM | B545 | Quinsigamond Community College - IQ Center | Worcester | Higher Education | 1,000,000 | | | | | 1,000,000 |
| DCAM | B546 | UMass Medical - Clinical Wing Lab to Office Renovations | Worcester | Higher Education | 4,000,000 | | | | | 4,000,000 |
| DCAM | B571 | Massasoit Community College - Nursing and Allied Health Renovations | Brockton | Higher Education | 700,000 | | | | | 700,000 |
| DCAM | B572 | Salem State University - Meier Hall Addition/Horace Mann Building Renovation | Salem | Higher Education | 700,000 | | | | | 700,000 |
| DCAM | B573 | Springfield Technical Community College - SHPS Bldg 13 and 104 | Springfield | Higher Education | 700,000 | | | | | 700,000 |
| DCAM | B574 | UMass Lowell Olney Hall Modernization | Lowell | Higher Education | 4,700,000 | | | | | 4,700,000 |
| DCAM | B576 | CCC Energy Design Build | Barnstable | Higher Education | 1,500,000 | | | | | 1,500,000 |
| DCAM | B577 | Higher Education Utilization Study | Statewide | Higher Education | 500,000 | | | | | 500,000 |
| DCAM | B581 | Higher Education Building Infrastructure | Statewide | Higher Education | 7,743,170 | | | | | 7,743,170 |



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| Cap Agency | Plan Item | Project Name | Location | Policy Area | Bond Cap | Non-Bond Cap | Operating Funds | Federal Funds | Other Funds | Total |
| DCAM | B596 | Salem State University Decarbonization | Salem | Higher Education | 1,000,000 | | | | | 1,000,000 |
| DCAM | B599 | UMass Dartmouth Building Infrastructure Modernization | Dartmouth | Higher Education | 558,750 | | | | | 558,750 |
| Higher Eo | ducatio | n Total | | | 162,766,920 | | | | 57,342,382 | 220,109,302 |
| DHCD | H002 | Affordable Housing Trust Fund | Statewide | Housing | 35,000,000 | | | | | 35,000,000 |
| DHCD | H004 | Community-Based Housing | Statewide | Housing | 5,000,000 | | | | | 5,000,000 |
| DHCD | H006 | Facilities Consolidation Fund | Statewide | Housing | 11,600,000 | | | | | 11,600,000 |
| DHCD | H008 | Housing Innovations Fund | Statewide | Housing | 14,938,194 | | | | | 14,938,194 |
| DHCD | H009 | Housing Stabilization Fund | Statewide | Housing | 32,675,000 | | | | | 32,675,000 |
| DHCD | H010 | MRC Home Modification Loan Program | Statewide | Housing | 3,801,159 | | | | | 3,801,159 |
| DHCD | H011 | Public Housing - Affordable Housing Trust Fund | Statewide | Housing | 5,000,000 | | | | | 5,000,000 |
| DHCD | H012 | Public Housing - General | Statewide | Housing | 90,000,000 | | | | | 90,000,000 |
| DHCD | H021 | Affordability Preservation | Statewide | Housing | 5,000,000 | | | | | 5,000,000 |
| DHCD | H023 | Mixed-Income Community Development | Statewide | Housing | 8,000,000 | | | | | 8,000,000 |
| DHCD | H024 | Mixed-Income Housing Demonstration | Statewide | Housing | 8,500,000 | | | | | 8,500,000 |
| DHCD | H029 | Public Housing - New Accessible Units | Statewide | Housing | 1,000,000 | | | | | 1,000,000 |
| DHCD | H030 | Neighborhood Stabilization | Statewide | Housing | 6,538,841 | | | | | 6,538,841 |
| DHCD | H031 | Gateway Cities Housing Rehabilitation | Statewide | Housing | 2,500,000 | | | | | 2,500,000 |
| DHCD | H032 | Transit-Oriented Housing | Statewide | Housing | 10,000,000 | | | | | 10,000,000 |
| DHCD | H033 | Climate-Resilient Affordable Housing | Statewide | Housing | 1,700,000 | | | | | 1,700,000 |
| Housing [·] | Total | | | | 241,253,194 | | | | | 241,253,194 |
| ITDC | 1013 | Executive Office of Energy and Environmental Affairs ePermitting | Statewide | Information Technology | 1,300,000 | | | | | 1,300,000 |
| ITDC | 1022 | Health Insurance Exchange (HIX) Integrated Eligibility System | Statewide | Information Technology | 8,000,000 | | | 72,000,000 | | 80,000,000 |
| ITDC | 1102 | EHS Health Information Exchange Phase 2 | Statewide | Information Technology | | | | 3,000,000 | | 3,000,000 |
| ITDC | 1110 | Energy/Environmental Information and Public Access System (EIPAS) | Statewide | Information Technology | 1,535,000 | | | | | 1,535,000 |
| ITDC | 1115 | State Library Digitization Project | Statewide | Information Technology | 250,000 | | | | | 250,000 |
| ITDC | 1161 | Digital Infrastructure (WAN Modernization) | Statewide | Information Technology | 5,500,000 | | | | | 5,500,000 |
| ITDC | 1201 | Ethics Conflict of Interest Law Training | Statewide | Information Technology | 50,000 | | | | | 50,000 |



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| Cap Agency | Plan Item | Project Name | Location | Policy Area | Bond Cap | Non-Bond Cap | Operating Funds | Federal Funds | Other Funds | Total |
| ITDC | I215 | Enhanced Background Checks | Statewide | Information Technology | 6,500,000 | | | | | 6,500,000 |
| ITDC | 1225 | Health Data Management System | Statewide | Information Technology | | 450,000 | | | | 450,000 |
| ITDC | 1226 | Portfolio Contingency Reserve | Statewide | Information Technology | 10,000,000 | | | | | 10,000,000 |
| ITDC | 1234 | MassHealth Technology Systems Upgrades | Statewide | Information Technology | 2,000,000 | | | 55,000,000 | | 57,000,000 |
| ITDC | 1243 | Business Enterprise Systems Transformation (BEST) Program | Statewide | Information Technology | 12,500,000 | | | | | 12,500,000 |
| ITDC | 1244 | Public Safety Telecoms Modernization | Statewide | Information Technology | 3,000,000 | | | | | 3,000,000 |
| ITDC | 1252 | Integrated Digital Data Service Platform (IDDS) | Statewide | Information Technology | 16,000,000 | | | | | 16,000,000 |
| ITDC | 1258 | EEA Application Rationalization and Innovation Strategy | Statewide | Information Technology | 1,800,000 | | | | | 1,800,000 |
| ITDC | 1260 | Statewide Case Management System | Statewide | Information Technology | 500,000 | | | | | 500,000 |
| ITDC | 1280 | Group Insurance Commission (GIC) Strategic Transformation | Statewide | Information Technology | 1,600,000 | | | | | 1,600,000 |
| ITDC | 1296 | Modernizing State Lottery Terminals and Software | Statewide | Information Technology | | 9,200,000 | | | | 9,200,000 |
| ITDC | 1297 | State Lottery Cyber Security Program | Statewide | Information Technology | | 1,737,000 | | | | 1,737,000 |
| ITDC | 1298 | Criminal Justice Reform - Inmate Data | Statewide | Information Technology | 3,400,000 | | | | | 3,400,000 |
| ITDC | 1300 | Core Network Re- Design and Buildout | Statewide | Information Technology | 6,000,000 | | | | | 6,000,000 |
| ITDC | 1302 | IT Security Operations Center | Statewide | Information Technology | 4,000,000 | | | | | 4,000,000 |
| ITDC | 1307 | Public Safety Records and Data Systems Improvements | Statewide | Information Technology | 5,000,000 | | | | | 5,000,000 |
| ITDC | 1319 | Employment Modernization and Transformation | Statewide | Information Technology | 15,000,000 | | | | | 15,000,000 |
| ITDC | 1323 | Electronic Medical Records Implementation for Dept of Veterans' Services | Statewide | Information Technology | 6,000,000 | | | | | 6,000,000 |
| ITDC | 1324 | Integrated Eligibility and Enrollment Readiness | Statewide | Information Technology | 4,500,000 | | | 8,000,000 | | 12,500,000 |
| ITDC | 1325 | OneMRC (Massachusetts Rehabilitation Commission Systems Modernization) | Statewide | Information Technology | 1,000,000 | | | 300,000 | | 1,300,000 |
| ITDC | 1326 | Registry of Vital Records and Statistics Digital System Upgrade | Statewide | Information Technology | 3,500,000 | | | | | 3,500,000 |
| ITDC | 1329 | Digitization of Treasury Check and Bank Records | Statewide | Information Technology | 350,000 | | | | | 350,000 |
| ITDC | 1331 | Hosting Services Program | Statewide | Information Technology | 13,000,000 | | | | | 13,000,000 |
| ITDC | 1333 | Digital Service Delivery and Customer Engagement | Statewide | Information Technology | 4,000,000 | | | | | 4,000,000 |
| ITDC | 1334 | Business Intelligence and Strategic Planning | Statewide | Information Technology | 3,500,000 | | | | | 3,500,000 |



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| Cap Agency | Plan Item | Project Name | Location | Policy Area | Bond Cap | Non-Bond Cap | Operating Funds | Federal Funds | Other Funds | Total |
| ITDC | 1336 | Vulnerability Remediation Program | Statewide | Information Technology | 6,000,000 | | | | | 6,000,000 |
| ITDC | 1337 | Massachusetts Environmental Police Workforce Management Solution | Statewide | Information Technology | 250,000 | | | | | 250,000 |
| ITDC | 1355 | Workforce Mobility Devices and Deployment | Statewide | Information Technology | | 2,500,000 | | | | 2,500,000 |
| ITDC | 1356 | Cyber Security Grants Program - Higher Ed/Community Colleges | Statewide | Information Technology | 1,000,000 | | | | | 1,000,000 |
| ITDC | 1358 | Electronic Health Record Modernization | Statewide | Information Technology | 4,500,000 | | | | | 4,500,000 |
| ITDC | 1360 | Virtual Gateway Migration to AWS | Statewide | Information Technology | 3,000,000 | | | | | 3,000,000 |
| ITDC | 1362 | MSLC - Data Center Move | Statewide | Information Technology | | 10,300,000 | | | | 10,300,000 |
| ITDC | 1365 | The Commonwealth Diversity Spending Compliance (DSC) System | Statewide | Information Technology | 750,000 | | | | | 750,000 |
| ITDC | 1370 | EOL/DLR New Legal Case Management System | Statewide | Information Technology | 250,000 | | | | | 250,000 |
| ITDC | 1378 | Trial Courts IT | Statewide | Information Technology | 10,000,000 | | | | | 10,000,000 |
| ITDC | 1379 | Division of Occupational Licensure (DOL) Proposed Modernization Strategy and Roadmap | Statewide | Information Technology | 250,000 | | | | | 250,000 |
| ITDC | 1381 | A&F - Centralized Print and Mail | Statewide | Information Technology | 700,000 | | | | | 700,000 |
| ITDC | 1385 | Video Conferencing (CSC, ATB, DALA) | Statewide | Information Technology | 125,000 | | | | | 125,000 |
| ITDC | 1395 | EPS - Cross Tracking | Statewide | Information Technology | 5,000,000 | | | | | 5,000,000 |
| ITDC | 1397 | Replacement of Information Broker/Message Switch | Statewide | Information Technology | 1,300,000 | | | | | 1,300,000 |
| ITDC | 1399 | DOC Inmate Management System Modernization | Statewide | Information Technology | 250,000 | | | | | 250,000 |
| ITDC | 1407 | Administration Transition | Statewide | Information Technology | 250,000 | | | | | 250,000 |
| ITDC | 1408 | Housing Authority Application Modernization Discovery | Statewide | Information Technology | 250,000 | | | | | 250,000 |
| ITDC | I410 | OCA - Multi-Database Modernization (Data Breach, Lemon Law, Wheelchair) | Statewide | Information Technology | 150,000 | | | | | 150,000 |
| ITDC | 1411 | Mass Office of Business Development (MOBD) | Statewide | Information Technology | 100,000 | | | | | 100,000 |
| ITDC | 1413 | Enterprise Invoice/Service Management | Statewide | Information Technology | 750,000 | | | | | 750,000 |
| ITDC | l415 | SAO - Cybersecurity | Statewide | Information Technology | 250,000 | | | | | 250,000 |
| ITDC | I416 | SAO - IT Audit | Statewide | Information Technology | 200,000 | | | | | 200,000 |
| ITDC | 1417 | SAO - WANScape | Statewide | Information Technology | 200,000 | | | | | 200,000 |



| | | | Location | | FY 2023 Approved by Funding Source (in dollars) | | | | | | | |
|---------------|------------------------------|---|-------------|---------------------------|---|-----------------|--------------------|---------------|-------------|-------------|--|--|
| | | Project Name | | | | | | | | | | |
| Cap Agency | Plan Item | | | Policy Area | Bond Cap | Non-Bond Cap | Operating Funds | Federal Funds | Other Funds | Total | | |
| ITDC | l418 | SAO - Smartphone | Statewide | Information Technology | 50,000 | | | | | 50,000 | | |
| ITDC | 1420 | MSLC - IT Projects | Statewide | Information Technology | | 200,000 | | | | 200,000 | | |
| EOEA | R146 | DCR Capital Project Delivery | Statewide | Information Technology | 250,000 | | | | | 250,000 | | |
| ЕОТС | T082 | IT - Digital Infrastructure | Statewide | Information Technology | 1,800,000 | | | | | 1,800,000 | | |
| ЕОТС | Т093 | IT - Workforce Productivity | Statewide | Information Technology | 23,300,000 | | | | | 23,300,000 | | |
| EOTC | T095 | IT - Cyber/Information Security | Statewide | Information Technology | 5,000,000 | | | | | 5,000,000 | | |
| Informati | Information Technology Total | | | | 205,710,000 | 24,387,000 | | 138,300,000 | | 368,397,000 | | |
| DCAM | B105 | Various Construction Costs - Public Safety | Statewide | Public Safety | 20,000 | | | | | 20,000 | | |
| DCAM | B187 | State Police, Lower Basin Barracks - Renovation and Addition | Boston | Public Safety | 10,000,000 | | | | | 10,000,000 | | |
| DCAM | B462 | Department of Fire Services - Bridgewater - Fire Academy | Bridgewater | Public Safety | | 400,000 | | | | 400,000 | | |
| DCAM | B470 | SDH - Hampden Sheriff HVAC upgrade | Monson | Public Safety | 3,000,000 | | | | | 3,000,000 | | |
| DCAM | B496 | Massachusetts Alcohol and Substance Abuse Center - Plymouth Renovations | Plymouth | Public Safety | 3,500,000 | | | | | 3,500,000 | | |
| DCAM | B497 | Massachusetts Army National Guard Critical Repairs | Statewide | Public Safety | 3,000,000 | | | | | 3,000,000 | | |
| DCAM | B498 | MAARNG - Critical Repairs funded by Armory Dispositions | Statewide | Public Safety | 1,000,000 | | | | | 1,000,000 | | |
| DCAM | B508 | Lawrence Public Safety Facility | Lawrence | Public Safety | 3,000,000 | | | | | 3,000,000 | | |
| DCAM | B535 | MIL - New Readiness Center - Camp Edwards | Bourne | Public Safety | 450,000 | | | | | 450,000 | | |
| DCAM | B560 | Office of Chief Medical Examiner Albany Street | Boston | Public Safety | 550,000 | | | | | 550,000 | | |
| DCAM | B562 | MEMA Framingham Study | Framingham | Public Safety | 150,000 | | | | | 150,000 | | |
| DCAM | B563 | Suffolk Sheriff Energy | Boston | Public Safety | 2,000,000 | | | | | 2,000,000 | | |
| DCAM | B564 | Bridgewater Energy/Central Plan Project | Bridgewater | Public Safety | 500,000 | | | | | 500,000 | | |
| DCAM | B565 | Fire Services PFAS Assessment | Bridgewater | Public Safety | 200,000 | | | | | 200,000 | | |
| DCAM | B567 | SDE-240 Bed Facility Roof and HVAC | Middleton | Public Safety | 4,000,000 | | | | | 4,000,000 | | |
| DCAM | B568 | Essex Sheriff Security System Upgrade | Salem | Public Safety | 3,500,000 | | | | | 3,500,000 | | |
| DCAM | B569 | State Police Fusion Center Relocation to GHQ | Framingham | Public Safety | 1,000,000 | | | | | 1,000,000 | | |
| DCAM | B570 | Dukes Sheriff Modular Upgrade | Edgartown | Public Safety | 650,000 | | | | | 650,000 | | |
| DCAM | B583 | Women's Correctional Facility | Framingham | Public Safety | 1,500,000 | | | | | 1,500,000 | | |
| DCAM | B597 | Public Safety Operational Efficiency | Statewide | Public Safety | 2,000,000 | | | | | 2,000,000 | | |



| | | | | | FY 2023 | | | | | | | |
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| | | Project Name | Location | Policy Area | Approved by Funding Source (in dollars) | | | | | | | |
| Cap Agency | Plan Item | | | | Bond Cap | Non-Bond Cap | Operating Funds | Federal Funds | Other Funds | Total | | |
| EOEA | E066 | Environmental Police Vehicle and Mobile Data Terminal Replacement | Statewide | Public Safety | 1,000,000 | | | | | 1,000,000 | | |
| EOEA | E149 | MEP Dispatch Center | Chelsea | Public Safety | 1,050,000 | | | | | 1,050,000 | | |
| EOPS | S001 | State Police Vehicle Renewal | Statewide | Public Safety | 14,000,000 | | | | | 14,000,000 | | |
| EOPS | S002 | Department of Fire Services Equipment | Statewide | Public Safety | 1,220,000 | 2,401,500 | | | | 3,621,500 | | |
| EOPS | S005 | State Police Vehicle Equipment | Statewide | Public Safety | 3,500,000 | | | | | 3,500,000 | | |
| EOPS | S007 | Public Safety Equipment | Statewide | Public Safety | 500,709 | | | | | 500,709 | | |
| EOPS | S021 | Parole Vehicles | Statewide | Public Safety | 577,458 | | | | | 577,458 | | |
| EOPS | S022 | MEMA Infrastructure and Communication Tower Repairs | Framingham | Public Safety | 100,000 | | | | | 100,000 | | |
| EOPS | S025 | Firefighter Training Facilities | Statewide | Public Safety | | 110,000 | | | | 110,000 | | |
| EOPS | S029 | Office of the Chief Medical Examiner Vehicles | Statewide | Public Safety | 150,000 | | | | | 150,000 | | |
| EOPS | S030 | Crime Lab Equipment | Statewide | Public Safety | 200,000 | | | | | 200,000 | | |
| Public Sa | afety To | tal | | | 62,318,167 | 2,911,500 | | | | 65,229,667 | | |
| EOAF | A019 | Reasonable Accommodation Capital Reserve Account | Statewide | State Government Infrastructure | 150,000 | | | | | 150,000 | | |
| EOAF | A044 | State Vehicle Replacement Program | Statewide | State Government Infrastructure | | 5,000,000 | | | | 5,000,000 | | |
| EOAF | A060 | Capital Response Reserve | Statewide | State Government Infrastructure | 13,082,399 | | | | | 13,082,399 | | |
| DCAM | B042 | DCAMM Capital Management | Statewide | State Government Infrastructure | 31,700,000 | | | | | 31,700,000 | | |
| DCAM | B078 | Delegated Deferred Maintenance - Statewide | Statewide | State Government Infrastructure | 23,500,000 | | | | | 23,500,000 | | |
| DCAM | B085 | Medfield State Hospital - Remediation and Monitoring | Medfield | State Government Infrastructure | 10,000 | | | | | 10,000 | | |
| DCAM | B102 | Various Construction Costs - State Office Buildings/Deferred Maintenance | Statewide | State Government Infrastructure | 30,000 | | | | | 30,000 | | |
| DCAM | B188 | DCAMM Surplus Property Management and Maintenance | Statewide | State Government Infrastructure | 21,400,000 | | | | | 21,400,000 | | |
| DCAM | B189 | Government Center Facilities | Boston | State Government Infrastructure | 5,325,000 | | | | | 5,325,000 | | |
| DCAM | B215 | DCAMM Facility Maintenance and Operations | Statewide | State Government Infrastructure | 1,735,871 | | | | | 1,735,871 | | |
| DCAM | B272 | State House - Water Infiltration Repairs - Phased | Boston | State Government Infrastructure | 2,800,000 | | | | | 2,800,000 | | |
| DCAM | B300 | Hurley Lindemann Redevelopment | Boston | State Government Infrastructure | 1,000,000 | | | | | 1,000,000 | | |
| DCAM | B350 | Statewide Asset Maintenance and Modernization | Statewide | State Government Infrastructure | 20,000,000 | | | | | 20,000,000 | | |
| DCAM | B409 | State House - Switchgear and Emergency Generator Replacement | Boston | State Government Infrastructure | 500,000 | | | | | 500,000 | | |



| | | | | | FY 2023 | | | | | | | |
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| | I | | <u>т </u> | | Approved by Funding Source (in dollars) | | | | | | | |
| Cap Agency | Plan Item | Project Name | Location | Policy Area | Bond Cap | Non-Bond Cap | Operating Funds | Federal Funds | Other Funds | Total | | |
| DCAM | B428 | McCormack Building - Immediate Needs Repairs | Boston | State Government Infrastructure | 1,200,000 | | | | | 1,200,000 | | |
| DCAM | B429 | MITC Critical Energy Systems Renewal | Chelsea | State Government Infrastructure | 3,500,000 | | | | 400,000 | 3,900,000 | | |
| DCAM | B452 | DCP - Dwight Street - Springfield Master Plan | Springfield | State Government Infrastructure | 30,000 | | | | | 30,000 | | |
| DCAM | B453 | New DCAMM Maintenance Building - Northborough | Northborough | State Government Infrastructure | 4,000,000 | | | | | 4,000,000 | | |
| DCAM | B454 | Westborough - Buildings and Water Tower Demolition | Westborough | State Government Infrastructure | 750,000 | | | | | 750,000 | | |
| DCAM | B477 | State House Chiller and Fire Pump Project | Boston | State Government Infrastructure | 2,500,000 | | | | | 2,500,000 | | |
| DCAM | B478 | State House - Security Improvements | Boston | State Government Infrastructure | 7,500,000 | | | | | 7,500,000 | | |
| DCAM | B479 | State Office Space Modernization | Statewide | State Government Infrastructure | 3,050,000 | | | | | 3,050,000 | | |
| DCAM | B521 | 100 Cambridge Street Modernization and Renovation | Boston | State Government Infrastructure | 14,000,000 | | | | | 14,000,000 | | |
| DCAM | B522 | McCormack Modernization and Renovation | Boston | State Government Infrastructure | 16,500,000 | | | | | 16,500,000 | | |
| DCAM | B523 | McCormack Envelope Repairs | Boston | State Government Infrastructure | 3,000,000 | | | | | 3,000,000 | | |
| DCAM | B526 | Security Systems - Access - Parking | Statewide | State Government Infrastructure | 2,300,000 | | | | | 2,300,000 | | |
| DCAM | B527 | State Transportation Building and MITC Renovation | Boston | State Government Infrastructure | 6,500,000 | | | | | 6,500,000 | | |
| DCAM | B528 | DCP - Lindemann System Improvements | Boston | State Government Infrastructure | 174,825 | | | | | 174,825 | | |
| DCAM | B529 | McCormack Mechanical and Electrical Infrastructure Improvements | Boston | State Government Infrastructure | 750,000 | | | | | 750,000 | | |
| DCAM | B530 | McCormack Building Repairs | Boston | State Government Infrastructure | 1,200,000 | | | | | 1,200,000 | | |
| DCAM | B578 | Springfield State Office Building, Dwight St Roof Replacement | Springfield | State Government Infrastructure | 500,000 | | | | | 500,000 | | |
| DCAM | B579 | State House Building Infrastructure | Boston | State Government Infrastructure | 150,000 | | | | | 150,000 | | |
| State Gov | vernme | nt Infrastructure Total | | | 188,838,095 | 5,000,000 | | | 400,000 | 194,238,095 | | |
| EOEA | R038 | Parkway Maintenance | Statewide | Transportation | 11,900,000 | | | | | 11,900,000 | | |
| EOEA | R039 | Parkway Reconstruction | Statewide | Transportation | 15,000,000 | | | | | 15,000,000 | | |
| EOEA | R079 | Storrow Drive Tunnel | Boston | Transportation | 1,000,000 | | | | | 1,000,000 | | |
| EOEA | R080 | Morrissey Boulevard Project | Boston | Transportation | 1,000,000 | | | | | 1,000,000 | | |
| EOEA | R145 | Mystic River Crossing Bridge | Statewide | Transportation | 1,000,000 | | | | | 1,000,000 | | |
| EOTC | т003 | Equipment | Statewide | Transportation | 28,000,000 | | 7,000,000 | | | 35,000,000 | | |
| ЕОТС | T020 | Transit - Mobility Assistance Program | Statewide | Transportation | 4,000,000 | | | 6,470,898 | | 10,470,898 | | |
| EOTC | T025 | Green Line Extension | Somerville, Cambridge, Medford | Transportation | | 794,957 | | | | 794,957 | | |



| | | | | | FY 2023 Approved by Funding Source (in dollars) | | | | | | | |
|---------------|--------------|--|-------------------|----------------|--|-----------------|--------------------|---------------|-------------|-------------|--|--|
| | | T | | | | ollars) | | | | | | |
| Cap Agency | Plan Item | Project Name | Location | Policy Area | Bond Cap | Non-Bond Cap | Operating Funds | Federal Funds | Other Funds | Total | | |
| ЕОТС | T027 | South Coast Rail | South Coast | Transportation | 102,361,592 | 236,573,258 | | | | 338,934,850 | | |
| ЕОТС | T037 | RMV - ATLAS | Statewide | Transportation | 7,000,000 | | | | | 7,000,000 | | |
| ЕОТС | T047 | Red and Orange Line Vehicles | Greater Boston | Transportation | | 94,218,134 | | | | 94,218,134 | | |
| EOTC | T051 | Highway - Roadway Improvements | Statewide | Transportation | 42,682,201 | | 4,753,070 | 26,248,539 | | 73,683,810 | | |
| EOTC | T052 | Highway - Safety Improvements | Statewide | Transportation | 12,043,193 | | 2,986,033 | 18,317,079 | | 33,346,305 | | |
| ЕОТС | T053 | Highway - Facilities | Statewide | Transportation | 19,237,933 | | 14,462,456 | 1,885,073 | | 35,585,462 | | |
| ЕОТС | T055 | Highway - Roadway Reconstruction | Statewide | Transportation | 66,928,679 | | 23,870,408 | 211,998,882 | | 302,797,969 | | |
| ЕОТС | T056 | Highway - Intersection Improvements | Statewide | Transportation | 10,448,938 | | 2,723,000 | 18,906,100 | | 32,078,038 | | |
| ЕОТС | T057 | Highway - Intelligent Transportation Systems | Statewide | Transportation | 4,125,424 | | 886,956 | 10,151,696 | | 15,164,076 | | |
| ЕОТС | T058 | Highway - ADA Retrofits | Statewide | Transportation | 1,463,782 | | | 3,692,697 | | 5,156,479 | | |
| EOTC | T060 | Highway - Capacity | Statewide | Transportation | 32,756,092 | | | 52,187,549 | | 84,943,641 | | |
| ЕОТС | T061 | Highway - Shared Use Paths/Bicycle and Pedestrian | Statewide | Transportation | 10,035,420 | | | 23,375,821 | | 33,411,241 | | |
| ЕОТС | T064 | Rail - Grade Crossings | Statewide | Transportation | 12,716,940 | | | 2,371,999 | 150,000 | 15,238,939 | | |
| ЕОТС | T066 | Rail Modernization - Facilities | Statewide | Transportation | 50,000 | | | | | 50,000 | | |
| EOTC | T067 | Rail Expansion - Track and ROW | Statewide | Transportation | 1,150,000 | | | | | 1,150,000 | | |
| EOTC | T068 | Highway - Interstate Pavement | Statewide | Transportation | 5,991,666 | | 21,966,673 | 29,813,084 | | 57,771,423 | | |
| ЕОТС | T069 | Highway - Non- Interstate Pavement | Statewide | Transportation | 47,098,976 | | 5,453,043 | 67,316,423 | | 119,868,442 | | |
| EOTC | T070 | Highway - Bridge | Statewide | Transportation | 187,210,490 | 6,726,035 | 64,262,253 | 170,857,751 | | 429,056,529 | | |
| EOTC | T071 | Transit - RTA Vehicle Replacement | Statewide | Transportation | 17,607,024 | | | | | 17,607,024 | | |
| EOTC | T072 | Transit - RTA Facility and Vehicle Maintenance | Statewide | Transportation | 3,420,798 | | | | | 3,420,798 | | |
| ЕОТС | T073 | Transit - MassDOT Technical Assistance | Statewide | Transportation | 2,000,000 | | | | | 2,000,000 | | |
| ЕОТС | T074 | Transit - RTA Facility and System Modernization | Statewide | Transportation | 13,253,959 | | | | | 13,253,959 | | |
| EOTC | T075 | Transit - RTA Fleet Upgrades | Statewide | Transportation | 5,434,235 | | | | 7,400,389 | 12,834,624 | | |
| ЕОТС | T076 | Aeronautics - Airport Pavement Management | Statewide | Transportation | 3,983,110 | | | 12,899,737 | 802,322 | 17,685,169 | | |
| ЕОТС | Т077 | Aeronautics - Airport Capital Improvement Program | Statewide | Transportation | 4,455,639 | | | 4,719,602 | 461,225 | 9,636,466 | | |
| ЕОТС | T078 | Aeronautics - Statewide Airport Administration and Terminal Building Program | Statewide | Transportation | 2,161,250 | | | | 113,750 | 2,275,000 | | |
| EOTC | T084 | Planning and Enterprise Services | Statewide | Transportation | 22,409,720 | | 500,000 | 36,667,522 | | 59,577,242 | | |
| EOTC | T086 | MBTA - Rail Enhancement Projects | Greater Boston | Transportation | | 9,480,000 | | | | 9,480,000 | | |



Five-Year Capital Investment Plan - FY2023-FY2027

| | | | | | FY 2023 | | | | | | | | |
|---------------|--------------|---|-------------------|----------------|---|-----------------|--------------------|---------------|-------------|---------------|--|--|--|
| | | 1 | | T | Approved by Funding Source (in dollars) | | | | | | | | |
| Cap Agency | Plan Item | Project Name | Location | Policy Area | Bond Cap | Non-Bond Cap | Operating Funds | Federal Funds | Other Funds | Total | | | |
| EOTC | T087 | RMV - Capital Maintenance and Equipment | Statewide | Transportation | 150,000 | | | | | 150,000 | | | |
| EOTC | T088 | RMV - Customer Service Modernization | Statewide | Transportation | 1,050,000 | | | | | 1,050,000 | | | |
| ЕОТС | T089 | Planning and Enterprise Services - Pre-Apprenticeship Training Program | Statewide | Transportation | 1,000,000 | | | | | 1,000,000 | | | |
| EOTC | т090 | RMV - Alternative Service Channels/Kiosks | Statewide | Transportation | 500,000 | | | | | 500,000 | | | |
| ЕОТС | T091 | Transit - RTA Replacement Facilities | Statewide | Transportation | 710,000 | | | | | 710,000 | | | |
| | T100 | Highway - Tunnels | Boston | Transportation | 36,465,978 | | 82,588,182 | 88,792,472 | 32,148,729 | 239,995,361 | | | |
| EOTC | T101 | Rail Reliability - Bridges | Statewide | Transportation | 10,840,900 | | | | | 10,840,900 | | | |
| EOTC | T102 | Rail Reliability - Facilities | Statewide | Transportation | 1,050,000 | | | 2,800,000 | | 3,850,000 | | | |
| EOTC | T103 | Rail Reliability - Vehicles | Statewide | Transportation | 100,000 | | | | | 100,000 | | | |
| EOTC | T104 | Rail Reliability - Track and ROW | Statewide | Transportation | 32,692,160 | | | | | 32,692,160 | | | |
| EOTC | T105 | Rail Modernization - Track and ROW | Statewide | Transportation | 6,600,000 | | | 5,800,000 | | 12,400,000 | | | |
| EOTC | T109 | Rail Expansion - Vehicles | Statewide | Transportation | 100,000 | | | | | 100,000 | | | |
| EOTC | T112 | Allston Multi-Modal Program | Allston | Transportation | | | 12,457,155 | | | 12,457,155 | | | |
| EOTC | T113 | Planning - Bicycle and Pedestrian Modal Implementation | Statewide | Transportation | 12,000,000 | | | | | 12,000,000 | | | |
| EOTC | T136 | Red Line/Orange Line Infrastructure Improvements | Greater Boston | Transportation | | 33,875,746 | | | | 33,875,746 | | | |
| ЕОТС | T137 | Commuter Rail Bi- Level Coach Procurement | Statewide | Transportation | | 42,172,293 | | | | 42,172,293 | | | |
| ЕОТС | T139 | Cape Cod Bridges | Cape Cod | Transportation | 10,125,000 | | | | | 10,125,000 | | | |
| ЕОТС | T140 | Next Generation Bridges | Statewide | Transportation | | 12,596,425 | | | | 12,596,425 | | | |
| ЕОТС | T143 | Planning/Highway - Federal EV Charging Infrastructure Program | Statewide | Transportation | | | | 12,697,699 | | 12,697,699 | | | |
| ЕОТС | T144 | Highway - BIL Program Management | Statewide | Transportation | | | | | 30,000,000 | 30,000,000 | | | |
| EOTC | T145 | MBTA - BIL Match | Greater Boston | Transportation | | 29,000,000 | | | | 29,000,000 | | | |
| | | Transportatio | on Total | | 828,455,613 | 465,436,848 | 243,909,229 | 807,970,623 | 71,076,415 | 2,416,848,728 | | | |
| | | Grand To | otal | | 2,780,000,000 | 515,685,348 | 248,823,123 | 1,052,486,512 | 265,015,917 | 4,862,010,900 | | | |

www.mass.gov/capital